



st. thomas  
st. john  
st. croix

# USVI

AIR SERVICE MARKETING  
AND DEVELOPMENT STRATEGY  
UNITED STATES VIRGIN ISLANDS



APPENDICES



## **APPENDIX A TERMS OF REFERENCE**

**REQUEST FOR PROPOSAL  
GENERAL REQUIREMENTS AND INSTRUCTIONS  
AVIATION CONSULTANT - INCREASING AIR ARRIVALS USVI  
RFP T0205**

**A. NOTICE**

The University of the Virgin Islands is seeking a qualified aviation consultant to conduct a study and provide a strategy and plan for increasing air arrivals to the US Virgin Islands.

1. Examine previous studies of air arrival problem in the US Virgin Islands.
2. How the post 9-11 situation affects the US Virgin Islands
3. Factors that determine the number of arrivals to the US Virgin Islands.
4. Particular challenges of increasing airlift to St. Croix.
5. Knowledge of both the airline industry and the US Virgin Islands market is important. Consultant will coordinate closely with the University and meet with key local actors.
6. Up to \$75,000 is available for the project and a proposed budget must accompany the proposal
7. A public presentation of the findings will be required.

**B. INSTRUCTIONS**

Information provided in these specifications is to be used only for the purposes of preparing a Request for Proposal to provide consulting services as specified to the University of the Virgin Islands. It is further expected that each proposer will read these specifications with care, for failure to meet certain specified conditions may invalidate the response.

UVI reserves the right to reject any or all proposals or any portion thereof and to accept the proposal deemed most advantageous to UVI. Price shall not be the sole criterion of award.

Qualifications and the ability of the proposer to complete this project shall also be given significant consideration.

The information contained herein is believed to be accurate, but is not to be considered in any way as a warranty. Requests for additional information clarifying the specifications should be directed in writing to Mr. Eric A. Christian, Purchasing Department, University of the Virgin Islands, #2 John Brewers Bay, St. Thomas, Virgin Islands 00802-9990, voice: (340) 693-1491, fax: (340) 693-1485, or e-mail at [echrist@uvi.edu](mailto:echrist@uvi.edu) or [plcary@uvi.edu](mailto:plcary@uvi.edu)

**C. TIMETABLE**

Proposals will be accepted at UVI no later than 3:00 p.m., on November 1, 2002.

**D. PREPARATION OF PROPOSAL**

Proposals are to be proposed in triplicate.

**E. SUBMISSION OF PROPOSAL**

All interested parties shall submit proposals in triplicate. Three (3) sets of proposals are to be delivered to UVI on later than 3:00 pm on November 1, 2002 to:

Eric A. Christian  
Purchasing Department  
University of the Virgin Islands  
No.2 John Brewer's Bay  
St. Thomas, Virgin Islands 00802-9990  
Voice: (340) 693-1491 Fax: (340) 693-1485

The sealed envelope containing the proposal must have the following information written on the outside of the envelope:

SEALED PROPOSALS - DO NOT OPEN  
Aviation Consultant - Increasing Air Arrivals  
RFP T0205  
( Name of Offeror )  
( Mailing Address of Offeror )  
( Telephone number of Offeror )  
( Fax number of Offeror )  
( Date of proposal opening )

Where proposals are sent by mail, the proposer shall be responsible for their delivery to UVI before the date and time set for the closing of acceptance of proposals. Proposals may be faxed to (340) 693-1485 with original documents mailed to the afore mentioned address. Late proposals shall not be accepted.

**F. ADDENDA**

The University may modify the RFP, any of it key action dates, or any of its attachments, prior to the date fixed for submission of proposals by issuance of an addendum to all parties who have been furnished the RFP for bidding purposes. Addenda will be numbered consecutively as a suffix to the RFP reference number.

**G. WITHDRAWAL OF PROPOSAL**

Proposal may be withdrawn at any time prior to the time specified as the closing time for acceptance of proposals. However, no proposal shall be withdrawn or canceled for a period of ten (10) days after said closing time for acceptance of proposals nor shall the successful provider withdraw or cancel or modify his proposal, except at the request of UVI after having been notified that said proposal has been accepted by UVI.

**H. INTERPRETATION OF SPECIFICATIONS**

If any person contemplating submitting a proposal is in doubt as to the true meaning of any part of these specifications, he may submit to the UVI a written request for an interpretation thereof to Mr. Eric A. Christian. The person submitting the request will be responsible for its prompt delivery. Any interpretation of these specifications will be made in writing. Failure on the part of the prospective provider to receive a written interpretation prior to the closing time for acceptance of Request for Proposal will not be grounds for withdrawal of proposal. Oral explanations will not be binding.

**I. CONSIDERATION OF PROPOSAL**

Mr. Eric A. Christian shall represent and act for UVI in all matters pertaining to these specifications and contracts in conjunction therewith. This RFP does not commit UVI to the award of a contract, nor pay any costs incurred in the preparation and submission of proposals in anticipation of a contract.

**J. REJECTION OF PROPOSAL**

UVI reserves the right to reject any or all proposals and to disregard any informality and/or irregularity in the proposal and proposing, when, in its opinion, the best interest of UVI will be served by such action. Proposals failing to provide some of the items in the specifications shall not be rejected per se but any deviations from the specifications must be clearly noted.

**K. ACCEPTANCE OF PROPOSALS**

UVI will accept in writing one of the proposals.

**L. CONTENTS OF PROPOSAL**

Please provide the following information

1. Cover Letter/Introductory Statement to include mailing address, telephone and fax numbers, e-mail address.
2. Summary of your firm's most recent, or similar experiences with analyzing

- airlift capacity problems.
- 3. Resumes of the principal employees who will be involved in the assignment.
- 4. Evidence of your firm's knowledge of the Aviation Industry.

It is the purpose of this request to determine, first, if your firm is qualified to undertake such work, and secondly if your firm is currently available for such an assignment.

#### **Selection Process:**

Depending upon the number and qualifications of respondents, the University of the Virgin Islands may elect to select directly from the Request for Proposal or may develop a shortlist of the most qualified firms/teams and invite them for personal interviews prior to the final selection. The decision as to the process, timing and selection will be based entirely on the judgement of the University's evaluation committee.

#### **M. PROPOSALS BECOME THE PROPERTY OF UVI**

Proposals become the property of UVI and information contained therein shall become public property subject to disclosure laws after Notice of Award is given. UVI reserves the right to make use of any information or ideas contained in the proposal. All materials, ideas, and formats submitted in response to this RFP will become the property of UVI's option and at the proposer's expense. One copy will be retained for official files. Any material submitted by the proposer that is considered as confidential in nature must be clearly marked as such.

#### **N. CONFLICT OF INTEREST**

A Proposer filing a proposal hereby certifies that no officer, agent, or employee of UVI or UVI has a pecuniary interest in this proposal or has participated in contract negotiations on behalf of UVI; that the proposal is made in good faith without fraud, collusion, or connection of any kind with any other Proposer for the same request for proposals; the Proposer is competing solely in its own behalf without connection with, or obligation to, any undisclosed person or firm.

Failure to comply with all requirements as outlined, may disqualify the candidate.

**END OF PROPOSAL**

## APPENDIX B

### LIST OF PERSONS INTERVIEWED

The Honorable David S. Jones  
Senate President  
25<sup>th</sup> Legislature of the Virgin Islands  
Frederiksted  
St. Croix, VI

The Honorable Lorraine L. Berry  
Senator  
Vice Chairperson  
Committee on Economic Development  
Legislature of the Virgin Islands  
St. Thomas, VI

The Honorable Luther Renee  
Legislature of the Virgin Islands  
Frederiksted  
St. Croix, VI

Mr. Ben Barrocas  
Director Caribbean / Latin America  
United Airlines  
Coral Gables, FL

Mr. Barry Biffle  
USAirways  
Director of International Scheduling /  
Planning  
Arlington, VA

Ms. Maxine M. Bowry  
Researcher  
Legislature of the Virgin Islands  
St. Croix, VI

Mr. Darlin Brin  
Executive Director  
Virgin Islands Port Authority  
St. Thomas, VI

Mr. Edward Buckley  
St. Croix Chamber of Commerce  
Christiansted  
St. Croix, VI

Mr Sebastiano Paiewonsky Cassinelli  
St. Thomas/St. John Chamber of  
Commerce  
St. Thomas, VI

Mr. Joseph A. Cranston Sr.,  
Special Assistant/Executive Director  
Virgin Islands Port Authority

St. Thomas, VI

Mr. John DeJongh  
Ex-Officio President  
St. Thomas/St. John Chamber of  
Commerce  
St. Thomas, VI

Mr. Brad Di Fiore  
Specialist – Network Analysis  
Delta Air Lines  
Atlanta, GA

Mr. Randall K. Doty  
Director of Sales  
Renaissance Grand Beach Resort  
St. Thomas, VI

Mr. Chris Floistad  
International Network Analysis  
Delta Air Lines  
Atlanta, GA

Mr. David Johnson  
US Airways  
Director for Caribbean and Latin America  
Coral Gables, FL

Mr. Henry de Lagarde  
Director of Tourism  
Department of Tourism  
Government of the United States Virgin  
Islands  
New York City, NY

Mr. Fred Laue  
Incoming Interim President  
St. Croix Hotel and Tourism Association  
St. Croix, VI

Mr. David W. Mapp  
Assistant Executive Director  
Virgin Islands Port Authority  
Christiansted  
St. Croix, VI

Ms. Lauritz Hutchinson-Mills  
Executive Director  
Virgin Islands Bureau of Economic  
Research  
Government Development Bank  
Charlotte Amalie, VI

Dr. Gwen-Marie Moolenaar  
Provost  
University of the Virgin Islands  
St. Thomas, VI

Mr. Justin L. Moorhead  
Seslia Company  
Consultant to the Virgin Islands Port  
Authority  
Philadelphia, PA

Mr. Ernesto Quidgley  
General Manager  
American Airlines  
Cyril E. King Airport  
St. Thomas, VI

Dr. Laverne E. Ragster  
President  
University of the Virgin Islands  
St. Thomas, VI

Ms. Rhoda Ramjag  
General Manager  
American Eagle Airlines Inc.  
Cyril E. King Airport  
St. Thomas, VI

Ms. Pamela Richards  
Commissioner of Tourism  
Department of Tourism  
Government of the United States Virgin  
Islands  
Christiansted  
St. Croix, VI

Ms. Marjorie Rawls Roberts  
Attorney at Law  
St. Thomas, VI

Ms. Janise M. Robinson  
Manager, Airport Operations  
United Airlines

Cyril E. King Airport  
St. Thomas, VI

Mr. Lloyd W. Romeo  
Director of Administration  
Virgin Islands Port Authority  
St. Thomas, VI

Mr. Frank Schulterbrandt  
Chief Executive Officer  
United States Virgin Islands  
Economic Development Authority  
St. Thomas, VI

Ms. Monique Sibilly-Hodge  
Assistant Commissioner  
Department of Tourism  
Government of the United States Virgin  
Islands  
St. Thomas, VI

Mr. Robert F. Siefert  
Ex-Officio President  
St. Croix Hotel and Tourism Association  
General Manager  
Divi Carina Bay Resort  
Christiansted, VI

Dr. Henry Smith  
Vice Provost, Research and Public  
Services  
University of the Virgin Islands  
St. Thomas, VI

Mr. Bob Troni  
Marketing Director Caribbean  
American Airlines

Mr. Garner Williams  
Virgin Islands Port Authority  
St. Thomas, VI

Mr. David A. Yamada  
President  
St. Thomas/St. John Hotel Association  
St. Thomas, VI



## APPENDIX C

### PARTIAL BIBLIOGRAPHY

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**APPENDIX D**

**FLIGHT PERFORMANCE AT ST. CROIX AND ST. THOMAS**

**Flight Performance at St. Croix and St. Thomas  
American Airlines**

| St. Thomas-New York |              |                  |                |                  |                | St. Thomas-Miami |                  |                  |                  |                | St. Thomas-San Juan |                  |                  |                  |                |
|---------------------|--------------|------------------|----------------|------------------|----------------|------------------|------------------|------------------|------------------|----------------|---------------------|------------------|------------------|------------------|----------------|
| Year                | Flights      | Seats            | Passengers     | Seats/<br>Flight | Load<br>Factor | Flights          | Seats            | Passengers       | Seats/<br>Flight | Load<br>Factor | Flights             | Seats            | Passengers       | Seats/<br>Flight | Load<br>Factor |
| 1990                | 363          | 96,921           | 58,566         | 267              | 60.43%         | 12               | 1,800            | 1,034            | 150              | 57.44%         | 806                 | 203,853          | 125,918          | 253              | 61.77%         |
| 1991                | 351          | 93,540           | 63,537         | 266              | 67.92%         | 343              | 61,975           | 42,834           | 181              | 69.11%         | 738                 | 177,966          | 125,984          | 241              | 70.79%         |
| 1992                | 358          | 95,460           | 62,587         | 267              | 65.56%         | 354              | 94,387           | 61,056           | 267              | 64.69%         | 1,134               | 253,741          | 139,103          | 224              | 54.82%         |
| 1993                | 677          | 131,474          | 81,968         | 194              | 62.35%         | 693              | 184,749          | 115,631          | 267              | 62.59%         | 2,088               | 480,741          | 232,576          | 230              | 48.38%         |
| 1994                | 720          | 136,398          | 87,662         | 189              | 64.27%         | 829              | 213,111          | 131,502          | 257              | 61.71%         | 1,462               | 363,620          | 164,463          | 249              | 45.23%         |
| 1995                | 733          | 138,717          | 79,966         | 189              | 57.65%         | 993              | 231,743          | 132,269          | 233              | 57.08%         | 1,019               | 270,968          | 114,226          | 266              | 42.15%         |
| 1996                | 506          | 95,588           | 60,251         | 189              | 63.03%         | 724              | 136,098          | 99,211           | 188              | 72.90%         | 589                 | 88,425           | 61,024           | 150              | 69.01%         |
| 1997                | 581          | 108,874          | 79,205         | 187              | 72.75%         | 1,000            | 193,362          | 136,942          | 193              | 70.82%         | 722                 | 108,451          | 86,317           | 150              | 79.59%         |
| 1998                | 547          | 102,576          | 82,451         | 188              | 80.38%         | 1,014            | 190,671          | 149,400          | 188              | 78.35%         | 719                 | 127,423          | 103,098          | 177              | 80.91%         |
| 1999                | 604          | 113,096          | 84,629         | 187              | 74.83%         | 1,301            | 244,578          | 171,790          | 188              | 70.24%         | 715                 | 134,569          | 101,218          | 188              | 75.22%         |
| 2000                | 620          | 111,653          | 82,126         | 180              | 73.55%         | 1,251            | 226,654          | 159,819          | 181              | 70.51%         | 730                 | 131,723          | 92,458           | 180              | 70.19%         |
| 2001                | 586          | 102,724          | 79,624         | 175              | 77.51%         | 1,327            | 233,794          | 164,186          | 176              | 70.23%         | 728                 | 128,010          | 90,695           | 176              | 70.85%         |
| 2002                | 716          | 125,492          | 94,662         | 175              | 75.43%         | 1,323            | 232,998          | 168,507          | 176              | 72.32%         | 735                 | 129,509          | 99,796           | 176              | 77.06%         |
| <b>Total</b>        | <b>7,362</b> | <b>1,452,513</b> | <b>997,234</b> | <b>197</b>       | <b>68.66%</b>  | <b>11,164</b>    | <b>2,245,920</b> | <b>1,534,181</b> | <b>201</b>       | <b>68.31%</b>  | <b>12,185</b>       | <b>2,598,999</b> | <b>1,536,876</b> | <b>213</b>       | <b>59.13%</b>  |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### American Airlines

| St. Thomas-Raleigh/Durham |              |                |                |                  |                | St. Thomas-Boston |                |               |                  |                | St. Thomas-St. Croix |                |                |                  |                |
|---------------------------|--------------|----------------|----------------|------------------|----------------|-------------------|----------------|---------------|------------------|----------------|----------------------|----------------|----------------|------------------|----------------|
| Year                      | Flights      | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor | Flights           | Seats          | Passengers    | Seats/<br>Flight | Load<br>Factor | Flights              | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor |
| 1990                      | 13           | 1,950          | 1,254          | 96               | 64.31%         |                   |                |               |                  |                | 684                  | 145,422        | 80,089         | 213              | 55.07%         |
| 1991                      | 341          | 51,118         | 32,652         | 96               | 63.88%         |                   |                |               |                  |                | 1,053                | 210,047        | 131,031        | 199              | 62.38%         |
| 1992                      | 349          | 52,314         | 35,786         | 103              | 68.41%         |                   |                |               |                  |                | 1,080                | 246,318        | 141,024        | 228              | 57.25%         |
| 1993                      | 630          | 114,929        | 77,659         | 123              | 67.57%         |                   |                |               |                  |                | 169                  | 34,226         | 22,086         | 203              | 64.53%         |
| 1994                      | 297          | 55,833         | 42,759         | 144              | 76.58%         |                   |                |               |                  |                |                      |                |                |                  |                |
| 1995                      | 235          | 44,162         | 24,603         | 105              | 55.71%         |                   |                |               |                  |                |                      |                |                |                  |                |
| 2000                      |              |                |                |                  |                | 112               | 20,491         | 12,921        | 183              | 63.06%         |                      |                |                |                  |                |
| 2001                      |              |                |                |                  |                | 389               | 67,818         | 38,370        | 174              | 56.58%         |                      |                |                |                  |                |
| 2002                      |              |                |                |                  |                | 220               | 38,444         | 27,256        | 175              | 70.90%         |                      |                |                |                  |                |
| <b>Total</b>              | <b>1,865</b> | <b>320,306</b> | <b>214,713</b> | <b>115</b>       | <b>67.03%</b>  | <b>721</b>        | <b>126,753</b> | <b>78,547</b> | <b>176</b>       | <b>61.97%</b>  | <b>2,986</b>         | <b>636,013</b> | <b>374,230</b> | <b>213</b>       | <b>58.84%</b>  |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### American Airlines

| St. Croix-New York |              |                |                |              |               | St. Croix-Miami |                  |                |              |               | St. Croix-San Juan |                |                |              |               |
|--------------------|--------------|----------------|----------------|--------------|---------------|-----------------|------------------|----------------|--------------|---------------|--------------------|----------------|----------------|--------------|---------------|
| Year               | Flights      | Seats          | Passengers     | Seats/Flight | Load Factor   | Flights         | Seats            | Passengers     | Seats/Flight | Load Factor   | Flights            | Seats          | Passengers     | Seats/Flight | Load Factor   |
| 1990               | 366          | 97,722         | 57,053         | 267          | 58.38%        | 15              | 2,250            | 990            | 150          | 44.00%        | 10                 | 2,319          | 1,069          | 232          | 46.10%        |
| 1991               | 363          | 96,408         | 60,604         | 266          | 62.86%        | 353             | 63,464           | 43,838         | 180          | 69.08%        | 386                | 59,063         | 32,900         | 153          | 55.70%        |
| 1992               | 361          | 96,317         | 55,035         | 267          | 57.14%        | 367             | 97,671           | 62,756         | 266          | 64.25%        | 1,161              | 175,314        | 86,536         | 151          | 49.36%        |
| 1993               | 39           | 10,217         | 6,851          | 262          | 67.05%        | 692             | 108,123          | 59,398         | 156          | 54.94%        | 1,657              | 252,331        | 129,608        | 152          | 51.36%        |
| 1994               |              |                |                |              |               | 730             | 109,473          | 55,529         | 150          | 50.72%        | 738                | 112,148        | 72,521         | 152          | 64.67%        |
| 1995               |              |                |                |              |               | 717             | 107,632          | 59,700         | 150          | 55.47%        | 633                | 95,343         | 62,316         | 151          | 65.36%        |
| 1996               |              |                |                |              |               | 722             | 108,716          | 66,756         | 151          | 61.40%        | 730                | 113,032        | 72,952         | 155          | 64.54%        |
| 1997               |              |                |                |              |               | 716             | 107,438          | 64,869         | 150          | 60.38%        | 730                | 115,387        | 65,091         | 158          | 56.41%        |
| 1998               |              |                |                |              |               | 714             | 107,199          | 61,953         | 150          | 57.79%        | 208                | 32,602         | 16,994         | 157          | 52.13%        |
| 1999               |              |                |                |              |               | 692             | 103,794          | 62,020         | 150          | 59.75%        |                    |                |                |              |               |
| 2000               |              |                |                |              |               | 719             | 101,739          | 66,264         | 142          | 65.13%        |                    |                |                |              |               |
| 2001               |              |                |                |              |               | 719             | 98,729           | 69,100         | 137          | 69.99%        |                    |                |                |              |               |
| 2002               |              |                |                |              |               | 730             | 97,836           | 66,104         | 134          | 67.57%        |                    |                |                |              |               |
| <b>Total</b>       | <b>1,129</b> | <b>300,664</b> | <b>179,543</b> | <b>266</b>   | <b>59.72%</b> | <b>7,886</b>    | <b>1,214,064</b> | <b>739,277</b> | <b>154</b>   | <b>60.89%</b> | <b>6,253</b>       | <b>957,539</b> | <b>539,987</b> | <b>153</b>   | <b>56.39%</b> |

| St. Croix-Raleigh/Durham |              |                |                |              |               |
|--------------------------|--------------|----------------|----------------|--------------|---------------|
| Year                     | Flights      | Seats          | Passengers     | Seats/Flight | Load Factor   |
| 1990                     | 309          | 46,350         | 29,433         | 150          | 63.50%        |
| 1991                     | 358          | 53,664         | 36,058         | 150          | 67.19%        |
| 1992                     | 366          | 54,984         | 38,758         | 150          | 70.49%        |
| 1993                     | 89           | 13,350         | 11,938         | 150          | 89.42%        |
| <b>Total</b>             | <b>1,122</b> | <b>168,348</b> | <b>116,187</b> | <b>150</b>   | <b>69.02%</b> |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### American Eagle

| St. Thomas-San Juan |                |                  |                  |              |               | St. Thomas-St. Croix |                  |                |              |               | St. Croix-San Juan |                  |                  |              |               |
|---------------------|----------------|------------------|------------------|--------------|---------------|----------------------|------------------|----------------|--------------|---------------|--------------------|------------------|------------------|--------------|---------------|
| Year                | Flights        | Seats            | Passengers       | Seats/Flight | Load Factor   | Flights              | Seats            | Passengers     | Seats/Flight | Load Factor   | Flights            | Seats            | Passengers       | Seats/Flight | Load Factor   |
| 1990                | 6,708          | 221,155          | 150,903          | 33           | 68.23%        |                      |                  |                |              |               | 4,641              | 119,878          | 80,405           | 26           | 67.07%        |
| 1991                | 9,239          | 371,388          | 252,085          | 40           | 67.88%        |                      |                  |                |              |               | 5,538              | 138,101          | 91,795           | 25           | 66.47%        |
| 1992                | 11,308         | 487,215          | 281,429          | 43           | 57.76%        |                      |                  |                |              |               | 4,943              | 152,952          | 88,003           | 31           | 57.54%        |
| 1993                | 8,383          | 331,219          | 201,209          | 40           | 60.75%        | 2,817                | 93,088           | 33,352         | 33           | 35.83%        | 3,806              | 147,109          | 84,326           | 39           | 57.32%        |
| 1994                | 12,984         | 444,078          | 262,039          | 34           | 59.01%        | 6,899                | 230,834          | 125,395        | 33           | 54.32%        | 6,519              | 232,684          | 134,311          | 36           | 57.72%        |
| 1995                | 12,862         | 440,441          | 250,923          | 34           | 56.97%        | 6,030                | 199,569          | 107,470        | 33           | 53.85%        | 7,075              | 242,851          | 142,359          | 34           | 58.62%        |
| 1996                | 10,760         | 375,343          | 250,234          | 35           | 66.67%        | 5,016                | 165,584          | 99,264         | 33           | 59.95%        | 7,063              | 237,204          | 138,165          | 34           | 58.25%        |
| 1997                | 8,775          | 372,911          | 240,663          | 42           | 64.54%        | 3,863                | 139,449          | 77,647         | 36           | 55.68%        | 6,035              | 234,800          | 133,248          | 39           | 56.75%        |
| 1998                | 8,816          | 428,936          | 254,839          | 49           | 59.41%        | 2,509                | 115,756          | 68,564         | 46           | 59.23%        | 6,276              | 295,896          | 167,106          | 47           | 56.47%        |
| 1999                | 8,532          | 471,312          | 242,402          | 55           | 51.43%        | 2,265                | 107,250          | 58,507         | 47           | 54.55%        | 6,676              | 381,166          | 188,570          | 57           | 49.47%        |
| 2000                | 8,644          | 448,474          | 231,891          | 52           | 51.71%        | 3,163                | 147,496          | 72,168         | 47           | 48.93%        | 7,405              | 402,172          | 217,419          | 54           | 54.06%        |
| 2001                | 7,336          | 366,814          | 202,481          | 50           | 55.20%        | 1,792                | 83,494           | 45,914         | 47           | 54.99%        | 6,877              | 359,758          | 210,739          | 52           | 58.58%        |
| 2002                | 6,481          | 331,004          | 202,190          | 51           | 61.08%        | 1,705                | 76,204           | 36,504         | 45           | 47.90%        | 5,925              | 298,348          | 192,350          | 50           | 64.47%        |
| <b>Total</b>        | <b>120,828</b> | <b>5,090,290</b> | <b>3,023,288</b> | <b>42</b>    | <b>59.39%</b> | <b>36,059</b>        | <b>1,358,724</b> | <b>724,785</b> | <b>38</b>    | <b>53.34%</b> | <b>78,779</b>      | <b>3,242,919</b> | <b>1,868,796</b> | <b>41</b>    | <b>57.63%</b> |



## Flight Performance at St. Croix and St. Thomas (Cont'd)

### Continental Airlines

| St. Thomas-Newark |              |                |                |                  |                | St. Thomas-St. Croix |                |                |                  |                | St. Croix-Newark |                |                |                  |                |
|-------------------|--------------|----------------|----------------|------------------|----------------|----------------------|----------------|----------------|------------------|----------------|------------------|----------------|----------------|------------------|----------------|
| Year              | Flights      | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor | Flights              | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor | Flights          | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor |
| 1990              | 365          | 54,742         | 37,144         | 150              | 67.85%         | 368                  | 55,195         | 36,460         | 150              | 66.06%         | 372              | 55,803         | 36,065         | 150              | 64.63%         |
| 1991              | 359          | 54,658         | 39,662         | 152              | 72.56%         | 366                  | 55,723         | 39,692         | 152              | 71.23%         | 365              | 55,464         | 40,024         | 152              | 72.16%         |
| 1992              | 360          | 56,361         | 37,165         | 157              | 65.94%         | 363                  | 56,814         | 37,867         | 157              | 66.65%         | 365              | 57,114         | 37,924         | 156              | 66.40%         |
| 1993              | 320          | 48,330         | 38,171         | 151              | 78.98%         | 320                  | 48,330         | 38,278         | 151              | 79.20%         | 460              | 69,578         | 51,869         | 151              | 74.55%         |
| 1994              | 383          | 61,511         | 36,870         | 161              | 59.94%         | 257                  | 38,453         | 25,339         | 150              | 65.90%         | 262              | 39,210         | 25,570         | 150              | 65.21%         |
| 1995              | 323          | 56,797         | 36,895         | 176              | 64.96%         |                      |                |                |                  |                |                  |                |                |                  |                |
| 1996              |              |                |                |                  |                |                      |                |                |                  |                |                  |                |                |                  |                |
| 1997              |              |                |                |                  |                |                      |                |                |                  |                |                  |                |                |                  |                |
| 1998              |              |                |                |                  |                |                      |                |                |                  |                |                  |                |                |                  |                |
| 1999              | 32           | 3,968          | 2,146          | 124              | 54.08%         |                      |                |                |                  |                |                  |                |                |                  |                |
| 2000              | 624          | 77,584         | 46,608         | 124              | 60.07%         |                      |                |                |                  |                |                  |                |                |                  |                |
| 2001              | 532          | 66,718         | 43,897         | 125              | 65.79%         |                      |                |                |                  |                |                  |                |                |                  |                |
| 2002              | 436          | 54,994         | 39,510         | 126              | 71.84%         |                      |                |                |                  |                |                  |                |                |                  |                |
| <b>Total</b>      | <b>3,734</b> | <b>535,663</b> | <b>358,068</b> | <b>143</b>       | <b>66.85%</b>  | <b>1,742</b>         | <b>264,647</b> | <b>183,645</b> | <b>152</b>       | <b>69.39%</b>  | <b>1,824</b>     | <b>277,169</b> | <b>191,452</b> | <b>152</b>       | <b>69.07%</b>  |

| St. Thomas-San Juan |         |        |            |                  |                |
|---------------------|---------|--------|------------|------------------|----------------|
| Year                | Flights | Seats  | Passengers | Seats/<br>Flight | Load<br>Factor |
| 1995                | 68      | 10,132 | 6,009      | 149              | 59.31%         |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### Delta Airlines

| St. Thomas-Atlanta |               |                  |                  |                  |                | St. Thomas-St. Croix |                |                |                  |                | St. Thomas-San Juan |               |               |                  |                |
|--------------------|---------------|------------------|------------------|------------------|----------------|----------------------|----------------|----------------|------------------|----------------|---------------------|---------------|---------------|------------------|----------------|
| Year               | Flights       | Seats            | Passengers       | Seats/<br>Flight | Load<br>Factor | Flights              | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor | Flights             | Seats         | Passengers    | Seats/<br>Flight | Load<br>Factor |
| 1991               | 34            | 6,358            | 4,453            | 187              | 70.04%         |                      |                |                |                  |                |                     |               |               |                  |                |
| 1992               | 687           | 126,594          | 77,117           | 184              | 60.92%         | 305                  | 56,175         | 27,897         | 184              | 49.66%         |                     |               |               |                  |                |
| 1993               | 1,306         | 237,502          | 183,451          | 182              | 77.24%         | 572                  | 104,006        | 42,955         | 182              | 41.30%         |                     |               |               |                  |                |
| 1994               | 1,582         | 286,202          | 209,841          | 181              | 73.32%         | 722                  | 130,614        | 35,353         | 181              | 27.07%         | 196                 | 35,320        | 9,116         | 180              | 25.81%         |
| 1995               | 1,394         | 251,582          | 187,951          | 180              | 74.71%         | 638                  | 115,174        | 40,391         | 181              | 35.07%         | 247                 | 44,508        | 16,802        | 180              | 37.75%         |
| 1996               | 1,273         | 230,678          | 154,307          | 181              | 66.89%         | 721                  | 130,783        | 46,185         | 181              | 35.31%         |                     |               |               |                  |                |
| 1997               | 1,161         | 210,941          | 172,025          | 182              | 81.55%         | 721                  | 131,114        | 36,788         | 182              | 28.06%         |                     |               |               |                  |                |
| 1998               | 1,092         | 198,940          | 162,356          | 182              | 81.61%         | 715                  | 130,209        | 39,573         | 182              | 30.39%         |                     |               |               |                  |                |
| 1999               | 1,082         | 197,415          | 159,137          | 182              | 80.61%         | 649                  | 118,308        | 38,945         | 182              | 32.92%         |                     |               |               |                  |                |
| 2000               | 1,049         | 191,594          | 144,802          | 183              | 75.58%         |                      |                |                |                  |                |                     |               |               |                  |                |
| 2001               | 1,054         | 193,402          | 145,571          | 183              | 75.27%         |                      |                |                |                  |                |                     |               |               |                  |                |
| 2002               | 1,090         | 199,842          | 143,498          | 183              | 71.81%         |                      |                |                |                  |                |                     |               |               |                  |                |
| <b>Total</b>       | <b>12,804</b> | <b>2,331,050</b> | <b>1,744,509</b> | <b>182</b>       | <b>74.84%</b>  | <b>5,043</b>         | <b>916,383</b> | <b>308,087</b> | <b>182</b>       | <b>33.62%</b>  | <b>443</b>          | <b>79,828</b> | <b>25,918</b> | <b>180</b>       | <b>32.47%</b>  |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### Delta Airlines

| St. Thomas-New York |            |               |               |              |               | St. Thomas-San Juan |        |            |              |             | St. Croix-Orlando |               |               |              |               |
|---------------------|------------|---------------|---------------|--------------|---------------|---------------------|--------|------------|--------------|-------------|-------------------|---------------|---------------|--------------|---------------|
| Year                | Flights    | Seats         | Passengers    | Seats/Flight | Load Factor   | Flights             | Seats  | Passengers | Seats/Flight | Load Factor | Flights           | Seats         | Passengers    | Seats/Flight | Load Factor   |
| 1992                |            |               |               |              |               | 350                 | 64,625 | 43,810     | 185          | 67.79%      | 304               | 55,993        | 26,824        | 184          | 47.91%        |
| 1993                |            |               |               |              |               |                     |        |            |              |             | 152               | 27,664        | 19,961        | 182          | 72.16%        |
| 1994                | 196        | 35,320        | 9,116         | 180          | 25.81%        |                     |        |            |              |             |                   |               |               |              |               |
| 1995                | 247        | 44,508        | 16,802        | 180          | 37.75%        |                     |        |            |              |             |                   |               |               |              |               |
| <b>Total</b>        | <b>443</b> | <b>79,828</b> | <b>25,918</b> | <b>180</b>   | <b>32.47%</b> |                     |        |            |              |             | <b>456</b>        | <b>83,657</b> | <b>46,785</b> | <b>183</b>   | <b>55.92%</b> |

| St. Croix-Atlanta |         |        |            |              |             |
|-------------------|---------|--------|------------|--------------|-------------|
| Year              | Flights | Seats  | Passengers | Seats/Flight | Load Factor |
| 1995              | 85      | 15,320 | 7,168      | 180          | 46.79%      |

### Eastern Airlines

| Year         |            |           | Flights      | Seats          | Passengers     | Seats/Flight | Load Factor   |
|--------------|------------|-----------|--------------|----------------|----------------|--------------|---------------|
| 1990         | St. Thomas | Atlanta   | 317          | 49,533         | 33,867         | 156          | 68.37%        |
| 1991         | St. Thomas | Atlanta   | 19           | 2,660          | 1,665          | 140          | 62.59%        |
| 1990         | St. Thomas | Miami     | 347          | 58,328         | 29,420         | 168          | 50.44%        |
| 1990         | St. Thomas | St. Croix | 655          | 106,543        | 62,719         | 163          | 58.87%        |
| 1991         | St. Thomas | St. Croix | 26           | 3,640          | 2,657          | 140          | 72.99%        |
| 1990         | St. Croix  | Atlanta   | 305          | 47,532         | 31,265         | 156          | 65.78%        |
| 1991         | St. Croix  | Atlanta   | 27           | 3,858          | 2,986          | 143          | 77.40%        |
| 1990         | St. Croix  | Miami     | 351          | 59,190         | 31,191         | 169          | 52.70%        |
| <b>Total</b> |            |           | <b>2,047</b> | <b>331,284</b> | <b>195,770</b> | <b>162</b>   | <b>59.09%</b> |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### Midway Airlines

| Year         |            |           | Flights    | Seats         | Passengers    | Seats/<br>Flight | Load<br>Factor |
|--------------|------------|-----------|------------|---------------|---------------|------------------|----------------|
| 1990         | St. Thomas | Miami     | 363        | 41,019        | 25,803        | 113              | 62.90%         |
| 1991         |            |           | 229        | 26,780        | 13,163        | 117              | 49.15%         |
| <b>Total</b> |            |           | <b>592</b> | <b>67,799</b> | <b>38,966</b> | <b>115</b>       | <b>57.47%</b>  |
| 1990         | St. Thomas | St. Croix | 360        | 40,680        | 23,103        | 113              | 56.79%         |
| 1991         |            |           | 226        | 26,427        | 13,335        | 117              | 50.46%         |
| <b>Total</b> |            |           | <b>586</b> | <b>67,107</b> | <b>36,438</b> | <b>115</b>       | <b>54.30%</b>  |
| 1990         | St. Croix  | Miami     | 360        | 40,680        | 22,550        | 113              | 55.43%         |
| 1991         |            |           | 226        | 26,427        | 13,514        | 117              | 51.14%         |
| <b>Total</b> |            |           | <b>586</b> | <b>67,107</b> | <b>36,064</b> | <b>115</b>       | <b>53.74%</b>  |

### Paradise Airways

| St. Thomas-Miami |            |               |              |                  |                | St. Thomas-St. Croix |               |              |                  |                | St. Croix-Miami |               |              |                  |                |
|------------------|------------|---------------|--------------|------------------|----------------|----------------------|---------------|--------------|------------------|----------------|-----------------|---------------|--------------|------------------|----------------|
| Year             | Flights    | Seats         | Passengers   | Seats/<br>Flight | Load<br>Factor | Flights              | Seats         | Passengers   | Seats/<br>Flight | Load<br>Factor | Flights         | Seats         | Passengers   | Seats/<br>Flight | Load<br>Factor |
| 1995             | 5          | 820           | 343          | 164              | 41.83%         | 5                    | 820           | 450          | 164              | 54.88%         | 5               | 820           | 397          | 164              | 48.41%         |
| 1996             | 101        | 16,800        | 6,346        | 166              | 37.77%         | 101                  | 16,794        | 6,438        | 166              | 38.34%         | 100             | 16,630        | 6,449        | 166              | 38.78%         |
| 1997             | 9          | 1,359         | 442          | 151              | 32.52%         | 9                    | 1,359         | 575          | 151              | 42.31%         | 9               | 1,359         | 804          | 151              | 59.16%         |
| <b>Total</b>     | <b>115</b> | <b>18,979</b> | <b>7,131</b> | <b>165</b>       | <b>37.57%</b>  | <b>115</b>           | <b>18,973</b> | <b>7,463</b> | <b>165</b>       | <b>39.33%</b>  | <b>114</b>      | <b>18,809</b> | <b>7,650</b> | <b>165</b>       | <b>40.67%</b>  |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### Pan American

| St. Thomas-Miami |            |               |               |                  |                | St. Thomas-St. Croix |                |                |                  |                | St. Croix-Miami |                |                |                  |                |
|------------------|------------|---------------|---------------|------------------|----------------|----------------------|----------------|----------------|------------------|----------------|-----------------|----------------|----------------|------------------|----------------|
| Year             | Flights    | Seats         | Passengers    | Seats/<br>Flight | Load<br>Factor | Flights              | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor | Flights         | Seats          | Passengers     | Seats/<br>Flight | Load<br>Factor |
| 1990             | 62         | 8,988         | 5,957         | 145              | 66.28%         | 1,124                | 164,922        | 100,080        | 147              | 60.68%         | 774             | 113,855        | 89,071         | 147              | 78.23%         |
| 1991             | 287        | 41,615        | 28,716        | 145              | 69.00%         | 1,238                | 182,097        | 101,642        | 147              | 55.82%         | 961             | 141,940        | 98,182         | 148              | 69.17%         |
| <b>Total</b>     | <b>349</b> | <b>50,603</b> | <b>34,673</b> | <b>145</b>       | <b>68.52%</b>  | <b>2,362</b>         | <b>347,019</b> | <b>201,722</b> | <b>147</b>       | <b>58.13%</b>  | <b>1,735</b>    | <b>255,795</b> | <b>187,253</b> | <b>147</b>       | <b>73.20%</b>  |

| St. Thomas-New York |            |               |               |                  |                | St. Croix-New York |               |               |                  |                |         |       |            |                  |                |
|---------------------|------------|---------------|---------------|------------------|----------------|--------------------|---------------|---------------|------------------|----------------|---------|-------|------------|------------------|----------------|
| Year                | Flights    | Seats         | Passengers    | Seats/<br>Flight | Load<br>Factor | Flights            | Seats         | Passengers    | Seats/<br>Flight | Load<br>Factor | Flights | Seats | Passengers | Seats/<br>Flight | Load<br>Factor |
| 1990                | 349        | 50,918        | 36,683        | 146              | 72.04%         | 348                | 50,773        | 33,377        | 146              | 65.74%         |         |       |            |                  |                |
| 1991                | 274        | 39,777        | 25,075        | 145              | 63.04%         | 291                | 42,194        | 24,661        | 145              | 58.45%         |         |       |            |                  |                |
| <b>Total</b>        | <b>623</b> | <b>90,695</b> | <b>61,758</b> | <b>146</b>       | <b>68.09%</b>  | <b>639</b>         | <b>92,967</b> | <b>58,038</b> | <b>145</b>       | <b>62.43%</b>  |         |       |            |                  |                |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### Sun Country

| St. Thomas-San Juan |            |               |               |              |               | St. Thomas-Minneapolis/St. Paul |               |               |              |               | St. Croix-Minneapolis/St. Paul |              |              |              |               |
|---------------------|------------|---------------|---------------|--------------|---------------|---------------------------------|---------------|---------------|--------------|---------------|--------------------------------|--------------|--------------|--------------|---------------|
| Year                | Flights    | Seats         | Passengers    | Seats/Flight | Load Factor   | Flights                         | Seats         | Passengers    | Seats/Flight | Load Factor   | Flights                        | Seats        | Passengers   | Seats/Flight | Load Factor   |
| 1990                | 15         | 2,595         | 1,433         | 173          | 55.22%        |                                 |               |               |              |               |                                |              |              |              |               |
| 1991                | 1          | 173           | 110           | 173          | 63.58%        | 1                               | 173           | 0             | 173          | 0.00%         | 11                             | 1,903        | 1,584        | 173          | 83.24%        |
| 1992                | 14         | 2,562         | 2,052         | 183          | 80.09%        | 4                               | 732           | 491           | 183          | 67.08%        |                                |              |              |              |               |
| 1993                | 8          | 1,440         | 1,354         | 180          | 94.03%        | 10                              | 1,800         | 1,361         | 180          | 75.61%        |                                |              |              |              |               |
| 1994                | 8          | 1,440         | 1,362         | 180          | 94.58%        | 10                              | 1,800         | 1,331         | 180          | 73.94%        |                                |              |              |              |               |
| 1995                | 9          | 1,620         | 1,366         | 180          | 84.32%        | 9                               | 1,620         | 1,371         | 180          | 84.63%        |                                |              |              |              |               |
| 1998                | 2          | 340           | 227           | 170          | 66.76%        | 1                               | 170           | 0             | 170          | 0.00%         |                                |              |              |              |               |
| 1999                | 43         | 7,310         | 5,936         | 170          | 81.20%        | 15                              | 2,550         | 1,059         | 170          | 41.53%        | 10                             | 1,700        | 219          | 170          | 12.88%        |
| 2000                | 15         | 2,740         | 2,325         | 183          | 84.85%        | 20                              | 3,590         | 2,870         | 180          | 79.94%        |                                |              |              |              |               |
| 2001                | 15         | 2,550         | 2,440         | 170          | 95.69%        | 15                              | 2,550         | 2,287         | 170          | 89.69%        |                                |              |              |              |               |
| 2002                | 3          | 504           | 281           | 168          | 55.75%        | 1                               | 168           | 1             | 168          | 0.60%         |                                |              |              |              |               |
| <b>Total</b>        | <b>133</b> | <b>23,274</b> | <b>18,886</b> | <b>175</b>   | <b>81.15%</b> | <b>86</b>                       | <b>15,153</b> | <b>10,771</b> | <b>176</b>   | <b>71.08%</b> | <b>21</b>                      | <b>3,603</b> | <b>1,803</b> | <b>172</b>   | <b>50.04%</b> |

| St. Thomas-Various Destinations |           |              |              |              |               | St. Thomas-St. Croix |       |            |              |             | St. Croix-St. Petersburg |       |            |              |             |
|---------------------------------|-----------|--------------|--------------|--------------|---------------|----------------------|-------|------------|--------------|-------------|--------------------------|-------|------------|--------------|-------------|
| Year                            | Flights   | Seats        | Passengers   | Seats/Flight | Load Factor   | Flights              | Seats | Passengers | Seats/Flight | Load Factor | Flights                  | Seats | Passengers | Seats/Flight | Load Factor |
| 1991                            |           |              |              |              |               | 21                   | 3,633 | 2,269      | 173          | 62.46%      | 10                       | 1,730 | 1,589      | 173          | 91.85%      |
| 1994                            | 2         | 360          | 308          | 180          | 85.56%        |                      |       |            |              |             |                          |       |            |              |             |
| 1995                            | 4         | 720          | 489          | 180          | 67.92%        |                      |       |            |              |             |                          |       |            |              |             |
| 1996                            |           |              |              |              |               |                      |       |            |              |             |                          |       |            |              |             |
| 1997                            |           |              |              |              |               |                      |       |            |              |             |                          |       |            |              |             |
| 1998                            | 5         | 850          | 730          | 170          | 85.88%        |                      |       |            |              |             |                          |       |            |              |             |
| 1999                            | 36        | 6,120        | 4,964        | 170          | 81.11%        |                      |       |            |              |             |                          |       |            |              |             |
| 2000                            | 3         | 510          | 488          | 170          | 95.69%        |                      |       |            |              |             |                          |       |            |              |             |
| <b>Total</b>                    | <b>50</b> | <b>8,560</b> | <b>6,979</b> | <b>171</b>   | <b>81.53%</b> |                      |       |            |              |             |                          |       |            |              |             |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### United Airlines

| St. Thomas-Washington Dulles |            |               |               |              |               | St. Thomas-San Juan |               |               |              |               | St. Croix-St. Petersburg |               |               |              |               |
|------------------------------|------------|---------------|---------------|--------------|---------------|---------------------|---------------|---------------|--------------|---------------|--------------------------|---------------|---------------|--------------|---------------|
| Year                         | Flights    | Seats         | Passengers    | Seats/Flight | Load Factor   | Flights             | Seats         | Passengers    | Seats/Flight | Load Factor   | Flights                  | Seats         | Passengers    | Seats/Flight | Load Factor   |
| 1999                         | 34         | 6,188         | 2,986         | 182          | 48.25%        | 17                  | 3,094         | 1,932         | 182          | 62.44%        | 17                       | 3,094         | 1,635         | 182          | 52.84%        |
| 2000                         | 76         | 13,568        | 8,188         | 179          | 60.35%        | 96                  | 14,480        | 8,967         | 151          | 61.93%        | 102                      | 15,308        | 9,327         | 150          | 60.93%        |
| 2001                         | 44         | 6,072         | 4,271         | 138          | 70.34%        | 82                  | 11,316        | 7,600         | 138          | 67.16%        | 126                      | 17,388        | 11,091        | 138          | 63.79%        |
| 2002                         | 78         | 10,764        | 7,978         | 138          | 74.12%        | 81                  | 11,178        | 7,318         | 138          | 65.47%        | 159                      | 21,942        | 14,825        | 138          | 67.56%        |
| <b>Total</b>                 | <b>232</b> | <b>36,592</b> | <b>23,423</b> | <b>158</b>   | <b>64.01%</b> | <b>276</b>          | <b>40,068</b> | <b>25,817</b> | <b>145</b>   | <b>64.43%</b> | <b>404</b>               | <b>57,732</b> | <b>36,878</b> | <b>143</b>   | <b>63.88%</b> |

### US Airways

| St. Thomas-Baltimore |              |                |                |              |               | St. Thomas-Charlotte |                |               |              |               | St. Thomas-Philadelphia |                |                |              |               |
|----------------------|--------------|----------------|----------------|--------------|---------------|----------------------|----------------|---------------|--------------|---------------|-------------------------|----------------|----------------|--------------|---------------|
| Year                 | Flights      | Seats          | Passengers     | Seats/Flight | Load Factor   | Flights              | Seats          | Passengers    | Seats/Flight | Load Factor   | Flights                 | Seats          | Passengers     | Seats/Flight | Load Factor   |
| 1993                 | 52           | 7,887          | 5,760          | 152          | 73.03%        |                      |                |               |              |               |                         |                |                |              |               |
| 1994                 | 401          | 63,073         | 43,582         | 157          | 69.10%        |                      |                |               |              |               |                         |                |                |              |               |
| 1995                 | 411          | 70,098         | 46,526         | 171          | 66.37%        |                      |                |               |              |               | 50                      | 9,100          | 6,379          | 182          | 70.10%        |
| 1996                 | 364          | 53,720         | 29,735         | 148          | 55.35%        |                      |                |               |              |               | 48                      | 8,736          | 5,925          | 182          | 67.82%        |
| 1997                 | 165          | 24,102         | 17,627         | 146          | 73.14%        |                      |                |               |              |               | 203                     | 29,658         | 19,381         | 146          | 65.35%        |
| 1998                 |              |                |                |              |               |                      |                |               |              |               | 363                     | 52,274         | 38,586         | 144          | 73.81%        |
| 1999                 |              |                |                |              |               |                      |                |               |              |               | 354                     | 50,976         | 37,005         | 144          | 72.59%        |
| 2000                 |              |                |                |              |               | 50                   | 7,078          | 4,145         | 142          | 58.56%        | 363                     | 52,172         | 38,809         | 144          | 74.39%        |
| 2001                 |              |                |                |              |               | 248                  | 34,996         | 25,671        | 141          | 73.35%        | 360                     | 51,122         | 41,125         | 142          | 80.44%        |
| 2002                 |              |                |                |              |               | 379                  | 58,438         | 40,576        | 154          | 69.43%        | 364                     | 51,622         | 40,941         | 142          | 79.31%        |
| <b>Total</b>         | <b>1,393</b> | <b>218,880</b> | <b>143,230</b> | <b>157</b>   | <b>65.44%</b> | <b>677</b>           | <b>100,512</b> | <b>70,392</b> | <b>148</b>   | <b>70.03%</b> | <b>2,105</b>            | <b>305,660</b> | <b>228,151</b> | <b>145</b>   | <b>74.64%</b> |

## Flight Performance at St. Croix and St. Thomas (Cont'd)

### US Airways

| St. Thomas-San Juan |              |                |                |              |               | St. Thomas-St. Croix |                |                |              |               | St. Croix-Baltimore |               |               |              |               |
|---------------------|--------------|----------------|----------------|--------------|---------------|----------------------|----------------|----------------|--------------|---------------|---------------------|---------------|---------------|--------------|---------------|
| Year                | Flights      | Seats          | Passengers     | Seats/Flight | Load Factor   | Flights              | Seats          | Passengers     | Seats/Flight | Load Factor   | Flights             | Seats         | Passengers    | Seats/Flight | Load Factor   |
| 1993                | 51           | 7,736          | 4,885          | 152          | 63.15%        |                      |                |                |              |               |                     |               |               |              |               |
| 1994                | 349          | 53,549         | 37,242         | 153          | 69.55%        |                      |                |                |              |               |                     |               |               |              |               |
| 1995                | 271          | 44,618         | 27,582         | 165          | 61.82%        |                      |                |                |              |               |                     |               |               |              |               |
| 1996                | 79           | 11,714         | 5,556          | 148          | 47.43%        | 273                  | 39,894         | 23,124         | 146          | 57.96%        | 273                 | 39,894        | 23,148        | 146          | 58.02%        |
| 1997                |              |                |                |              |               | 362                  | 52,668         | 37,414         | 145          | 71.04%        | 161                 | 23,520        | 18,305        | 146          | 77.83%        |
| 1998                |              |                |                |              |               | 357                  | 51,410         | 38,448         | 144          | 74.79%        |                     |               |               |              |               |
| 1999                |              |                |                |              |               | 355                  | 51,120         | 36,463         | 144          | 71.33%        |                     |               |               |              |               |
| 2000                | 51           | 7,222          | 3,678          | 142          | 50.93%        | 363                  | 52,174         | 37,235         | 144          | 71.37%        |                     |               |               |              |               |
| 2001                | 248          | 34,998         | 24,212         | 141          | 69.18%        | 360                  | 51,120         | 40,751         | 142          | 79.72%        |                     |               |               |              |               |
| 2002                | 262          | 37,308         | 25,574         | 142          | 68.55%        | 364                  | 51,622         | 41,234         | 142          | 79.88%        |                     |               |               |              |               |
| <b>Total</b>        | <b>1,311</b> | <b>197,145</b> | <b>128,729</b> | <b>150</b>   | <b>65.30%</b> | <b>2,434</b>         | <b>350,008</b> | <b>254,669</b> | <b>144</b>   | <b>72.76%</b> | <b>434</b>          | <b>63,414</b> | <b>41,453</b> | <b>146</b>   | <b>65.37%</b> |

| Year         | St. Croix-Philadelphia |                |                |              |               |
|--------------|------------------------|----------------|----------------|--------------|---------------|
|              | Flights                | Seats          | Passengers     | Seats/Flight | Load Factor   |
| 1997         | 204                    | 29,564         | 18,399         | 145          | 62.23%        |
| 1998         | 356                    | 51,266         | 37,852         | 144          | 73.83%        |
| 1999         | 358                    | 51,552         | 35,718         | 144          | 69.29%        |
| 2000         | 363                    | 52,174         | 37,191         | 144          | 71.28%        |
| 2001         | 360                    | 51,120         | 40,801         | 142          | 79.81%        |
| 2002         | 365                    | 51,746         | 41,220         | 142          | 79.66%        |
| <b>Total</b> | <b>2,006</b>           | <b>287,422</b> | <b>211,181</b> | <b>143</b>   | <b>73.47%</b> |



## Flight Performance at St. Croix and St. Thomas (Cont'd)

### American TransAir

| St. Thomas-Indianapolis |         |       |            |              |             | St. Croix-Indianapolis |       |            |              |             | St. Thomas-St. Croix |       |            |              |             |
|-------------------------|---------|-------|------------|--------------|-------------|------------------------|-------|------------|--------------|-------------|----------------------|-------|------------|--------------|-------------|
| Year                    | Flights | Seats | Passengers | Seats/Flight | Load Factor | Flights                | Seats | Passengers | Seats/Flight | Load Factor | Flights              | Seats | Passengers | Seats/Flight | Load Factor |
| 1993                    | 2       | 367   | 303        | 184          | 82.56%      | 2                      | 367   | 94         | 184          | 25.61%      | 2                    | 367   | 127        | 184          | 34.60%      |
| 1994                    | 21      | 3,607 | 1,974      | 172          | 54.73%      | 21                     | 3,607 | 1,888      | 172          | 52.34%      | 21                   | 3,607 | 2,028      | 172          | 56.22%      |
| 1995                    | 19      | 3,616 | 1,777      | 190          | 49.14%      | 19                     | 3,611 | 1,966      | 190          | 54.44%      | 19                   | 3,616 | 1,890      | 190          | 52.27%      |
| 1996                    |         |       |            |              |             |                        |       |            |              |             |                      |       |            |              |             |
| 1997                    |         |       |            |              |             |                        |       |            |              |             |                      |       |            |              |             |
| 1998                    |         |       |            |              |             |                        |       |            |              |             |                      |       |            |              |             |
| 1999                    |         |       |            |              |             |                        |       |            |              |             |                      |       |            |              |             |
| 2000                    |         |       |            |              |             |                        |       |            |              |             |                      |       |            |              |             |
| 2001                    |         |       |            |              |             |                        |       |            |              |             |                      |       |            |              |             |
| 2002                    |         |       |            |              |             | 1                      | 175   | 125        | 175          | 71.43%      | 1                    | 175   | 0          | 175          | 0.00%       |
| <b>Total</b>            | 42      | 7,590 | 4,054      | 181          | 53.41%      | 43                     | 7,760 | 4,073      | 180          | 52.49%      | 43                   | 7,765 | 4,045      | 181          | 52.09%      |

### Private Jet Expeditions

| St. Thomas-Various |         |        |            |              |             | St. Croix-Various |        |            |              |             |
|--------------------|---------|--------|------------|--------------|-------------|-------------------|--------|------------|--------------|-------------|
| Year               | Flights | Seats  | Passengers | Seats/Flight | Load Factor | Flights           | Seats  | Passengers | Seats/Flight | Load Factor |
| 1993               | 11      | 1,815  | 1,402      | 127          | 77.25%      | 1                 | 165    | 150        | 150          | 90.91%      |
| 1994               | 193     | 29,760 | 9,223      | 154          | 30.99%      | 87                | 14,195 | 6,672      | 77           | 47.00%      |
| <b>Total</b>       | 204     | 31,575 | 10,625     | 155          | 33.65%      | 88                | 14,360 | 6,822      | 78           | 47.51%      |

## Summary of Airline Loads and Operations, St. Croix

| Year | American Airlines |         |            |                         |                | Continental Airlines |         |            |                         |                | Delta Airlines |         |            |                         |                |
|------|-------------------|---------|------------|-------------------------|----------------|----------------------|---------|------------|-------------------------|----------------|----------------|---------|------------|-------------------------|----------------|
|      | Flights           | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights              | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights        | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 | 1,388             | 295,014 | 169,184    | 213                     | 57.35%         | 740                  | 110,998 | 72,525     | 150                     | 65.34%         |                |         |            |                         |                |
| 1991 | 2,513             | 482,646 | 304,431    | 192                     | 63.08%         | 735                  | 111,795 | 80,066     | 152                     | 71.62%         |                |         |            |                         |                |
| 1992 | 3,339             | 671,436 | 384,619    | 201                     | 57.28%         | 729                  | 114,081 | 75,926     | 156                     | 66.55%         | 609            | 112,168 | 54,721     | 184                     | 48.78%         |
| 1993 | 2,649             | 418,814 | 230,090    | 158                     | 54.94%         | 934                  | 141,270 | 105,927    | 151                     | 74.98%         | 724            | 131,670 | 62,916     | 182                     | 47.78%         |
| 1994 | 1,474             | 222,411 | 128,336    | 151                     | 57.70%         | 536                  | 80,228  | 52,956     | 150                     | 66.01%         | 722            | 130,614 | 35,353     | 181                     | 27.07%         |
| 1995 | 1,368             | 204,705 | 122,572    | 150                     | 59.88%         |                      |         |            |                         |                | 723            | 130,494 | 47,559     | 180                     | 36.45%         |
| 1996 | 1,456             | 222,698 | 140,125    | 153                     | 62.92%         |                      |         |            |                         |                | 724            | 131,328 | 46,488     | 181                     | 35.40%         |
| 1997 | 1,454             | 224,256 | 131,109    | 154                     | 58.46%         |                      |         |            |                         |                | 723            | 131,480 | 36,864     | 182                     | 28.04%         |
| 1998 | 929               | 141,080 | 79,801     | 152                     | 56.56%         |                      |         |            |                         |                | 716            | 130,392 | 39,710     | 182                     | 30.45%         |
| 1999 | 3,065             | 235,740 | 120,090    | 77                      | 50.94%         |                      |         |            |                         |                | 652            | 118,853 | 39,407     | 182                     | 33.16%         |
| 2000 | 11,297            | 652,583 | 356,664    | 58                      | 54.65%         |                      |         |            |                         |                |                |         |            |                         |                |
| 2001 | 9,398             | 543,093 | 326,367    | 58                      | 60.09%         |                      |         |            |                         |                |                |         |            |                         |                |
| 2002 | 8,364             | 472,992 | 295,381    | 57                      | 62.45%         |                      |         |            |                         |                |                |         |            |                         |                |

## Summary of Airline Loads and Operations, St. Croix (Cont'd)

| Year | US Airways |         |            |                         |                | Other Airlines |         |            |                         |                | All Services |           |            |                         |                |
|------|------------|---------|------------|-------------------------|----------------|----------------|---------|------------|-------------------------|----------------|--------------|-----------|------------|-------------------------|----------------|
|      | Flights    | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights        | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights      | Seats     | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 |            |         |            |                         |                | 8,924          | 744,957 | 474,426    | 83                      | 63.69%         | 11,052       | 1,150,969 | 716,135    | 104                     | 62.22%         |
| 1991 |            |         |            |                         |                | 8,597          | 575,386 | 355,955    | 67                      | 61.86%         | 11,845       | 1,169,827 | 740,452    | 99                      | 63.30%         |
| 1992 |            |         |            |                         |                | 5,052          | 168,006 | 97,214     | 33                      | 57.86%         | 9,729        | 1,065,691 | 612,480    | 110                     | 57.47%         |
| 1993 |            |         |            |                         |                | 6,670          | 247,633 | 120,934    | 37                      | 48.84%         | 10,977       | 939,387   | 519,867    | 86                      | 55.34%         |
| 1994 |            |         |            |                         |                | 13,628         | 497,844 | 274,227    | 37                      | 55.08%         | 16,360       | 931,097   | 490,872    | 57                      | 52.72%         |
| 1995 |            |         |            |                         |                | 13,168         | 454,033 | 256,009    | 34                      | 56.39%         | 15,259       | 789,232   | 426,140    | 52                      | 53.99%         |
| 1996 | 546        | 79,788  | 46,272     | 146                     | 57.99%         | 12,296         | 438,744 | 251,200    | 36                      | 57.25%         | 15,022       | 872,558   | 484,085    | 58                      | 55.48%         |
| 1997 | 727        | 105,752 | 74,118     | 145                     | 70.09%         | 9,928          | 379,062 | 212,826    | 38                      | 56.15%         | 12,832       | 840,550   | 454,917    | 66                      | 54.12%         |
| 1998 | 713        | 102,676 | 76,300     | 144                     | 74.31%         | 8,833          | 419,462 | 239,582    | 47                      | 57.12%         | 11,191       | 793,610   | 435,393    | 71                      | 54.86%         |
| 1999 | 713        | 102,672 | 72,181     | 144                     | 70.30%         | 6,605          | 361,289 | 190,984    | 55                      | 52.86%         | 11,035       | 818,554   | 422,662    | 74                      | 51.64%         |
| 2000 | 728        | 104,636 | 74,662     | 144                     | 71.35%         | 18             | 2,801   | 1,309      | 156                     | 46.73%         | 12,043       | 760,020   | 432,635    | 63                      | 56.92%         |
| 2001 | 719        | 102,098 | 81,447     | 142                     | 79.77%         | 4              | 604     | 374        | 151                     | 61.92%         | 10,121       | 645,795   | 408,188    | 64                      | 63.21%         |
| 2002 | 727        | 103,080 | 82,218     | 142                     | 79.76%         | 239            | 3,544   | 1,919      | 15                      | 54.15%         | 9,330        | 579,616   | 379,518    | 62                      | 65.48%         |

## Summary of Airline Loads and Operations, St. Thomas

| Year | American Airlines |           |            |                         |                | Continental Airlines |         |            |                         |                | Delta Airlines |         |            |                         |                |
|------|-------------------|-----------|------------|-------------------------|----------------|----------------------|---------|------------|-------------------------|----------------|----------------|---------|------------|-------------------------|----------------|
|      | Flights           | Seats     | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights              | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights        | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 | 1,878             | 449,946   | 266,861    | 240                     | 59.31%         | 733                  | 109,937 | 73,604     | 150                     | 66.95%         |                |         |            |                         |                |
| 1991 | 2,827             | 594,913   | 396,301    | 210                     | 66.61%         | 725                  | 110,381 | 79,354     | 152                     | 71.89%         | 34             | 6,358   | 4,453      | 187                     | 70.04%         |
| 1992 | 3,275             | 742,220   | 439,556    | 227                     | 59.22%         | 723                  | 113,175 | 75,032     | 157                     | 66.30%         | 1,342          | 247,394 | 148,824    | 184                     | 60.16%         |
| 1993 | 4,257             | 946,119   | 529,920    | 222                     | 56.01%         | 640                  | 96,660  | 76,449     | 151                     | 79.09%         | 1,878          | 341,508 | 226,406    | 182                     | 66.30%         |
| 1994 | 3,311             | 769,567   | 426,527    | 232                     | 55.42%         | 640                  | 99,964  | 62,209     | 156                     | 62.23%         | 2,500          | 452,136 | 254,310    | 181                     | 56.25%         |
| 1995 | 2,993             | 686,873   | 351,553    | 229                     | 51.18%         | 391                  | 66,929  | 42,904     | 171                     | 64.10%         | 2,279          | 411,264 | 245,144    | 180                     | 59.61%         |
| 1996 | 1,819             | 320,111   | 220,486    | 176                     | 68.88%         |                      |         |            |                         |                | 1,994          | 361,461 | 200,492    | 181                     | 55.47%         |
| 1997 | 2,304             | 410,875   | 302,614    | 178                     | 73.65%         |                      |         |            |                         |                | 1,882          | 342,055 | 208,813    | 182                     | 61.05%         |
| 1998 | 2,285             | 421,572   | 335,535    | 184                     | 79.59%         |                      |         |            |                         |                | 1,807          | 329,149 | 201,929    | 182                     | 61.35%         |
| 1999 | 5,327             | 637,227   | 422,097    | 120                     | 66.24%         | 32                   | 3,968   | 2,146      | 124                     | 54.08%         | 1,731          | 315,723 | 198,082    | 182                     | 62.74%         |
| 2000 | 14,830            | 1,100,768 | 655,045    | 74                      | 59.51%         | 624                  | 77,584  | 46,608     | 124                     | 60.07%         | 1,048          | 191,342 | 144,611    | 183                     | 75.58%         |
| 2001 | 13,175            | 1,030,776 | 632,176    | 78                      | 61.33%         | 532                  | 66,718  | 43,897     | 125                     | 65.79%         | 1,055          | 193,654 | 145,762    | 184                     | 75.27%         |
| 2002 | 11,195            | 934,407   | 629,395    | 83                      | 67.36%         | 436                  | 54,994  | 39,510     | 126                     | 71.84%         | 1,090          | 199,842 | 143,498    | 183                     | 71.81%         |

### Summary of Airline Loads and Operations, St. Thomas (Cont'd)

| Year | United Airlines |        |            |                         |                | US Airways |         |            |                         |                | Other   |         |            |                         |                |
|------|-----------------|--------|------------|-------------------------|----------------|------------|---------|------------|-------------------------|----------------|---------|---------|------------|-------------------------|----------------|
|      | Flights         | Seats  | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights    | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 |                 |        |            |                         |                |            |         |            |                         |                | 10,451  | 752,129 | 473,866    | 72                      | 63.00%         |
| 1991 |                 |        |            |                         |                |            |         |            |                         |                | 11,629  | 708,138 | 446,044    | 61                      | 62.99%         |
| 1992 |                 |        |            |                         |                |            |         |            |                         |                | 11,703  | 548,036 | 314,685    | 47                      | 57.42%         |
| 1993 |                 |        |            |                         |                | 103        | 15,623  | 10,645     | 152                     | 68.14%         | 11,323  | 444,593 | 247,804    | 39                      | 55.74%         |
| 1994 |                 |        |            |                         |                | 750        | 116,622 | 80,824     | 155                     | 69.30%         | 20,192  | 725,011 | 409,364    | 36                      | 56.46%         |
| 1995 |                 |        |            |                         |                | 732        | 123,816 | 80,487     | 169                     | 65.01%         | 19,052  | 667,654 | 374,511    | 35                      | 56.09%         |
| 1996 |                 |        |            |                         |                | 764        | 114,064 | 64,340     | 149                     | 56.41%         | 15,997  | 577,174 | 363,370    | 36                      | 62.96%         |
| 1997 |                 |        |            |                         |                | 730        | 106,428 | 74,422     | 146                     | 69.93%         | 12,700  | 522,694 | 323,856    | 41                      | 61.96%         |
| 1998 |                 |        |            |                         |                | 720        | 103,684 | 77,034     | 144                     | 74.30%         | 11,443  | 565,418 | 335,459    | 49                      | 59.33%         |
| 1999 | 68              | 12,376 | 6,553      | 182                     | 52.95%         | 710        | 102,240 | 73,549     | 144                     | 71.94%         | 8,325   | 482,652 | 267,922    | 58                      | 55.51%         |
| 2000 | 274             | 43,356 | 26,482     | 158                     | 61.08%         | 827        | 118,646 | 83,867     | 143                     | 70.69%         | 110     | 19,555  | 12,051     | 178                     | 61.63%         |
| 2001 | 252             | 34,776 | 22,962     | 138                     | 66.03%         | 1,217      | 172,378 | 131,864    | 142                     | 76.50%         | 130     | 28,711  | 23,084     | 221                     | 80.40%         |
| 2002 | 318             | 43,884 | 30,121     | 138                     | 68.64%         | 1,370      | 199,132 | 148,466    | 145                     | 74.56%         | 78      | 20,958  | 15,599     | 269                     | 74.43%         |

## Summary of Airline Loads and Operations, St. Thomas (Cont'd)

|      | All Airlines |           |            |                         |                |
|------|--------------|-----------|------------|-------------------------|----------------|
| Year | Flights      | Seats     | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 | 13,062       | 1,312,012 | 814,331    | 100                     | 62.07%         |
| 1991 | 15,215       | 1,419,790 | 926,152    | 93                      | 65.23%         |
| 1992 | 17,043       | 1,650,825 | 978,097    | 97                      | 59.25%         |
| 1993 | 18,201       | 1,844,503 | 1,091,224  | 101                     | 59.16%         |
| 1994 | 27,393       | 2,163,300 | 1,233,234  | 79                      | 57.01%         |
| 1995 | 25,447       | 1,956,536 | 1,094,599  | 77                      | 55.95%         |
| 1996 | 20,574       | 1,372,810 | 848,688    | 67                      | 61.82%         |
| 1997 | 17,616       | 1,382,052 | 909,705    | 78                      | 65.82%         |
| 1998 | 16,255       | 1,419,823 | 949,957    | 87                      | 66.91%         |
| 1999 | 16,193       | 1,554,186 | 970,349    | 96                      | 62.43%         |
| 2000 | 17,713       | 1,551,251 | 968,664    | 88                      | 62.44%         |
| 2001 | 16,361       | 1,527,013 | 999,745    | 93                      | 65.47%         |
| 2002 | 14,487       | 1,453,217 | 1,006,589  | 100                     | 69.27%         |

Source: United States Department of Transportation Report 28DS, 1990-2002

## **APPENDIX E**

### **COMMUTER AIRLINE TRAFFIC AT ST. CROIX AND ST. THOMAS**

**Commuter Airline Traffic at St. Croix and St. Thomas  
One Way Passengers**

| Route     |                      | Airline               | 1990    | 1991    | 1992    | 1993    | 1994   | 1995   | 1996   | 1997   | 1998   | 1999   | 2000   | 2001   | 2002   |
|-----------|----------------------|-----------------------|---------|---------|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| St. Croix | San Juan             | Air Sunshine          |         |         |         |         |        |        | 83     | 2,446  | 2,821  | 3,653  | 2,524  | 2,177  | 320    |
| St. Croix | San Juan             | Aviation Associates   | 63,379  | 43,909  | 36,821  | 41,735  | 8,357  |        |        |        |        |        |        |        |        |
| St. Croix | San Juan             | Cape Air              |         |         |         |         |        |        |        |        |        | 974    | 8,974  | 17,882 | 8,495  |
| St. Croix | San Juan             | Caribair              |         |         |         |         |        |        | 118    |        |        |        |        |        |        |
| St. Croix | San Juan             | Dolphin Express       |         |         |         |         | 675    | 8,251  |        |        |        |        |        |        |        |
| St. Croix | San Juan             | Executive Air Charter | 76,720  |         |         |         |        |        |        |        |        |        |        |        |        |
| St. Croix | San Juan             | Gulfstream Intl       |         |         |         |         |        |        |        |        |        | 2,053  | 10,431 | 265    |        |
| St. Croix | San Juan             | Sea Air Shuttle       |         | 590     | 15      |         |        |        |        |        |        |        |        |        |        |
|           |                      | All Carriers          | 140,099 | 44,499  | 36,836  | 41,735  | 9,032  | 8,251  | 201    | 2,446  | 2,821  | 6,680  | 21,929 | 20,324 | 8,815  |
| St. Croix | San Juan Isla Grande | Aviation Associates   |         |         |         | 368     |        |        |        |        |        |        |        |        |        |
| St. Croix | Ponce, PR            | Sea Air Shuttle       |         | 548     | 14      |         |        |        |        |        |        |        |        |        |        |
| St. Croix | Vieques              | Aviation Associates   |         | 4,803   | 6,287   | 6,605   | 1,143  |        |        |        |        |        |        |        |        |
| St. Croix | Vieques              | Vieques Air Link      | 19,998  | 15,993  | 12,022  | 9,504   | 14,090 | 12,006 | 10,746 | 9,022  | 7,954  | 7,033  | 6,407  | 6,494  | 1,506  |
|           |                      | All Carriers          | 19,998  | 20,796  | 18,309  | 16,109  | 15,233 | 12,006 | 10,746 | 9,022  | 7,954  | 7,033  | 6,407  | 6,494  | 1,506  |
| St. Croix | Fajardo, PR          | Aviation Associates   |         | 2,643   | 11,754  | 16,026  | 2,690  |        |        |        |        |        |        |        |        |
| St. Croix | Fajardo, PR          | Vieques Air Link      |         |         |         |         |        |        | 3,012  | 6,473  | 6,681  | 5,466  | 4,175  | 3,164  |        |
|           |                      | All Carriers          | 0       | 2,643   | 11,754  | 16,026  | 2,690  | 0      | 3,012  | 6,473  | 6,681  | 5,466  | 4,175  | 3,164  | 0      |
| St Croix  | All Puerto Rico      | All Carriers          | 160,097 | 68,486  | 66,913  | 74,238  | 26,955 | 20,257 | 13,959 | 17,941 | 17,456 | 19,179 | 32,511 | 29,982 | 10,321 |
| St. Croix | St. Thomas           | Air Sunshine          |         |         |         |         |        |        | 412    | 3,773  | 3,078  | 3,442  | 2,289  | 1,213  | 50     |
| St. Croix | St. Thomas           | Aviation Associates   | 191,859 | 183,538 | 173,611 | 136,828 | 19,500 |        |        |        |        |        |        |        |        |
| St. Croix | St. Thomas           | Cape Air              |         |         |         |         |        |        |        |        |        | 1,658  | 17,173 | 19,232 | 8,424  |
| St. Croix | St. Thomas           | Caribair              |         |         |         |         |        |        | 147    |        |        |        |        |        |        |



**Commuter Airline Traffic at St. Croix and St. Thomas  
One Way Passengers (Cont'd)**

| Route     |                     | Airline               | 1990    | 1991    | 1992    | 1993    | 1994   | 1995   | 1996   | 1997   | 1998   | 1999   | 2000   | 2001   | 2002   |
|-----------|---------------------|-----------------------|---------|---------|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| St. Croix | St. Thomas          | Dolphin Express       |         |         |         |         | 824    | 34,648 |        |        |        |        |        |        |        |
| St. Croix | St. Thomas          | Gulfstream Intl       |         |         |         |         |        |        |        |        |        |        | 3      | 1      |        |
| St. Croix | St. Thomas          | Sea Air Shuttle       |         | 5,612   | 148     |         |        |        |        |        |        |        |        |        |        |
| St. Croix | St. Thomas          | All Carriers          | 191,859 | 189,150 | 173,759 | 136,828 | 20,324 | 34,648 | 559    | 3,773  | 3,078  | 5,100  | 19,465 | 20,446 | 8,474  |
| St. Croix | St. John            | Sea Air Shuttle       |         | 1,581   | 749     |         |        |        |        |        |        |        |        |        |        |
| St. Croix | All US VI           | All Carriers          | 191,859 | 190,731 | 174,508 | 136,828 | 20,324 | 34,648 | 559    | 3,773  | 3,078  | 5,100  | 19,465 | 20,446 | 8,474  |
| St. Croix | Beef Island         | Dolphin Express       |         |         |         |         |        | 17     |        |        |        |        |        |        |        |
| St. Croix | Beef Island         | Gulfstream Intl       |         |         |         |         |        |        |        |        |        |        | 3      |        |        |
|           | Total               | All Carriers          | 0       | 0       | 0       | 0       | 0      | 17     | 0      | 0      | 0      | 0      | 3      | 0      | 0      |
| St. Croix | Virgin Gorda        | Aviation Associates   | 1,827   | 2,257   | 2,442   | 2,247   | 410    |        |        |        |        |        |        |        |        |
| St. Croix | All BVI             | All Carriers          | 1,827   | 2,257   | 2,442   | 2,247   | 410    | 17     | 0      | 0      | 0      | 0      | 3      | 0      | 0      |
| St. Croix | Dominica Cane Field | Coastal Air Transport |         |         |         |         |        |        |        |        |        |        |        | 65     | 232    |
| St. Croix | Nevis               | Coastal Air Transport | 30      |         | 1,636   | 1,996   | 2,365  | 2,395  | 2,697  | 2,183  | 2,071  | 2,002  | 1,892  | 1,628  | 372    |
| St. Croix | St. Barthelmy       | Coastal Air Transport | 12      |         | 170     | 215     | 339    | 335    | 339    | 314    | 302    | 290    | 272    | 162    | 70     |
| St. Croix | St. Maarten         | Aviation Associates   |         |         |         | 969     | 996    |        |        |        |        |        |        |        |        |
| St. Croix | St. Maarten         | Gulfstream Intl       |         |         |         |         |        |        |        |        |        |        | 5      | 2      |        |
| St. Croix | St. Maarten         | All Carriers          | 0       | 0       | 0       | 969     | 996    | 0      | 0      | 0      | 0      | 0      | 5      | 2      | 0      |
| St. Croix | All Other Caribbean | All Carriers          | 42      | 0       | 1,806   | 3,180   | 3,700  | 2,730  | 3,036  | 2,497  | 2,373  | 2,292  | 2,169  | 1,857  | 674    |
| St. Croix | All Points          | All Carriers          | 353,825 | 261,474 | 245,669 | 216,493 | 51,389 | 57,652 | 17,554 | 24,211 | 22,907 | 26,571 | 54,148 | 52,285 | 19,469 |

**Commuter Airline Traffic at St. Croix and St. Thomas  
One Way Passengers (Cont'd)**

| Route      |                      | Airline               | 1990    | 1991   | 1992   | 1993   | 1994   | 1995   | 1996  | 1997   | 1998   | 1999   | 2000   | 2001   | 2002   |
|------------|----------------------|-----------------------|---------|--------|--------|--------|--------|--------|-------|--------|--------|--------|--------|--------|--------|
| St. Thomas | San Juan             | Air St. Thomas        | 3,887   | 4,194  | 1,130  | 530    | 1,086  | 563    | 735   | 1,038  | 1,216  | 982    | 253    | 410    | 161    |
| St. Thomas | San Juan             | Air Sunshine          |         |        |        |        |        |        | 384   | 5,586  | 6,095  | 5,571  | 2,721  | 4,432  | 962    |
| St. Thomas | San Juan             | Aviation Associates   | 108,208 | 79,432 | 57,579 | 70,563 | 13,857 |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan             | Cape Air              |         |        |        |        |        |        |       |        | 2,321  | 26,158 | 27,200 | 36,161 | 16,743 |
| St. Thomas | San Juan             | Caribair              |         |        |        |        | 3,603  | 7,579  | 4,779 | 6,365  | 3,061  |        |        |        |        |
| St. Thomas | San Juan             | Dolphin Express       |         |        |        |        | 535    | 17,647 |       |        |        |        |        |        |        |
| St. Thomas | San Juan             | Executive Air Charter | 162,559 |        |        |        |        |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan             | Four Star Aviation    |         |        |        |        | 1      |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan             | Gulfstream Intl       |         |        |        |        |        |        |       |        |        | 6,042  | 35,857 | 2,026  |        |
| St. Thomas | San Juan             | Lapsa                 | 1,167   | 876    |        |        |        |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan             | Sea Air Shuttle       |         | 852    | 4      |        |        |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan             | All Carriers          | 275,821 | 85,354 | 58,713 | 71,093 | 19,082 | 25,789 | 5,898 | 12,989 | 12,693 | 38,753 | 66,031 | 43,029 | 17,866 |
| St. Thomas | San Juan Isla Grande | Aviation Associates   |         |        |        | 556    |        |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan Isla Grande | Lapsa                 | 1,020   | 1,226  |        |        |        |        |       |        |        |        |        |        |        |
| St. Thomas | San Juan Isla Grande | All Carriers          | 1,020   | 1,226  | 0      | 556    | 0      | 0      | 0     | 0      | 0      | 0      | 0      | 0      | 0      |
| St. Thomas | Fajardo, PR          | Air St. Thomas        |         |        |        | 1,302  | 4,260  | 3,027  | 2,089 | 2,161  | 5,412  | 5,543  | 6,205  | 6,449  | 1,536  |
| St. Thomas | Fajardo, PR          | Aviation Associates   |         |        | 3,128  | 11,345 | 3,365  |        |       |        |        |        |        |        |        |
| St. Thomas | Fajardo, PR          | Caribair              |         |        |        |        |        |        |       | 554    |        |        |        |        |        |
| St. Thomas | Fajardo, PR          | Vieques Air Link      |         |        | 5,007  | 6,259  | 5,036  |        |       |        |        |        |        |        |        |
| St. Thomas | Fajardo, PR          | All Carriers          | 0       | 0      | 8,135  | 18,906 | 12,661 | 3,027  | 2,089 | 2,715  | 5,412  | 5,543  | 6,205  | 6,449  | 1,536  |
| St. Thomas | Vieques              | Aviation Associates   |         |        | 187    | 941    | 254    |        |       |        |        |        |        |        |        |
| St. Thomas | Vieques              | Vieques Air Link      |         |        | 200    |        |        |        |       |        |        |        |        |        |        |
| St. Thomas | Vieques              | All Carriers          | 0       | 0      | 387    | 941    | 254    | 0      | 0     | 0      | 0      | 0      | 0      | 0      | 0      |
| St. Thomas | All Puerto Rico      | All Carriers          | 276,841 | 86,580 | 67,235 | 91,496 | 31,997 | 28,816 | 7,987 | 15,704 | 18,105 | 44,296 | 72,236 | 49,478 | 19,402 |

**Commuter Airline Traffic at St. Croix and St. Thomas  
One Way Passengers (Cont'd)**

| Route      |              | Airline               | 1990    | 1991    | 1992    | 1993    | 1994   | 1995   | 1996  | 1997  | 1998  | 1999  | 2000   | 2001   | 2002  |
|------------|--------------|-----------------------|---------|---------|---------|---------|--------|--------|-------|-------|-------|-------|--------|--------|-------|
| St. Thomas | St. John     | Sea Air Shuttle       |         | 3,663   | 95      |         |        |        |       |       |       |       |        |        |       |
| St. Thomas | St. Croix    | All Carriers          | 191,859 | 189,150 | 173,759 | 136,828 | 20,324 | 34,648 | 559   | 3,773 | 3,078 | 5,100 | 19,465 | 20,446 | 8,474 |
| St. Thomas | All US VI    | All Carriers          | 191,859 | 192,813 | 173,854 | 136,828 | 20,324 | 34,648 | 559   | 3,773 | 3,078 | 5,100 | 19,465 | 20,446 | 8,474 |
| St. Thomas | Anegada, BVI | Air St. Thomas        |         |         | 323     |         |        |        |       |       |       |       |        |        |       |
| St. Thomas | Anegada, BVI | Four Star Aviation    |         |         |         | 56      | 65     |        |       |       |       |       |        |        |       |
| St. Thomas | Anegada, BVI | All Carriers          | 0       | 0       | 323     | 56      | 65     | 0      | 0     | 0     | 0     | 0     | 0      | 0      | 0     |
| St. Thomas | Beef Island  | Aviation Associates   | 2,495   | 3,196   | 3,053   | 2,669   | 724    |        |       |       |       |       |        |        |       |
| St. Thomas | Beef Island  | Cape Air              |         |         |         |         |        |        |       |       |       | 111   | 2,785  | 4,127  | 1,760 |
| St. Thomas | Beef Island  | Caribair              |         |         |         |         |        |        | 44    |       |       |       |        |        |       |
| St. Thomas | Beef Island  | Dolphin Express       |         |         |         |         |        | 73     |       |       |       |       |        |        |       |
| St. Thomas | Beef Island  | Four Star Aviation    |         |         |         | 300     | 246    |        |       |       |       |       |        |        |       |
| St. Thomas | Beef Island  | Gulfstream Intl       |         |         |         |         |        |        |       |       |       |       | 1      |        |       |
| St. Thomas | Beef Island  | All Carriers          | 2,495   | 3,196   | 3,053   | 2,969   | 970    | 73     | 44    | 0     | 0     | 111   | 2,786  | 4,127  | 1,760 |
| St. Thomas | Virgin Gorda | Air St. Thomas        |         |         |         | 970     | 2,387  | 2,868  | 1,353 | 1,675 | 1,325 | 1,241 | 800    | 589    | 179   |
| St. Thomas | Virgin Gorda | Aviation Associates   | 4,076   | 5,318   | 6,293   | 6,062   | 1,884  |        |       |       |       |       |        |        |       |
| St. Thomas | Virgin Gorda | Caribair              |         |         |         |         |        |        |       | 830   | 487   |       |        |        |       |
| St. Thomas | Virgin Gorda | Executive Air Charter | 471     |         |         |         |        |        |       |       |       |       |        |        |       |
| St. Thomas | Virgin Gorda | Four Star Aviation    |         |         |         | 842     | 549    |        |       |       |       |       |        |        |       |
| St. Thomas | Virgin Gorda | All Carriers          | 4,547   | 5,318   | 6,293   | 7,874   | 4,820  | 2,868  | 1,353 | 2,505 | 1,812 | 1,241 | 800    | 589    | 179   |
| St. Thomas | All BVI      | All Carriers          | 7,042   | 8,514   | 9,669   | 10,899  | 5,855  | 2,941  | 1,397 | 2,505 | 1,812 | 1,352 | 3,586  | 4,716  | 1,939 |

**Commuter Airline Traffic at St. Croix and St. Thomas  
One Way Passengers (Cont'd)**

| Route      |                     | Airline             | 1990    | 1991    | 1992    | 1993    | 1994   | 1995   | 1996   | 1997   | 1998   | 1999   | 2000   | 2001   | 2002   |
|------------|---------------------|---------------------|---------|---------|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| St. Thomas | St. Barthelmy       | Air St. Thomas      | 3,521   | 3,066   | 2,250   | 2,721   | 2,744  | 2,483  | 1,366  | 919    | 1,148  | 1,045  | 1,320  | 1,333  | 558    |
| St. Thomas | St. Maarten         | Aviation Associates |         |         |         | 537     | 632    |        |        |        |        |        |        |        |        |
| St. Thomas | St. Maarten         | Gulfstream Intl     |         |         |         |         |        |        |        |        |        |        | 45     | 2      |        |
| St. Thomas | St. Maarten         | All Carriers        | 0       | 0       | 0       | 537     | 632    | 0      | 0      | 0      | 0      | 0      | 45     | 2      | 0      |
| St. Thomas | All Other Caribbean | All Carriers        | 3,521   | 3,066   | 2,250   | 3,258   | 3,376  | 2,483  | 1,366  | 919    | 1,148  | 1,045  | 1,365  | 1,335  | 558    |
| St. Thomas | All Points          | All Carriers        | 479,263 | 290,973 | 253,008 | 242,481 | 61,552 | 68,888 | 11,309 | 22,901 | 24,143 | 51,793 | 96,652 | 75,975 | 30,373 |

Source: United States Department of Transportation Report C298, Commuter Airline Origin-Destination Survey

**APPENDIX F**

**AIRLINE LOADS AND OPERATIONS, ST. CROIX AND ST.  
THOMAS**

## Summary of Airline Loads and Operations, St. Croix

| Year | American Airlines |         |            |                         |                | Continental Airlines |         |            |                         |                | Delta Airlines |         |            |                         |                |
|------|-------------------|---------|------------|-------------------------|----------------|----------------------|---------|------------|-------------------------|----------------|----------------|---------|------------|-------------------------|----------------|
|      | Flights           | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights              | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights        | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 | 1,388             | 295,014 | 169,184    | 213                     | 57.35%         | 740                  | 110,998 | 72,525     | 150                     | 65.34%         |                |         |            |                         |                |
| 1991 | 2,513             | 482,646 | 304,431    | 192                     | 63.08%         | 735                  | 111,795 | 80,066     | 152                     | 71.62%         |                |         |            |                         |                |
| 1992 | 3,339             | 671,436 | 384,619    | 201                     | 57.28%         | 729                  | 114,081 | 75,926     | 156                     | 66.55%         | 609            | 112,168 | 54,721     | 184                     | 48.78%         |
| 1993 | 2,649             | 418,814 | 230,090    | 158                     | 54.94%         | 934                  | 141,270 | 105,927    | 151                     | 74.98%         | 724            | 131,670 | 62,916     | 182                     | 47.78%         |
| 1994 | 1,474             | 222,411 | 128,336    | 151                     | 57.70%         | 536                  | 80,228  | 52,956     | 150                     | 66.01%         | 722            | 130,614 | 35,353     | 181                     | 27.07%         |
| 1995 | 1,368             | 204,705 | 122,572    | 150                     | 59.88%         |                      |         |            |                         |                | 723            | 130,494 | 47,559     | 180                     | 36.45%         |
| 1996 | 1,456             | 222,698 | 140,125    | 153                     | 62.92%         |                      |         |            |                         |                | 724            | 131,328 | 46,488     | 181                     | 35.40%         |
| 1997 | 1,454             | 224,256 | 131,109    | 154                     | 58.46%         |                      |         |            |                         |                | 723            | 131,480 | 36,864     | 182                     | 28.04%         |
| 1998 | 929               | 141,080 | 79,801     | 152                     | 56.56%         |                      |         |            |                         |                | 716            | 130,392 | 39,710     | 182                     | 30.45%         |
| 1999 | 3,065             | 235,740 | 120,090    | 77                      | 50.94%         |                      |         |            |                         |                | 652            | 118,853 | 39,407     | 182                     | 33.16%         |
| 2000 | 11,297            | 652,583 | 356,664    | 58                      | 54.65%         |                      |         |            |                         |                |                |         |            |                         |                |
| 2001 | 9,398             | 543,093 | 326,367    | 58                      | 60.09%         |                      |         |            |                         |                |                |         |            |                         |                |
| 2002 | 8,364             | 472,992 | 295,381    | 57                      | 62.45%         |                      |         |            |                         |                |                |         |            |                         |                |

## Summary of Airline Loads and Operations, St. Croix (Cont'd)

| Year | US Airways |         |            |                         |                | Other Airlines |         |            |                         |                | All Services |           |            |                         |                |
|------|------------|---------|------------|-------------------------|----------------|----------------|---------|------------|-------------------------|----------------|--------------|-----------|------------|-------------------------|----------------|
|      | Flights    | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights        | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights      | Seats     | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 |            |         |            |                         |                | 8,924          | 744,957 | 474,426    | 83                      | 63.69%         | 11,052       | 1,150,969 | 716,135    | 104                     | 62.22%         |
| 1991 |            |         |            |                         |                | 8,597          | 575,386 | 355,955    | 67                      | 61.86%         | 11,845       | 1,169,827 | 740,452    | 99                      | 63.30%         |
| 1992 |            |         |            |                         |                | 5,052          | 168,006 | 97,214     | 33                      | 57.86%         | 9,729        | 1,065,691 | 612,480    | 110                     | 57.47%         |
| 1993 |            |         |            |                         |                | 6,670          | 247,633 | 120,934    | 37                      | 48.84%         | 10,977       | 939,387   | 519,867    | 86                      | 55.34%         |
| 1994 |            |         |            |                         |                | 13,628         | 497,844 | 274,227    | 37                      | 55.08%         | 16,360       | 931,097   | 490,872    | 57                      | 52.72%         |
| 1995 |            |         |            |                         |                | 13,168         | 454,033 | 256,009    | 34                      | 56.39%         | 15,259       | 789,232   | 426,140    | 52                      | 53.99%         |
| 1996 | 546        | 79,788  | 46,272     | 146                     | 57.99%         | 12,296         | 438,744 | 251,200    | 36                      | 57.25%         | 15,022       | 872,558   | 484,085    | 58                      | 55.48%         |
| 1997 | 727        | 105,752 | 74,118     | 145                     | 70.09%         | 9,928          | 379,062 | 212,826    | 38                      | 56.15%         | 12,832       | 840,550   | 454,917    | 66                      | 54.12%         |
| 1998 | 713        | 102,676 | 76,300     | 144                     | 74.31%         | 8,833          | 419,462 | 239,582    | 47                      | 57.12%         | 11,191       | 793,610   | 435,393    | 71                      | 54.86%         |
| 1999 | 713        | 102,672 | 72,181     | 144                     | 70.30%         | 6,605          | 361,289 | 190,984    | 55                      | 52.86%         | 11,035       | 818,554   | 422,662    | 74                      | 51.64%         |
| 2000 | 728        | 104,636 | 74,662     | 144                     | 71.35%         | 18             | 2,801   | 1,309      | 156                     | 46.73%         | 12,043       | 760,020   | 432,635    | 63                      | 56.92%         |
| 2001 | 719        | 102,098 | 81,447     | 142                     | 79.77%         | 4              | 604     | 374        | 151                     | 61.92%         | 10,121       | 645,795   | 408,188    | 64                      | 63.21%         |
| 2002 | 727        | 103,080 | 82,218     | 142                     | 79.76%         | 239            | 3,544   | 1,919      | 15                      | 54.15%         | 9,330        | 579,616   | 379,518    | 62                      | 65.48%         |

## Summary of Airline Loads and Operations, St. Thomas

| Year | American Airlines |           |            |                         |                | Continental Airlines |         |            |                         |                | Delta Airlines |         |            |                         |                |
|------|-------------------|-----------|------------|-------------------------|----------------|----------------------|---------|------------|-------------------------|----------------|----------------|---------|------------|-------------------------|----------------|
|      | Flights           | Seats     | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights              | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights        | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 | 1,878             | 449,946   | 266,861    | 240                     | 59.31%         | 733                  | 109,937 | 73,604     | 150                     | 66.95%         |                |         |            |                         |                |
| 1991 | 2,827             | 594,913   | 396,301    | 210                     | 66.61%         | 725                  | 110,381 | 79,354     | 152                     | 71.89%         | 34             | 6,358   | 4,453      | 187                     | 70.04%         |
| 1992 | 3,275             | 742,220   | 439,556    | 227                     | 59.22%         | 723                  | 113,175 | 75,032     | 157                     | 66.30%         | 1,342          | 247,394 | 148,824    | 184                     | 60.16%         |
| 1993 | 4,257             | 946,119   | 529,920    | 222                     | 56.01%         | 640                  | 96,660  | 76,449     | 151                     | 79.09%         | 1,878          | 341,508 | 226,406    | 182                     | 66.30%         |
| 1994 | 3,311             | 769,567   | 426,527    | 232                     | 55.42%         | 640                  | 99,964  | 62,209     | 156                     | 62.23%         | 2,500          | 452,136 | 254,310    | 181                     | 56.25%         |
| 1995 | 2,993             | 686,873   | 351,553    | 229                     | 51.18%         | 391                  | 66,929  | 42,904     | 171                     | 64.10%         | 2,279          | 411,264 | 245,144    | 180                     | 59.61%         |
| 1996 | 1,819             | 320,111   | 220,486    | 176                     | 68.88%         |                      |         |            |                         |                | 1,994          | 361,461 | 200,492    | 181                     | 55.47%         |
| 1997 | 2,304             | 410,875   | 302,614    | 178                     | 73.65%         |                      |         |            |                         |                | 1,882          | 342,055 | 208,813    | 182                     | 61.05%         |
| 1998 | 2,285             | 421,572   | 335,535    | 184                     | 79.59%         |                      |         |            |                         |                | 1,807          | 329,149 | 201,929    | 182                     | 61.35%         |
| 1999 | 5,327             | 637,227   | 422,097    | 120                     | 66.24%         | 32                   | 3,968   | 2,146      | 124                     | 54.08%         | 1,731          | 315,723 | 198,082    | 182                     | 62.74%         |
| 2000 | 14,830            | 1,100,768 | 655,045    | 74                      | 59.51%         | 624                  | 77,584  | 46,608     | 124                     | 60.07%         | 1,048          | 191,342 | 144,611    | 183                     | 75.58%         |
| 2001 | 13,175            | 1,030,776 | 632,176    | 78                      | 61.33%         | 532                  | 66,718  | 43,897     | 125                     | 65.79%         | 1,055          | 193,654 | 145,762    | 184                     | 75.27%         |
| 2002 | 11,195            | 934,407   | 629,395    | 83                      | 67.36%         | 436                  | 54,994  | 39,510     | 126                     | 71.84%         | 1,090          | 199,842 | 143,498    | 183                     | 71.81%         |



### Summary of Airline Loads and Operations, St. Thomas (Cont'd)

| Year | United Airlines |        |            |                         |                | US Airways |         |            |                         |                | Other   |         |            |                         |                |
|------|-----------------|--------|------------|-------------------------|----------------|------------|---------|------------|-------------------------|----------------|---------|---------|------------|-------------------------|----------------|
|      | Flights         | Seats  | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights    | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor | Flights | Seats   | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 |                 |        |            |                         |                |            |         |            |                         |                | 10,451  | 752,129 | 473,866    | 72                      | 63.00%         |
| 1991 |                 |        |            |                         |                |            |         |            |                         |                | 11,629  | 708,138 | 446,044    | 61                      | 62.99%         |
| 1992 |                 |        |            |                         |                |            |         |            |                         |                | 11,703  | 548,036 | 314,685    | 47                      | 57.42%         |
| 1993 |                 |        |            |                         |                | 103        | 15,623  | 10,645     | 152                     | 68.14%         | 11,323  | 444,593 | 247,804    | 39                      | 55.74%         |
| 1994 |                 |        |            |                         |                | 750        | 116,622 | 80,824     | 155                     | 69.30%         | 20,192  | 725,011 | 409,364    | 36                      | 56.46%         |
| 1995 |                 |        |            |                         |                | 732        | 123,816 | 80,487     | 169                     | 65.01%         | 19,052  | 667,654 | 374,511    | 35                      | 56.09%         |
| 1996 |                 |        |            |                         |                | 764        | 114,064 | 64,340     | 149                     | 56.41%         | 15,997  | 577,174 | 363,370    | 36                      | 62.96%         |
| 1997 |                 |        |            |                         |                | 730        | 106,428 | 74,422     | 146                     | 69.93%         | 12,700  | 522,694 | 323,856    | 41                      | 61.96%         |
| 1998 |                 |        |            |                         |                | 720        | 103,684 | 77,034     | 144                     | 74.30%         | 11,443  | 565,418 | 335,459    | 49                      | 59.33%         |
| 1999 | 68              | 12,376 | 6,553      | 182                     | 52.95%         | 710        | 102,240 | 73,549     | 144                     | 71.94%         | 8,325   | 482,652 | 267,922    | 58                      | 55.51%         |
| 2000 | 274             | 43,356 | 26,482     | 158                     | 61.08%         | 827        | 118,646 | 83,867     | 143                     | 70.69%         | 110     | 19,555  | 12,051     | 178                     | 61.63%         |
| 2001 | 252             | 34,776 | 22,962     | 138                     | 66.03%         | 1,217      | 172,378 | 131,864    | 142                     | 76.50%         | 130     | 28,711  | 23,084     | 221                     | 80.40%         |
| 2002 | 318             | 43,884 | 30,121     | 138                     | 68.64%         | 1,370      | 199,132 | 148,466    | 145                     | 74.56%         | 78      | 20,958  | 15,599     | 269                     | 74.43%         |

## Summary of Airline Loads and Operations, St. Thomas (Cont'd)

|      | All Airlines |           |            |                         |                |
|------|--------------|-----------|------------|-------------------------|----------------|
| Year | Flights      | Seats     | Passengers | Average<br>Seats/Flight | Load<br>Factor |
| 1990 | 13,062       | 1,312,012 | 814,331    | 100                     | 62.07%         |
| 1991 | 15,215       | 1,419,790 | 926,152    | 93                      | 65.23%         |
| 1992 | 17,043       | 1,650,825 | 978,097    | 97                      | 59.25%         |
| 1993 | 18,201       | 1,844,503 | 1,091,224  | 101                     | 59.16%         |
| 1994 | 27,393       | 2,163,300 | 1,233,234  | 79                      | 57.01%         |
| 1995 | 25,447       | 1,956,536 | 1,094,599  | 77                      | 55.95%         |
| 1996 | 20,574       | 1,372,810 | 848,688    | 67                      | 61.82%         |
| 1997 | 17,616       | 1,382,052 | 909,705    | 78                      | 65.82%         |
| 1998 | 16,255       | 1,419,823 | 949,957    | 87                      | 66.91%         |
| 1999 | 16,193       | 1,554,186 | 970,349    | 96                      | 62.43%         |
| 2000 | 17,713       | 1,551,251 | 968,664    | 88                      | 62.44%         |
| 2001 | 16,361       | 1,527,013 | 999,745    | 93                      | 65.47%         |
| 2002 | 14,487       | 1,453,217 | 1,006,589  | 100                     | 69.27%         |

Source: United States Department of Transportation Report 28DS, 1990-2002

**APPENDIX G**  
**ORIGIN-DESTINATION PASSENGERS 1995-2002**  
**ST. CROIX**

# Origin-Destination Passengers St. Croix

|     |                       | 1995   | 1996   | 1997   | 1998   | 1999   | 2000   | 2001   | 2002   |
|-----|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| SJU | San Juan, Puerto Rico | 84,180 | 86,590 | 79,480 | 79,960 | 79,800 | 90,380 | 83,100 | 97,670 |
| STT | Charlotte Amalie, Vi  | 90,880 | 86,400 | 79,560 | 77,410 | 69,190 | 64,120 | 38,520 | 38,860 |
| MIA | Miami                 | 18,180 | 21,600 | 17,860 | 19,970 | 18,680 | 18,650 | 24,040 | 30,180 |
| JFK | New York-Kennedy      | 22,550 | 25,260 | 22,450 | 21,210 | 21,730 | 22,860 | 23,370 | 26,620 |
| EWR | Newark                | 13,720 | 13,570 | 13,380 | 14,690 | 13,120 | 14,100 | 12,790 | 14,500 |
| ATL | Atlanta               | 7,330  | 10,770 | 9,530  | 9,520  | 9,680  | 8,370  | 10,430 | 14,140 |
| BOS | Boston                | 7,420  | 9,450  | 10,840 | 8,380  | 9,360  | 10,710 | 11,590 | 13,010 |
| MCO | Orlando               | 4,800  | 7,340  | 6,690  | 6,660  | 7,380  | 7,940  | 10,840 | 12,270 |
| PHL | Philadelphia          | 7,350  | 8,690  | 11,530 | 11,740 | 10,340 | 11,050 | 11,680 | 11,970 |
| IAH | Houston-Bush          | 2,660  | 4,580  | 3,810  | 3,950  | 3,910  | 5,970  | 9,370  | 10,900 |
| BWI | Baltimore, Maryland   | 3,940  | 8,550  | 7,530  | 5,560  | 5,770  | 4,960  | 7,310  | 9,540  |
| ORD | Chicago               | 4,370  | 5,180  | 5,850  | 5,120  | 5,260  | 5,940  | 7,820  | 9,020  |
| TPA | Tampa                 | 2,750  | 3,560  | 3,600  | 3,660  | 3,640  | 4,710  | 6,760  | 8,150  |
| MSY | New Orleans           | 1,990  | 3,100  | 2,400  | 2,070  | 2,220  | 3,480  | 5,860  | 6,470  |
| DFW | Dallas/Ft Worth       | 2,480  | 3,780  | 4,080  | 3,360  | 3,170  | 3,880  | 4,310  | 5,930  |
| IAD | Washington-Dulles     | 1,890  | 1,870  | 2,670  | 2,210  | 3,180  | 3,320  | 4,450  | 5,700  |
| BDL | Hartford              | 2,910  | 3,150  | 3,690  | 3,370  | 3,940  | 4,500  | 4,750  | 5,620  |
| RDU | Raleigh/Durham, N.C.  | 2,300  | 3,540  | 2,710  | 2,630  | 3,260  | 2,850  | 4,150  | 5,140  |
| FLL | Fort Lauderdale       | 90     | 360    | 2,040  | 1,790  | 1,970  | 5,030  | 3,920  | 4,930  |
| LGA | New York La Guardia   | 2,670  | 3,760  | 4,740  | 4,340  | 4,050  | 3,340  | 4,850  | 4,900  |
| DCA | Washington Natnl.     | 4,570  | 5,410  | 5,590  | 5,720  | 4,990  | 6,190  | 5,310  | 4,590  |
| LAX | Los Angeles           | 1,830  | 2,660  | 2,090  | 2,100  | 2,220  | 2,340  | 3,010  | 3,640  |
| JAX | Jacksonville          | 1,330  | 1,580  | 1,250  | 1,580  | 1,310  | 1,470  | 2,590  | 3,430  |
| DTW | Detroit               | 1,930  | 2,640  | 2,410  | 2,000  | 2,310  | 2,440  | 2,820  | 3,270  |
| DEN | Denver                | 1,130  | 1,740  | 1,470  | 1,100  | 1,110  | 1,300  | 1,920  | 2,600  |
| CLE | Cleveland             | 1,750  | 2,280  | 2,120  | 1,880  | 1,820  | 1,830  | 1,950  | 2,320  |
| SFO | San Francisco         | 1,340  | 1,930  | 1,710  | 1,750  | 1,560  | 1,720  | 1,670  | 1,900  |
| BNA | Nashville, Tennessee  | 730    | 1,380  | 1,120  | 1,110  | 990    | 1,230  | 1,600  | 1,800  |
| SEA | Seattle               | 720    | 1,810  | 940    | 910    | 1,330  | 930    | 1,540  | 1,710  |
| STL | St. Louis             | 1,180  | 1,260  | 1,220  | 870    | 1,100  | 950    | 740    | 1,580  |
| PHX | Phoenix               | 450    | 1,070  | 700    | 500    | 920    | 1,240  | 1,370  | 1,550  |
| PDX | Portland, Oregon      | 660    | 900    | 670    | 780    | 750    | 760    | 820    | 1,380  |
| PIT | Pittsburgh            | 1,010  | 1,530  | 1,570  | 1,510  | 1,510  | 1,490  | 1,270  | 1,270  |
| CMH | Columbus . Apt.       | 900    | 1,220  | 1,050  | 710    | 970    | 800    | 1,040  | 1,270  |
| MSP | Minneapolis-St. Paul  | 670    | 2,230  | 1,280  | 1,210  | 1,330  | 1,010  | 1,020  | 1,210  |
| IND | Indianapolis, In      | 1,510  | 1,380  | 1,130  | 890    | 980    | 800    | 990    | 990    |
| SAT | San Antonio           | 370    | 630    | 480    | 590    | 480    | 610    | 750    | 960    |
| RSW | Fort Myers            | 270    | 480    | 420    | 380    | 410    | 290    | 640    | 930    |
| PVD | Providence, R. I.     | 390    | 1,020  | 1,250  | 950    | 680    | 920    | 560    | 920    |
| CLT | Charlotte, N. C.      | 840    | 950    | 700    | 1,040  | 1,130  | 1,380  | 710    | 880    |
| ALB | Albany, New York      | 610    | 880    | 1,110  | 760    | 680    | 530    | 630    | 860    |
| ORF | Norfolk, Virginia     | 1,220  | 1,250  | 1,360  | 1,380  | 1,070  | 1,050  | 770    | 850    |

**Origin-Destination Passengers  
St. Croix (Cont'd)**

|     |                       | 1995  | 1996  | 1997  | 1998  | 1999 | 2000  | 2001 | 2002 |
|-----|-----------------------|-------|-------|-------|-------|------|-------|------|------|
| LAS | Las Vegas             | 460   | 870   | 530   | 480   | 530  | 400   | 840  | 810  |
| MCI | Kansas City           | 900   | 1,130 | 1,020 | 890   | 650  | 570   | 750  | 780  |
| ROC | Rochester, New York   | 530   | 690   | 790   | 740   | 540  | 610   | 640  | 760  |
| AUS | Austin                | 330   | 600   | 540   | 450   | 430  | 550   | 660  | 760  |
| PWM | Portland, Maine       | 70    | 140   | 60    | 230   | 260  | 330   | 400  | 740  |
| HOU | Houston-Hobby         | 750   | 1,220 | 680   | 480   | 380  | 340   | 820  | 690  |
| TUL | Tulsa, Oklahoma       | 220   | 440   | 130   | 280   | 390  | 370   | 420  | 600  |
| SDF | Louisville, Kentucky  | 670   | 770   | 770   | 570   | 250  | 220   | 160  | 590  |
| CVG | Cincinnati, Ohio      | 1,400 | 1,400 | 1,580 | 1,780 | 810  | 690   | 420  | 580  |
| LIT | Little Rock           | 290   | 530   | 450   | 370   | 300  | 310   | 340  | 560  |
| SAN | San Diego             | 330   | 980   | 420   | 480   | 520  | 490   | 480  | 560  |
| BUF | Buffalo, New York     | 420   | 870   | 650   | 550   | 640  | 390   | 420  | 550  |
| SYR | Syracuse, New York    | 670   | 700   | 1,100 | 760   | 570  | 430   | 390  | 530  |
| OKC | Oklahoma City         | 200   | 350   | 200   | 210   | 200  | 290   | 240  | 500  |
| MKE | Milwaukee, Wisconsin  | 360   | 500   | 470   | 510   | 290  | 450   | 470  | 470  |
| TVC | Traverse City, Mich.  | 40    | 160   | 100   | 130   | 130  | 120   | 340  | 460  |
| RIC | Richmond, Virginia    | 360   | 850   | 750   | 790   | 680  | 1,000 | 530  | 450  |
| SNA | Orange County         | 170   | 380   | 460   | 200   | 200  | 130   | 320  | 410  |
| HSV | Huntsville            | 200   | 250   | 180   | 180   | 160  | 150   | 290  | 390  |
| SLC | Salt Lake City        | 360   | 670   | 550   | 600   | 270  | 280   | 560  | 390  |
| BPT | Beaumont, Texas       | 60    | 100   | 110   | 50    | 60   | 100   | 790  | 370  |
| CRP | Corpus Christi        | 70    | 190   | 70    | 60    | 200  | 220   | 270  | 360  |
| AMA | Amarillo, Texas       | 30    | 50    | 40    | 20    | 60   | 210   | 200  | 350  |
| MAZ | Mayaguez, Puerto Rico | 620   | 670   | 510   | 490   | 340  | 440   | 220  | 340  |
| ILE | Killeen, Texas        | 40    | 140   | 70    | 20    | 10   | 50    | 190  | 330  |
| MEM | Memphis               | 590   | 660   | 570   | 510   | 220  | 270   | 430  | 320  |
| DAY | Dayton /J M Cox       | 90    | 520   | 420   | 280   | 260  | 230   | 360  | 310  |
| ICT | Wichita               | 230   | 180   | 120   | 110   | 180  | 150   | 240  | 310  |
| COS | Colorado Sprngs, Colo | 50    | 330   | 100   | 190   | 300  | 230   | 180  | 310  |
| BTR | Baton Rouge, La.      | 200   | 190   | 280   | 310   | 320  | 220   | 300  | 300  |
| CLL | College Station, Tex. | 0     | 60    | 100   | 110   | 40   | 70    | 300  | 290  |
| SJC | San Jose              | 100   | 190   | 230   | 200   | 100  | 180   | 250  | 290  |
| ABQ | Albuquerque           | 390   | 470   | 550   | 360   | 320  | 300   | 220  | 280  |
| MHT | Manchester, N. H.     | 10    | 10    | 120   | 270   | 240  | 290   | 260  | 260  |
| JAN | Jackson, Mississippi  | 180   | 180   | 260   | 130   | 240  | 180   | 130  | 260  |
| OAK | Oakland               | 70    | 50    | 110   | 120   | 100  | 170   | 90   | 260  |
| SMF | Sacramento Metro Apt  | 200   | 350   | 170   | 400   | 240  | 300   | 290  | 260  |
| CHS | Charleston, S. C.     | 370   | 390   | 220   | 430   | 380  | 170   | 210  | 250  |
| FWA | Fort Wayne, Indiana   | 60    | 130   | 100   | 120   | 90   | 140   | 120  | 250  |
| TYR | Tyler, Texas          | 40    | 0     | 100   | 80    | 20   | 60    | 80   | 250  |
| DSM | Des Moines, Iowa      | 110   | 190   | 150   | 40    | 140  | 300   | 150  | 240  |
| TLH | Tallahassee, Florida  | 520   | 550   | 370   | 350   | 270  | 170   | 140  | 230  |

**Origin-Destination Passengers  
St. Croix (Cont'd)**

|     |                        | 1995           | 1996           | 1997           | 1998           | 1999           | 2000           | 2001           | 2002           |
|-----|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| GRR | Grand Rapids, Mich.    | 140            | 330            | 230            | 160            | 250            | 190            | 320            | 230            |
| TUS | Tucson                 | 240            | 310            | 170            | 170            | 120            | 230            | 160            | 230            |
| TYS | Knoxville, Tennessee   | 360            | 380            | 340            | 360            | 220            | 90             | 60             | 220            |
| CAE | Columbia SC            | 510            | 440            | 370            | 340            | 320            | 130            | 250            | 210            |
| ONT | Ontario                | 130            | 530            | 250            | 270            | 310            | 130            | 230            | 210            |
| BGR | Bangor, Maine          | 50             | 50             | 50             | 120            | 160            | 20             | 70             | 200            |
| PNS | Pensacola              | 190            | 170            | 340            | 190            | 230            | 70             | 140            | 200            |
| OMA | Omaha                  | 180            | 320            | 290            | 320            | 170            | 120            | 230            | 200            |
| SAV | Savannah               | 360            | 380            | 410            | 250            | 260            | 110            | 420            | 190            |
| SHV | Shreveport, La         | 60             | 210            | 70             | 80             | 110            | 30             | 120            | 190            |
| SGF | Springfield, Mo        | 130            | 110            | 90             | 60             | 90             | 100            | 240            | 180            |
| XNA | Northwest Arkansas     | 0              | 0              | 0              | 20             | 30             | 80             | 130            | 180            |
| AZO | Kalamazoo, Michigan    | 10             | 40             | 40             | 80             | 30             | 90             | 160            | 170            |
| ELP | El Paso                | 140            | 240            | 210            | 130            | 80             | 200            | 220            | 170            |
| LBB | Lubbock                | 0              | 20             | 40             | 0              | 60             | 50             | 80             | 170            |
| MAF | Midland/Odessa         | 0              | 60             | 90             | 40             | 50             | 0              | 180            | 170            |
| TRI | Tri Cities             | 140            | 120            | 110            | 60             | 30             | 20             | 60             | 160            |
| BIL | Billings, Montana      | 100            | 0              | 40             | 20             | 50             | 0              | 0              | 160            |
| SBA | Santa Barbara, Calif.  | 40             | 120            | 20             | 40             | 60             | 20             | 100            | 160            |
| ISP | Long Is. Macarthur, Ny | 20             | 100            | 140            | 30             | 70             | 130            | 70             | 150            |
| PFN | Bay County             | 90             | 30             | 70             | 50             | 10             | 70             | 160            | 150            |
| AVP | Wilkes Barre-Scranton  | 60             | 160            | 70             | 160            | 90             | 130            | 180            | 140            |
| CHA | Chattanooga, Tenn.     | 210            | 140            | 80             | 110            | 40             | 40             | 50             | 140            |
| RST | Rochester, Minnesota   | 0              | 0              | 80             | 40             | 40             | 50             | 110            | 140            |
| HNL | Honolulu, Oahu, Hawaii | 70             | 170            | 180            | 140            | 190            | 90             | 110            | 120            |
| TOL | Toledo, Ohio           | 80             | 80             | 140            | 50             | 70             | 40             | 100            | 120            |
| MSN | Madison, Wisconsin     | 80             | 30             | 80             | 60             | 50             | 180            | 100            | 120            |
| MFE | Mission/Mcallen, Tex.  | 0              | 60             | 10             | 20             | 40             | 50             | 120            | 120            |
| BOI | Boise, Idaho           | 160            | 110            | 110            | 10             | 40             | 20             | 20             | 120            |
| RNO | Reno, Nevada           | 60             | 170            | 170            | 100            | 80             | 110            | 160            | 120            |
| BTV | Burlington, Vermont    | 150            | 190            | 60             | 170            | 210            | 290            | 190            | 100            |
| SBN | South Bend, Indiana    | 20             | 230            | 260            | 180            | 100            | 100            | 0              | 100            |
| GRB | Green Bay, Wisconsin   | 100            | 40             | 80             | 160            | 40             | 80             | 60             | 100            |
| TXK | Texarkana, Arkansas    | 40             | 60             | 10             | 20             | 0              | 0              | 40             | 100            |
|     | Total                  | 326,550        | 371,830        | 346,980        | 336,660        | 325,330        | 343,070        | 343,180        | 398,870        |
|     | Other U.S.             | 6,390          | 9,070          | 8,160          | 7,440          | 6,850          | 5,900          | 3,630          | 3,360          |
|     | <b>Total U.S.</b>      | <b>332,940</b> | <b>380,900</b> | <b>355,140</b> | <b>344,100</b> | <b>332,180</b> | <b>348,970</b> | <b>346,810</b> | <b>402,230</b> |
|     | International          | 22,300         | 30,460         | 25,490         | 26,890         | 30,290         | 30,810         | 31,960         | 35,290         |
|     | <b>Total</b>           | <b>355,240</b> | <b>411,360</b> | <b>380,630</b> | <b>370,990</b> | <b>362,470</b> | <b>379,780</b> | <b>378,770</b> | <b>437,520</b> |

Source: United States Department of Transportation Database 1B. Columns for 1995-2001 show January 1-December 31 traffic. Column for 2002 shows July 1 2001-June 30 2002 traffic.

**APPENDIX H**

**ORIGIN-DESTINATION PASSENGERS 1995-2002**

**ST. THOMAS**

# Origin-Destination Passengers St. Thomas

|     |                       | 1995    | 1996    | 1997    | 1998    | 1999    | 2000    | 2001    | 2002    |
|-----|-----------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| JFK | New York-Kennedy      | 90,120  | 67,310  | 79,690  | 92,440  | 96,030  | 104,720 | 104,720 | 130,100 |
| SJU | San Juan, Puerto Rico | 157,640 | 132,820 | 118,520 | 126,420 | 117,060 | 105,130 | 105,130 | 119,450 |
| EWB | Newark                | 22,710  | 19,400  | 22,590  | 26,080  | 31,430  | 63,840  | 63,840  | 74,650  |
| BOS | Boston                | 30,590  | 22,300  | 32,630  | 31,530  | 32,540  | 62,930  | 62,930  | 71,080  |
| ATL | Atlanta               | 30,110  | 24,490  | 31,620  | 30,800  | 32,490  | 49,100  | 49,100  | 67,680  |
| MIA | Miami                 | 46,890  | 44,290  | 41,490  | 47,030  | 46,180  | 53,000  | 53,000  | 67,540  |
| PHL | Philadelphia          | 22,840  | 15,610  | 27,940  | 38,990  | 40,610  | 40,530  | 40,530  | 43,200  |
| ORD | Chicago               | 20,770  | 12,630  | 18,890  | 21,360  | 23,470  | 34,110  | 34,110  | 42,880  |
| STX | Christiansted, Vi     | 90,880  | 86,400  | 79,560  | 77,410  | 69,190  | 38,520  | 38,520  | 38,860  |
| BWI | Baltimore, Maryland   | 25,120  | 23,280  | 24,570  | 20,230  | 20,470  | 26,700  | 26,700  | 36,590  |
| MCO | Orlando               | 9,890   | 11,980  | 12,010  | 12,490  | 13,770  | 18,450  | 18,450  | 24,600  |
| IAD | Washington-Dulles     | 5,590   | 5,170   | 8,240   | 10,140  | 11,650  | 17,750  | 17,750  | 24,450  |
| DFW | Dallas/Ft Worth       | 10,300  | 9,260   | 11,770  | 14,100  | 14,170  | 16,650  | 16,650  | 22,470  |
| BDL | Hartford              | 10,080  | 8,100   | 11,600  | 11,260  | 11,620  | 16,780  | 16,780  | 21,560  |
| LAX | Los Angeles           | 9,220   | 9,250   | 10,140  | 11,090  | 12,740  | 15,660  | 15,660  | 18,830  |
| RDU | Raleigh/Durham, N.C.  | 8,090   | 6,020   | 8,570   | 9,980   | 12,040  | 13,630  | 13,630  | 17,930  |
| DTW | Detroit               | 11,190  | 7,690   | 10,770  | 11,000  | 11,370  | 14,780  | 14,780  | 17,710  |
| DCA | Washington Natnl.     | 9,190   | 8,080   | 11,160  | 12,170  | 14,570  | 17,980  | 17,980  | 16,550  |
| TPA | Tampa                 | 5,640   | 6,250   | 7,730   | 7,420   | 7,620   | 12,480  | 12,480  | 14,610  |
| SFO | San Francisco         | 6,830   | 5,920   | 8,440   | 7,880   | 9,470   | 10,940  | 10,940  | 13,840  |
| DEN | Denver                | 3,840   | 4,730   | 4,550   | 5,470   | 6,320   | 10,160  | 10,160  | 13,240  |
| LGA | New York La Guardia   | 6,150   | 7,520   | 8,380   | 7,480   | 6,320   | 11,230  | 11,230  | 12,380  |
| CLT | Charlotte, N. C.      | 3,670   | 2,710   | 2,940   | 4,330   | 6,540   | 11,750  | 11,750  | 12,270  |
| IAH | Houston-Bush          | 5,020   | 3,900   | 5,240   | 5,240   | 6,050   | 8,000   | 8,000   | 10,010  |
| STL | St. Louis             | 4,990   | 4,050   | 4,520   | 4,530   | 5,270   | 5,570   | 5,570   | 9,960   |
| MSY | New Orleans           | 3,860   | 3,510   | 4,350   | 4,860   | 4,770   | 6,730   | 6,730   | 9,910   |
| CLE | Cleveland             | 6,370   | 4,560   | 6,970   | 7,650   | 7,430   | 9,380   | 9,380   | 9,870   |
| CVG | Cincinnati, Ohio      | 5,750   | 4,030   | 5,530   | 5,130   | 5,100   | 7,110   | 7,110   | 9,860   |
| FLL | Fort Lauderdale       | 500     | 1,320   | 6,560   | 4,830   | 4,850   | 7,990   | 7,990   | 8,730   |
| MSP | Minneapolis-St. Paul  | 4,440   | 3,460   | 5,820   | 5,550   | 5,320   | 11,730  | 11,730  | 8,530   |
| JAX | Jacksonville          | 2,670   | 3,090   | 3,280   | 2,980   | 3,550   | 5,520   | 5,520   | 7,950   |
| PIT | Pittsburgh            | 6,660   | 4,480   | 5,670   | 6,540   | 6,910   | 6,440   | 6,440   | 7,730   |
| CMH | Columbus              | 4,810   | 3,140   | 4,090   | 3,610   | 3,880   | 6,380   | 6,380   | 6,850   |
| BNA | Nashville, Tennessee  | 3,090   | 2,580   | 3,100   | 4,540   | 4,440   | 5,700   | 5,700   | 6,690   |
| SEA | Seattle               | 3,280   | 3,860   | 4,070   | 3,470   | 4,050   | 4,680   | 4,680   | 6,400   |
| IND | Indianapolis, In      | 5,450   | 2,970   | 4,100   | 3,930   | 4,980   | 4,540   | 4,540   | 5,770   |
| MCI | Kansas City           | 4,700   | 2,290   | 3,630   | 3,810   | 3,660   | 5,380   | 5,380   | 5,710   |
| PVD | Providence, R. I.     | 3,430   | 3,010   | 4,040   | 4,550   | 3,750   | 3,590   | 3,590   | 5,690   |
| PHX | Phoenix               | 2,170   | 2,110   | 2,890   | 2,620   | 3,270   | 3,850   | 3,850   | 5,150   |
| ALB | Albany, New York      | 2,830   | 2,440   | 3,450   | 3,240   | 3,520   | 4,150   | 4,150   | 4,800   |
| ORF | Norfolk, Virginia     | 3,810   | 2,990   | 3,700   | 3,770   | 4,040   | 4,050   | 4,050   | 4,750   |
| AUS | Austin                | 1,510   | 1,310   | 1,650   | 2,370   | 2,310   | 3,530   | 3,530   | 4,410   |
| SDF | Louisville, Kentucky  | 2,620   | 1,860   | 2,370   | 1,850   | 2,070   | 2,870   | 2,870   | 3,850   |



**Origin-Destination Passengers  
St. Thomas (Cont'd)**

|     |                       | 1995  | 1996  | 1997  | 1998  | 1999  | 2000  | 2001  | 2002  |
|-----|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| SAN | San Diego             | 1,770 | 2,340 | 1,840 | 2,320 | 1,940 | 3,450 | 3,450 | 3,790 |
| RIC | Richmond, Virginia    | 3,270 | 2,000 | 3,010 | 3,460 | 3,890 | 3,160 | 3,160 | 3,630 |
| PDX | Portland, Oregon      | 1,870 | 2,230 | 2,110 | 2,300 | 2,560 | 2,810 | 2,810 | 3,600 |
| BHM | Birmingham, Alabama   | 2,260 | 1,430 | 1,850 | 1,760 | 2,250 | 2,910 | 2,910 | 3,390 |
| BUF | Buffalo, New York     | 2,960 | 2,170 | 3,240 | 2,580 | 2,080 | 2,480 | 2,480 | 3,340 |
| SLC | Salt Lake City        | 2,340 | 2,350 | 2,150 | 2,020 | 3,400 | 2,500 | 2,500 | 3,280 |
| MEM | Memphis               | 2,010 | 1,330 | 1,980 | 2,410 | 2,230 | 2,870 | 2,870 | 3,030 |
| LAS | Las Vegas             | 890   | 1,120 | 1,330 | 1,380 | 1,320 | 2,390 | 2,390 | 2,950 |
| PWM | Portland, Maine       | 820   | 590   | 290   | 1,360 | 1,070 | 1,570 | 1,570 | 2,910 |
| ROC | Rochester, New York   | 2,790 | 2,170 | 2,600 | 3,090 | 2,810 | 3,080 | 3,080 | 2,900 |
| SAT | San Antonio           | 1,110 | 1,230 | 1,790 | 1,330 | 1,440 | 1,960 | 1,960 | 2,670 |
| CHS | Charleston, S. C.     | 1,630 | 590   | 1,170 | 860   | 1,120 | 2,430 | 2,430 | 2,620 |
| TYS | Knoxville, Tennessee  | 2,300 | 1,110 | 1,270 | 1,320 | 1,470 | 1,700 | 1,700 | 2,510 |
| DAY | Dayton                | 1,980 | 1,350 | 1,480 | 1,430 | 1,620 | 1,930 | 1,930 | 2,490 |
| GSO | Greensboro, NC        | 2,430 | 1,620 | 2,350 | 1,110 | 1,380 | 2,630 | 2,630 | 2,340 |
| RSW | Fort Myers            | 1,160 | 780   | 1,080 | 1,100 | 960   | 1,550 | 1,550 | 2,280 |
| SYR | Syracuse, New York    | 3,170 | 2,280 | 3,610 | 3,290 | 2,600 | 2,540 | 2,540 | 2,260 |
| SMF | Sacramento            | 540   | 1,120 | 1,220 | 730   | 970   | 1,410 | 1,410 | 2,040 |
| GRR | Grand Rapids, Mich.   | 840   | 1,290 | 1,480 | 1,640 | 1,410 | 1,870 | 1,870 | 2,010 |
| LIT | Little Rock           | 1,220 | 1,200 | 1,070 | 1,270 | 1,460 | 1,630 | 1,630 | 2,010 |
| SAV | Savannah              | 1,080 | 630   | 680   | 850   | 1,020 | 1,710 | 1,710 | 1,990 |
| OMA | Omaha                 | 980   | 520   | 1,180 | 1,440 | 1,210 | 1,730 | 1,730 | 1,990 |
| MKE | Milwaukee, Wisconsin  | 1,750 | 1,510 | 2,090 | 1,650 | 1,720 | 1,630 | 1,630 | 1,940 |
| TUL | Tulsa, Oklahoma       | 800   | 640   | 840   | 930   | 920   | 1,340 | 1,340 | 1,880 |
| GSP | Greenville, SC        | 1,570 | 770   | 1,200 | 1,080 | 1,310 | 1,490 | 1,490 | 1,740 |
| MHT | Manchester, NH        | 260   | 230   | 290   | 950   | 940   | 1,360 | 1,360 | 1,670 |
| JAN | Jackson, Mississippi  | 1,250 | 770   | 770   | 940   | 1,120 | 1,130 | 1,130 | 1,660 |
| SJC | San Jose              | 400   | 550   | 500   | 630   | 580   | 2,140 | 2,140 | 1,650 |
| LEX | Lexington, Kentucky   | 1,410 | 650   | 1,430 | 1,480 | 1,120 | 1,260 | 1,260 | 1,640 |
| HSV | Huntsville            | 740   | 650   | 730   | 600   | 980   | 870   | 870   | 1,580 |
| OKC | Oklahoma City         | 880   | 670   | 870   | 620   | 890   | 1,340 | 1,340 | 1,450 |
| ABQ | Albuquerque           | 1,170 | 1,030 | 1,580 | 1,100 | 970   | 1,380 | 1,380 | 1,440 |
| DSM | Des Moines, Iowa      | 400   | 690   | 650   | 520   | 940   | 1,080 | 1,080 | 1,360 |
| CAE | Columbia SC           | 1,300 | 900   | 940   | 920   | 1,060 | 1,230 | 1,230 | 1,310 |
| MOB | Mobile, Alabama       | 880   | 470   | 550   | 890   | 680   | 920   | 920   | 1,210 |
| TUS | Tucson                | 530   | 680   | 590   | 670   | 470   | 630   | 630   | 1,210 |
| MSN | Madison, Wisconsin    | 400   | 260   | 310   | 540   | 570   | 1,110 | 1,110 | 1,200 |
| BTV | Burlington, Vermont   | 630   | 640   | 370   | 710   | 710   | 1,170 | 1,170 | 1,170 |
| MDT | Harrisburg            | 930   | 1,000 | 990   | 750   | 830   | 1,010 | 1,010 | 1,060 |
| ONT | Ontario               | 390   | 390   | 410   | 320   | 620   | 710   | 710   | 1,010 |
| TLH | Tallahassee, Florida  | 1,550 | 1,090 | 530   | 960   | 1,130 | 860   | 860   | 1,000 |
| COS | Colorado Sprngs, Colo | 190   | 660   | 660   | 600   | 400   | 650   | 650   | 980   |

**Origin-Destination Passengers  
St. Thomas (Cont'd)**

|     |                        | 1995  | 1996  | 1997  | 1998 | 1999 | 2000 | 2001 | 2002 |
|-----|------------------------|-------|-------|-------|------|------|------|------|------|
| BGR | Bangor, Maine          | 280   | 120   | 130   | 440  | 280  | 620  | 620  | 920  |
| PNS | Pensacola              | 850   | 810   | 640   | 650  | 710  | 760  | 760  | 910  |
| ROA | Roanoke, Virginia      | 1,100 | 660   | 810   | 670  | 590  | 970  | 970  | 890  |
| ILM | Wilmington, N. C.      | 310   | 280   | 280   | 400  | 160  | 560  | 560  | 880  |
| RNO | Reno, Nevada           | 400   | 170   | 330   | 250  | 370  | 400  | 400  | 880  |
| TRI | Tri Cities             | 780   | 230   | 260   | 290  | 290  | 590  | 590  | 830  |
| OAK | Oakland                | 160   | 180   | 180   | 200  | 180  | 280  | 280  | 830  |
| XNA | Northwest Arkansas     | 0     | 0     | 0     | 0    | 170  | 470  | 470  | 810  |
| SNA | Orange County          | 460   | 400   | 720   | 560  | 820  | 790  | 790  | 810  |
| AVP | Wilkes Barre-Scranton  | 210   | 380   | 370   | 740  | 810  | 560  | 560  | 710  |
| MGM | Montgomery             | 880   | 520   | 470   | 350  | 390  | 410  | 410  | 680  |
| EYW | Key West               | 280   | 190   | 350   | 310  | 140  | 400  | 400  | 670  |
| GRB | Green Bay, Wisconsin   | 100   | 140   | 250   | 480  | 290  | 410  | 410  | 670  |
| ABE | Allentown, Penna.      | 380   | 830   | 760   | 710  | 450  | 770  | 770  | 620  |
| CHA | Chattanooga, Tenn.     | 960   | 350   | 510   | 410  | 360  | 450  | 450  | 620  |
| HOU | Houston-Hobby          | 600   | 1,070 | 520   | 360  | 850  | 620  | 620  | 600  |
| EVV | Evansville, Indiana    | 490   | 590   | 510   | 490  | 280  | 430  | 430  | 560  |
| TOL | Toledo, Ohio           | 460   | 270   | 280   | 290  | 80   | 260  | 260  | 540  |
| ICT | Wichita                | 330   | 280   | 420   | 330  | 500  | 520  | 520  | 540  |
| MYR | Myrtle Beach           | 340   | 170   | 260   | 180  | 180  | 650  | 650  | 530  |
| ELP | El Paso                | 250   | 190   | 480   | 190  | 380  | 360  | 360  | 500  |
| PFN | Bay County             | 190   | 160   | 190   | 80   | 210  | 360  | 360  | 490  |
| AVL | Asheville, NC          | 760   | 600   | 500   | 510  | 520  | 500  | 500  | 490  |
| CID | Cedar Rapids, Iowa     | 320   | 440   | 310   | 520  | 500  | 450  | 450  | 490  |
| BTR | Baton Rouge, La.       | 840   | 150   | 380   | 250  | 330  | 320  | 320  | 490  |
| SHV | Shreveport, La         | 340   | 370   | 300   | 330  | 310  | 370  | 370  | 490  |
| VPS | Fort Walton Bch, Fla.  | 80    | 160   | 100   | 120  | 110  | 330  | 330  | 480  |
| PBI | West Palm Beach, Fla.  | 990   | 1,010 | 1,100 | 920  | 520  | 460  | 460  | 480  |
| CRW | Charleston, W. Va.     | 550   | 180   | 140   | 160  | 220  | 460  | 460  | 480  |
| SBN | South Bend, Indiana    | 360   | 330   | 380   | 430  | 310  | 250  | 250  | 480  |
| TVC | Traverse City, Mich.   | 140   | 110   | 80    | 190  | 260  | 240  | 240  | 480  |
| FWA | Fort Wayne, Indiana    | 270   | 200   | 520   | 370  | 300  | 560  | 560  | 470  |
| SGF | Springfield, Mo        | 210   | 280   | 330   | 280  | 310  | 340  | 340  | 460  |
| PIA | Peoria, Illinois       | 120   | 140   | 140   | 150  | 200  | 120  | 120  | 420  |
| MLB | Melbourne, Florida     | 450   | 250   | 230   | 170  | 40   | 250  | 250  | 380  |
| CRP | Corpus Christi         | 120   | 250   | 210   | 110  | 190  | 200  | 200  | 370  |
| CHO | Charlottesville, Va.   | 450   | 350   | 150   | 0    | 60   | 210  | 210  | 360  |
| AZO | Kalamazoo, Michigan    | 140   | 100   | 140   | 240  | 240  | 250  | 250  | 360  |
| ISP | Long Is. Macarthur, Ny | 280   | 240   | 220   | 150  | 140  | 340  | 340  | 340  |
| SBA | Santa Barbara, Calif.  | 20    | 170   | 130   | 110  | 210  | 250  | 250  | 340  |
| ANC | Anchorage, Alaska      | 160   | 120   | 220   | 180  | 200  | 150  | 150  | 320  |
| AGS | Augusta, Georgia       | 650   | 450   | 200   | 190  | 310  | 490  | 490  | 320  |

**Origin-Destination Passengers  
St. Thomas (Cont'd)**

|     |                       | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
|-----|-----------------------|------|------|------|------|------|------|------|------|
| MDW | Chicago Midway        | 20   | 20   | 70   | 260  | 570  | 380  | 380  | 320  |
| FSD | Sioux Falls, S. D.    | 20   | 0    | 30   | 50   | 40   | 100  | 100  | 310  |
| BOI | Boise, Idaho          | 280  | 200  | 180  | 100  | 240  | 330  | 330  | 300  |
| SBP | San Luis Obispo Co.   | 10   | 70   | 100  | 20   | 100  | 180  | 180  | 300  |
| MAZ | Mayaguez, Puerto Rico | 590  | 850  | 620  | 420  | 460  | 180  | 180  | 290  |
| MLI | Moline, Illinois      | 190  | 120  | 220  | 230  | 130  | 40   | 40   | 280  |
| LBB | Lubbock               | 280  | 60   | 100  | 180  | 170  | 180  | 180  | 280  |
| AMA | Amarillo, Texas       | 300  | 20   | 180  | 230  | 250  | 270  | 270  | 270  |
| FAT | Fresno                | 150  | 210  | 230  | 140  | 50   | 300  | 300  | 240  |
| GNV | Gainesville, Florida  | 230  | 190  | 200  | 190  | 140  | 240  | 240  | 230  |
| TYR | Tyler, Texas          | 20   | 10   | 60   | 100  | 80   | 200  | 200  | 220  |
| GEG | Spokane               | 350  | 50   | 190  | 90   | 140  | 110  | 110  | 220  |
| ORH | Worcester, Mass.      | 0    | 0    | 0    | 0    | 0    | 80   | 80   | 210  |
| SWF | Newburgh, New York    | 630  | 140  | 180  | 260  | 160  | 300  | 300  | 200  |
| RST | Rochester, Minnesota  | 30   | 40   | 80   | 60   | 130  | 220  | 220  | 200  |
| CMI | Champaign/Urbana, Ill | 80   | 80   | 40   | 40   | 110  | 120  | 120  | 190  |
| ATW | Appleton, Wisconsin   | 40   | 10   | 0    | 40   | 60   | 240  | 240  | 190  |
| HNL | Honolulu, Hawaii      | 230  | 490  | 330  | 270  | 190  | 200  | 200  | 180  |
| HPN | White Plains, N. Y.   | 80   | 30   | 70   | 70   | 70   | 130  | 130  | 180  |
| FSM | Fort Smith, Arkansas  | 70   | 110  | 60   | 100  | 40   | 240  | 240  | 180  |
| BIL | Billings, Montana     | 140  | 160  | 320  | 70   | 90   | 180  | 180  | 180  |
| PSP | Indio, California     | 170  | 60   | 150  | 170  | 70   | 120  | 120  | 170  |
| BMI | Bloomington, Illinois | 0    | 20   | 20   | 30   | 110  | 160  | 160  | 160  |
| MFE | Mission/Mcallen, Tex. | 10   | 40   | 80   | 100  | 70   | 70   | 70   | 160  |
| GTF | Great Falls           | 110  | 40   | 140  | 80   | 20   | 80   | 80   | 160  |
| MSO | Missoula, Montana     | 180  | 100  | 160  | 170  | 80   | 180  | 180  | 160  |
| DAB | Daytona Beach, Fla.   | 170  | 190  | 380  | 340  | 180  | 100  | 100  | 140  |
| SBY | Salisbury, Maryland   | 140  | 150  | 310  | 150  | 110  | 160  | 160  | 140  |
| FAY | Fayetteville          | 230  | 160  | 180  | 180  | 140  | 190  | 190  | 140  |
| PHF | Newport News          | 320  | 320  | 210  | 160  | 110  | 150  | 150  | 140  |
| ILE | Killeen, Texas        | 50   | 110  | 100  | 100  | 90   | 10   | 10   | 140  |
| BZN | Bozeman, Montana      | 240  | 260  | 90   | 160  | 120  | 110  | 110  | 140  |
| BUR | Hollywood-Burbank     | 50   | 0    | 40   | 10   | 0    | 20   | 20   | 140  |
| OGG | Kahului, Maui, Hawaii | 0    | 50   | 110  | 60   | 20   | 80   | 80   | 130  |
| SCE | State College         | 20   | 20   | 40   | 90   | 110  | 80   | 80   | 130  |
| CAK | Akron/Canton, Ohio    | 30   | 100  | 30   | 20   | 60   | 120  | 120  | 130  |
| DHN | Dothan, Alabama       | 240  | 50   | 20   | 20   | 0    | 180  | 180  | 120  |
| DBQ | Dubuque, Iowa         | 80   | 0    | 0    | 60   | 40   | 120  | 120  | 120  |
| ABI | Abilene               | 0    | 10   | 0    | 10   | 40   | 80   | 80   | 120  |
| EGE | Eagle, Colorado       | 30   | 10   | 20   | 20   | 120  | 40   | 40   | 120  |
| DRO | La Plata County       | 0    | 0    | 0    | 0    | 20   | 100  | 100  | 120  |
| FLO | Florence, S. C.       | 130  | 20   | 70   | 130  | 60   | 130  | 130  | 110  |

### Origin-Destination Passengers St. Thomas (Cont'd)

|     |                      | 1995           | 1996           | 1997           | 1998           | 1999           | 2000             | 2001             | 2002             |
|-----|----------------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|
| LAW | Lawton/Ft.Sill,Okla. | 20             | 20             | 0              | 40             | 20             | 120              | 120              | 110              |
| ITH | Ithaca/Cortland,NY.  | 80             | 30             | 70             | 60             | 100            | 120              | 120              | 100              |
| HHH | Hilton Head, S C     | 10             | 10             | 0              | 0              | 0              | 20               | 20               | 100              |
| LSE | La Crosse, WI        | 0              | 20             | 0              | 130            | 40             | 60               | 60               | 100              |
| MLU | Monroe, Louisiana    | 240            | 100            | 210            | 150            | 60             | 80               | 80               | 100              |
| MAF | Midland/Odessa       | 120            | 80             | 100            | 80             | 150            | 60               | 60               | 100              |
|     | Total                | 795,630        | 666,590        | 754,200        | 797,280        | 813,990        | 982,770          | 982,770          | 1,185,740        |
|     | Other U.S.           | 8,460          | 4,960          | 6,080          | 5,970          | 5,360          | 4,180            | 4,180            | 3,110            |
|     | <b>Total U.S.</b>    | <b>804,090</b> | <b>671,550</b> | <b>760,280</b> | <b>803,250</b> | <b>819,350</b> | <b>986,950</b>   | <b>986,950</b>   | <b>1,188,850</b> |
|     | International        | 29,940         | 36,370         | 37,140         | 44,110         | 50,910         | 61,970           | 61,970           | 65,670           |
|     | <b>Total</b>         | <b>834,030</b> | <b>707,920</b> | <b>797,420</b> | <b>847,360</b> | <b>870,260</b> | <b>1,048,920</b> | <b>1,048,920</b> | <b>1,254,520</b> |

Source: United States Department of Transportation Database 1B. Columns for 1995-2001 show January 1-December 31 traffic. Column for 2002 shows July 1 2001-June 30 2002 traffic.

**APPENDIX I**

**DETAILED ORIGIN-DESTINATION TRAFFIC PROFILE, 2002**

**ST. CROIX**

**Detailed Origin-Destination Passenger Composition  
St. Croix**

|             |                       |          |         |               | Passengers |          |         |         |             |          |          |          |          |
|-------------|-----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|----------|----------|----------|----------|
| Destination |                       | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter1 | Quarter2 | Quarter3 | Quarter4 |
| SJU         | San Juan, Puerto Rico | 95       | 85.07   | 0.894         | 97,670     | 55,010   | 42,660  | 97,300  | 370         | 18,990   | 37,150   | 21,840   | 19,690   |
| STT         | Charlotte Amalie, Vi  | 46       | 59.93   | 1.317         | 38,860     | 15,000   | 23,860  | 38,850  | 10          | 8,580    | 13,910   | 10,000   | 6,370    |
| MIA         | Miami .               | 1,147    | 213.92  | 0.185         | 30,180     | 13,300   | 16,880  | 29,620  | 560         | 4,400    | 10,480   | 4,460    | 10,840   |
| JFK         | New York-Kennedy      | 1,684    | 240.17  | 0.137         | 26,620     | 7,820    | 18,800  | 25,520  | 1,100       | 5,360    | 9,620    | 4,430    | 7,210    |
| EWB         | Newark                | 1,695    | 249.06  | 0.138         | 14,500     | 3,100    | 11,400  | 13,970  | 530         | 2,730    | 5,460    | 2,070    | 4,240    |
| ATL         | Atlanta               | 1,651    | 267.83  | 0.153         | 14,140     | 6,230    | 7,910   | 14,000  | 140         | 1,720    | 6,200    | 2,380    | 3,840    |
| BOS         | Boston                | 1,755    | 262.23  | 0.143         | 13,010     | 2,730    | 10,280  | 12,120  | 890         | 3,620    | 4,310    | 1,570    | 3,510    |
| MCO         | Orlando               | 1,292    | 235.93  | 0.180         | 12,270     | 7,180    | 5,090   | 12,010  | 260         | 1,830    | 4,650    | 2,630    | 3,160    |
| PHL         | Philadelphia          | 1,665    | 251.12  | 0.146         | 11,970     | 2,010    | 9,960   | 11,280  | 690         | 3,790    | 4,120    | 1,950    | 2,110    |
| IAH         | Houston-Bush          | 2,114    | 419.73  | 0.197         | 10,900     | 3,310    | 7,590   | 10,800  | 100         | 1,860    | 4,340    | 1,580    | 3,120    |
| BWI         | Baltimore, Maryland   | 1,657    | 259.42  | 0.147         | 9,540      | 2,380    | 7,160   | 9,240   | 300         | 1,930    | 3,520    | 1,340    | 2,750    |
| ORD         | Chicago               | 2,175    | 244.61  | 0.109         | 9,020      | 2,470    | 6,550   | 8,300   | 720         | 2,080    | 3,680    | 780      | 2,480    |
| TPA         | Tampa                 | 1,340    | 236.50  | 0.176         | 8,150      | 3,100    | 5,050   | 7,890   | 260         | 1,260    | 3,040    | 1,130    | 2,720    |
| MSY         | New Orleans           | 1,825    | 354.06  | 0.193         | 6,470      | 2,020    | 4,450   | 6,460   | 10          | 1,110    | 2,260    | 1,600    | 1,500    |
| DFW         | Dallas/Ft Worth       | 2,274    | 289.93  | 0.126         | 5,930      | 1,770    | 4,160   | 5,360   | 570         | 790      | 2,590    | 1,070    | 1,480    |
| IAD         | Washington-Dulles     | 1,665    | 251.05  | 0.139         | 5,700      | 960      | 4,740   | 5,300   | 400         | 1,020    | 2,270    | 620      | 1,790    |
| BDL         | Hartford              | 1,750    | 262.02  | 0.144         | 5,620      | 900      | 4,720   | 5,000   | 620         | 1,400    | 1,590    | 820      | 1,810    |
| RDU         | Raleigh/Durham, N.C.  | 1,530    | 231.79  | 0.124         | 5,140      | 1,260    | 3,880   | 5,040   | 100         | 760      | 2,220    | 630      | 1,530    |
| FLL         | Fort Lauderdale       | 1,148    | 238.42  | 0.208         | 4,930      | 2,490    | 2,440   | 4,910   | 20          | 890      | 2,060    | 580      | 1,400    |
| LGA         | La Guardia            | 1,695    | 245.19  | 0.116         | 4,900      | 960      | 3,940   | 4,780   | 120         | 1,130    | 1,260    | 1,360    | 1,150    |
| DCA         | Washington Natnl.     | 1,648    | 267.77  | 0.132         | 4,590      | 1,830    | 2,760   | 4,370   | 220         | 980      | 1,630    | 900      | 1,080    |
| LAX         | Los Angeles           | 3,500    | 320.12  | 0.091         | 3,640      | 930      | 2,710   | 3,380   | 260         | 330      | 1,480    | 550      | 1,280    |
| JAX         | Jacksonville          | 1,390    | 265.04  | 0.179         | 3,430      | 1,270    | 2,160   | 3,300   | 130         | 440      | 1,060    | 510      | 1,420    |
| DTW         | Detroit               | 2,029    | 276.42  | 0.121         | 3,270      | 390      | 2,880   | 3,220   | 50          | 710      | 1,000    | 310      | 1,250    |
| DEN         | Denver                | 2,844    | 308.99  | 0.106         | 2,600      | 770      | 1,830   | 2,560   | 40          | 490      | 1,140    | 300      | 670      |

**Detailed Origin-Destination Passenger Composition  
St. Croix (Cont'd)**

|             |                      |          |         |               | Passengers |          |         |         |             |          |          |          |          |
|-------------|----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|----------|----------|----------|----------|
| Destination |                      | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter1 | Quarter2 | Quarter3 | Quarter4 |
| CLE         | Cleveland            | 1,937    | 258.65  | 0.116         | 2,320      | 370      | 1,950   | 2,300   | 20          | 520      | 1,050    | 250      | 500      |
| SFO         | San Francisco        | 3,745    | 315.26  | 0.083         | 1,900      | 440      | 1,460   | 1,760   | 140         | 220      | 900      | 270      | 510      |
| BNA         | Nashville, Tennessee | 1,858    | 268.87  | 0.133         | 1,800      | 410      | 1,390   | 1,800   | 0           | 330      | 640      | 300      | 530      |
| SEA         | Seattle              | 3,844    | 343.77  | 0.087         | 1,710      | 590      | 1,120   | 1,500   | 210         | 310      | 580      | 300      | 520      |
| STL         | St. Louis            | 2,130    | 254.11  | 0.115         | 1,580      | 270      | 1,310   | 1,560   | 20          | 450      | 800      | 220      | 110      |
| PHX         | Phoenix              | 3,128    | 279.73  | 0.088         | 1,550      | 390      | 1,160   | 1,430   | 120         | 190      | 600      | 240      | 520      |
| PDX         | Portland, Oregon     | 3,832    | 346.37  | 0.089         | 1,380      | 260      | 1,120   | 1,170   | 210         | 500      | 500      | 140      | 240      |
| PIT         | Pittsburgh           | 1,836    | 278.59  | 0.136         | 1,270      | 340      | 930     | 1,230   | 40          | 470      | 490      | 310      | 0        |
| CMH         | Columbus . Apt.      | 1,894    | 262.16  | 0.106         | 1,270      | 310      | 960     | 1,160   | 110         | 80       | 580      | 120      | 490      |
| MSP         | Minneapolis-St. Paul | 2,510    | 300.50  | 0.117         | 1,210      | 320      | 890     | 1,100   | 110         | 370      | 480      | 200      | 160      |
| IND         | Indianapolis, In     | 2,005    | 294.00  | 0.126         | 990        | 130      | 860     | 970     | 20          | 210      | 410      | 210      | 160      |
| SAT         | San Antonio          | 2,288    | 321.49  | 0.127         | 960        | 260      | 700     | 880     | 80          | 120      | 380      | 110      | 350      |
| RSW         | Fort Myers           | 1,252    | 253.36  | 0.202         | 930        | 460      | 470     | 910     | 20          | 170      | 240      | 80       | 440      |
| PVD         | Providence, R. I.    | 1,717    | 239.55  | 0.127         | 920        | 120      | 800     | 880     | 40          | 330      | 470      | 70       | 50       |
| CLT         | Charlotte, N. C.     | 1,575    | 285.33  | 0.148         | 880        | 220      | 660     | 830     | 50          | 240      | 380      | 220      | 40       |
| ALB         | Albany, New York     | 1,822    | 244.94  | 0.128         | 860        | 240      | 620     | 700     | 160         | 340      | 340      | 120      | 60       |
| ORF         | Norfolk, Virginia    | 1,507    | 343.20  | 0.179         | 850        | 260      | 590     | 830     | 20          | 350      | 270      | 150      | 80       |
| LAS         | Las Vegas            | 3,333    | 356.56  | 0.105         | 810        | 570      | 240     | 730     | 80          | 210      | 260      | 110      | 230      |
| MCI         | Kansas City          | 2,347    | 294.83  | 0.116         | 780        | 150      | 630     | 700     | 80          | 180      | 340      | 120      | 140      |
| ROC         | Rochester, New York  | 1,924    | 235.33  | 0.108         | 760        | 20       | 740     | 700     | 60          | 220      | 280      | 140      | 120      |
| AUS         | Austin               | 2,257    | 297.62  | 0.121         | 760        | 190      | 570     | 650     | 110         | 190      | 280      | 80       | 210      |
| PWM         | Portland, Maine      | 1,834    | 286.09  | 0.148         | 740        | 260      | 480     | 740     | 0           | 260      | 280      | 100      | 100      |
| HOU         | Houston-Hobby        | 2,104    | 504.15  | 0.202         | 690        | 410      | 280     | 650     | 40          | 170      | 120      | 150      | 250      |
| TUL         | Tulsa, Oklahoma      | 2,301    | 334.59  | 0.134         | 600        | 140      | 460     | 460     | 140         | 100      | 280      | 10       | 210      |
| SDF         | Louisville, Kentucky | 1,910    | 331.84  | 0.135         | 590        | 290      | 300     | 550     | 40          | 160      | 300      | 50       | 80       |

**Detailed Origin-Destination Passenger Composition  
St. Croix (Cont'd)**

|             |                       |          |         |               | Passengers |          |         |         |             |          |          |          |          |
|-------------|-----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|----------|----------|----------|----------|
| Destination |                       | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter1 | Quarter2 | Quarter3 | Quarter4 |
| CVG         | Cincinnati, Ohio      | 1,910    | 363.55  | 0.155         | 580        | 100      | 480     | 580     | 0           | 120      | 260      | 90       | 110      |
| LIT         | Little Rock           | 2,070    | 360.59  | 0.145         | 560        | 220      | 340     | 560     | 0           | 60       | 340      | 90       | 70       |
| SAN         | San Diego             | 3,423    | 366.38  | 0.102         | 560        | 200      | 360     | 500     | 60          | 120      | 140      | 140      | 160      |
| BUF         | Buffalo, New York     | 1,939    | 254.06  | 0.118         | 550        | 40       | 510     | 490     | 60          | 100      | 290      | 120      | 40       |
| SYR         | Syracuse, New York    | 1,889    | 273.82  | 0.129         | 530        | 40       | 490     | 450     | 80          | 260      | 170      | 60       | 40       |
| OKC         | Oklahoma City         | 2,367    | 347.02  | 0.136         | 500        | 170      | 330     | 410     | 90          | 100      | 260      | 60       | 80       |
| MKE         | Milwaukee, Wisconsin  | 2,222    | 261.53  | 0.115         | 470        | 50       | 420     | 450     | 20          | 190      | 100      | 20       | 160      |
| TVC         | Traverse City, Mich.  | 2,237    | 330.61  | 0.136         | 460        | 260      | 200     | 460     | 0           | 60       | 160      | 100      | 140      |
| RIC         | Richmond, Virginia    | 1,576    | 300.56  | 0.143         | 450        | 210      | 240     | 450     | 0           | 210      | 130      | 90       | 20       |
| SNA         | Orange County         | 3,467    | 360.38  | 0.103         | 410        | 110      | 300     | 320     | 90          | 70       | 120      | 100      | 120      |
| HSV         | Huntsville            | 1,801    | 305.97  | 0.111         | 390        | 80       | 310     | 390     | 0           | 50       | 140      | 40       | 160      |
| SLC         | Salt Lake Internatl   | 3,232    | 328.09  | 0.099         | 390        | 130      | 260     | 320     | 70          | 40       | 140      | 70       | 140      |
| BPT         | Beaumont, Texas       | 2,037    | 714.95  | 0.283         | 370        | 100      | 270     | 370     | 0           | 30       | 20       | 150      | 170      |
| CRP         | Corpus Christi        | 2,204    | 573.65  | 0.218         | 360        | 40       | 320     | 340     | 20          | 40       | 200      | 40       | 80       |
| AMA         | Amarillo, Texas       | 2,582    | 473.69  | 0.183         | 350        | 70       | 280     | 320     | 30          | 40       | 180      | 30       | 100      |
| MAZ         | Mayaguez, Puerto Rico | 160      | 178.06  | 1.015         | 340        | 60       | 280     | 340     | 0           | 50       | 180      | 50       | 60       |
| ILE         | Killeen, Texas        | 2,271    | 314.45  | 0.131         | 330        | 80       | 250     | 330     | 0           | 20       | 160      | 10       | 140      |
| MEM         | Memphis               | 1,969    | 286.03  | 0.107         | 320        | 170      | 150     | 300     | 20          | 90       | 40       | 40       | 150      |
| DAY         | Dayton                | 1,936    | 295.09  | 0.127         | 310        | 40       | 270     | 230     | 80          | 110      | 80       | 0        | 120      |
| ICT         | Wichita               | 2,423    | 272.74  | 0.105         | 310        | 10       | 300     | 270     | 40          | 60       | 60       | 20       | 170      |
| COS         | Colorado Sprngs, Colo | 2,820    | 384.16  | 0.133         | 310        | 150      | 160     | 310     | 0           | 90       | 200      | 0        | 20       |
| BTR         | Baton Rouge, La.      | 1,889    | 473.27  | 0.181         | 300        | 170      | 130     | 300     | 0           | 60       | 160      | 60       | 20       |
| CLL         | College Station, Tex. | 2,185    | 286.74  | 0.118         | 290        | 70       | 220     | 230     | 60          | 0        | 120      | 40       | 130      |
| SJC         | San Jose              | 3,719    | 216.81  | 0.056         | 290        | 90       | 200     | 210     | 80          | 80       | 100      | 20       | 90       |
| ABQ         | Albuquerque           | 2,845    | 344.57  | 0.121         | 280        | 20       | 260     | 280     | 0           | 60       | 180      | 40       | 0        |



**Detailed Origin-Destination Passenger Composition  
St. Croix (Cont'd)**

|             |                      |          |               |               | Passengers     |                |                |                |               |               |                |               |               |
|-------------|----------------------|----------|---------------|---------------|----------------|----------------|----------------|----------------|---------------|---------------|----------------|---------------|---------------|
| Destination |                      | Distance | Fare \$       | Yield \$/Mile | Total          | Outbound       | Inbound        | Revenue        | Non-Revenue   | Quarter1      | Quarter2       | Quarter3      | Quarter4      |
| MHT         | Manchester, N. H.    | 1,799    | 257.50        | 0.132         | 260            | 40             | 220            | 240            | 20            | 140           | 100            | 20            | 0             |
| JAN         | Jackson, Mississippi | 1,882    | 291.88        | 0.109         | 260            | 50             | 210            | 240            | 20            | 60            | 140            | 40            | 20            |
| OAK         | Oakland              | 3,737    | 404.64        | 0.107         | 260            | 140            | 120            | 220            | 40            | 0             | 180            | 20            | 60            |
| SMF         | Sacramento Metro Apt | 3,710    | 336.42        | 0.090         | 260            | 10             | 250            | 240            | 20            | 40            | 80             | 80            | 60            |
| CHS         | Charleston, SC       | 1,424    | 430.52        | 0.230         | 250            | 40             | 210            | 250            | 0             | 90            | 80             | 40            | 40            |
| FWA         | Fort Wayne, Indiana  | 2,026    | 227.28        | 0.096         | 250            | 70             | 180            | 250            | 0             | 70            | 100            | 0             | 80            |
| TYR         | Tyler, Texas         | 2,170    | 385.48        | 0.162         | 250            | 100            | 150            | 250            | 0             | 30            | 160            | 40            | 20            |
| DSM         | Des Moines, Iowa     | 2,386    | 261.45        | 0.107         | 240            | 70             | 170            | 220            | 20            | 80            | 120            | 20            | 20            |
| TLH         | Tallahassee, Florida | 1,520    | 364.83        | 0.220         | 230            | 110            | 120            | 230            | 0             | 20            | 80             | 70            | 60            |
| GRR         | Grand Rapids, Mich.  | 2,136    | 316.71        | 0.136         | 230            | 50             | 180            | 210            | 20            | 90            | 20             | 20            | 100           |
| TUS         | Tucson               | 3,053    | 456.78        | 0.146         | 230            | 50             | 180            | 180            | 50            | 80            | 60             | 10            | 80            |
| TYS         | Knoxville, Tennessee | 1,728    | 422.75        | 0.197         | 220            | 150            | 70             | 200            | 20            | 30            | 160            | 10            | 20            |
| CAE         | Columbia SC          | 1,519    | 376.00        | 0.203         | 210            | 130            | 80             | 210            | 0             | 20            | 70             | 20            | 100           |
| ONT         | Ontario .            | 3,455    | 527.29        | 0.152         | 210            | 100            | 110            | 170            | 40            | 20            | 60             | 40            | 90            |
| BGR         | Bangor, Maine        | 1,900    | 194.67        | 0.097         | 200            | 0              | 200            | 180            | 20            | 100           | 80             | 20            | 0             |
| PNS         | Pensacola            | 1,671    | 439.20        | 0.243         | 200            | 30             | 170            | 200            | 0             | 20            | 80             | 10            | 90            |
| OMA         | Omaha                | 2,474    | 337.00        | 0.129         | 200            | 100            | 100            | 200            | 0             | 80            | 80             | 20            | 20            |
|             | <b>Sub-Total</b>     |          | <b>200.70</b> | <b>0.163</b>  | <b>395,130</b> | <b>150,530</b> | <b>489,200</b> | <b>383,670</b> | <b>11,460</b> | <b>77,970</b> | <b>147,870</b> | <b>71,440</b> | <b>97,850</b> |
|             | Other                |          | 389.40        | 0.156         | 7,060          | 2,230          | 4,830          | 6,670          | 390           | 1,740         | 2,530          | 1,350         | 1,440         |
|             | <b>All</b>           |          | <b>203.92</b> | <b>0.162</b>  | <b>402,190</b> | <b>152,760</b> | <b>249,430</b> | <b>390,340</b> | <b>11,850</b> | <b>79,710</b> | <b>150,400</b> | <b>72,790</b> | <b>99,290</b> |
|             | Share                |          |               |               |                | 37.98%         | 62.02%         | 97.05%         | 2.95%         | 19.82%        | 37.40%         | 18.10%        | 24.69%        |

Source: United States Department of Transportation Database 1B. July 1 2001-June 30 2002

**APPENDIX J**

**DETAILED ORIGIN-DESTINATION TRAFFIC PROFILE, 2002**

**ST. THOMAS**

**Detailed Origin-Destination Passenger Composition  
St. Thomas**

|             |                       |          |         |               | Passengers |          |         |         |             |           |           |           |           |
|-------------|-----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|-----------|-----------|-----------|-----------|
| Destination |                       | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| JFK         | New York-Kennedy      | 1,638    | 225.62  | 0.136         | 130,100    | 16,240   | 113,860 | 126,860 | 3,240       | 30,130    | 46,960    | 16,190    | 36,820    |
| SJU         | San Juan, Puerto Rico | 69       | 82.02   | 1.191         | 119,450    | 59,200   | 60,250  | 118,720 | 730         | 19,740    | 43,100    | 24,820    | 31,790    |
| EWB         | Newark                | 1,650    | 262.95  | 0.152         | 74,650     | 4,960    | 69,690  | 62,570  | 12,080      | 15,950    | 28,070    | 12,460    | 18,170    |
| BOS         | Boston                | 1,709    | 237.99  | 0.132         | 71,080     | 4,990    | 66,090  | 66,030  | 5,050       | 20,010    | 25,590    | 5,240     | 20,240    |
| ATL         | Atlanta               | 1,611    | 217.68  | 0.133         | 67,680     | 11,330   | 56,350  | 64,360  | 3,320       | 10,270    | 30,040    | 9,330     | 18,040    |
| MIA         | Miami                 | 1,114    | 228.11  | 0.203         | 67,540     | 21,990   | 45,550  | 66,450  | 1,090       | 10,910    | 24,660    | 9,450     | 22,520    |
| PHL         | Philadelphia          | 1,620    | 231.21  | 0.134         | 43,200     | 2,910    | 40,290  | 40,080  | 3,120       | 13,730    | 14,290    | 7,980     | 7,200     |
| ORD         | Chicago               | 2,132    | 246.09  | 0.111         | 42,880     | 3,250    | 39,630  | 37,570  | 5,310       | 12,770    | 13,700    | 5,080     | 11,330    |
| STX         | Christiansted, Vi     | 46       | 59.93   | 1.317         | 38,860     | 23,800   | 15,060  | 38,850  | 10          | 8,580     | 13,910    | 10,000    | 6,370     |
| BWI         | Baltimore, Maryland   | 1,612    | 236.97  | 0.135         | 36,590     | 4,090    | 32,500  | 34,080  | 2,510       | 7,540     | 14,540    | 5,770     | 8,740     |
| MCO         | Orlando               | 1,256    | 229.81  | 0.172         | 24,600     | 8,570    | 16,030  | 23,530  | 1,070       | 2,890     | 10,490    | 4,500     | 6,720     |
| IAD         | Washington-Dulles     | 1,620    | 258.53  | 0.146         | 24,450     | 1,420    | 23,030  | 21,740  | 2,710       | 6,210     | 9,060     | 2,610     | 6,570     |
| DFW         | Dallas/Ft Worth       | 2,240    | 234.24  | 0.103         | 22,470     | 1,660    | 20,810  | 19,200  | 3,270       | 3,390     | 10,170    | 3,810     | 5,100     |
| BDL         | Hartford              | 1,704    | 223.10  | 0.120         | 21,560     | 1,610    | 19,950  | 20,430  | 1,130       | 5,440     | 7,400     | 3,020     | 5,700     |
| LAX         | Los Angeles           | 3,468    | 309.97  | 0.086         | 18,830     | 2,280    | 16,550  | 17,580  | 1,250       | 2,820     | 7,290     | 3,230     | 5,490     |
| RDU         | Raleigh/Durham, N.C.  | 1,486    | 219.07  | 0.119         | 17,930     | 1,760    | 16,170  | 17,190  | 740         | 3,770     | 6,840     | 2,280     | 5,040     |
| DTW         | Detroit               | 1,985    | 270.25  | 0.122         | 17,710     | 1,320    | 16,390  | 17,240  | 470         | 4,080     | 6,130     | 1,780     | 5,720     |
| DCA         | Washington Natnl.     | 1,603    | 260.56  | 0.129         | 16,550     | 4,020    | 12,530  | 15,690  | 860         | 3,140     | 5,330     | 3,900     | 4,180     |
| TPA         | Tampa                 | 1,306    | 245.53  | 0.179         | 14,610     | 3,330    | 11,280  | 13,970  | 640         | 2,270     | 5,510     | 2,630     | 4,200     |
| SFO         | San Francisco         | 3,711    | 310.45  | 0.080         | 13,840     | 1,470    | 12,370  | 11,940  | 1,900       | 2,380     | 5,940     | 2,000     | 3,520     |
| DEN         | Denver                | 2,806    | 323.89  | 0.113         | 13,240     | 1,470    | 11,770  | 11,890  | 1,350       | 2,550     | 5,560     | 1,490     | 3,640     |
| LGA         | New York La Guardia   | 1,650    | 228.64  | 0.112         | 12,380     | 1,300    | 11,080  | 11,610  | 770         | 3,030     | 3,890     | 2,750     | 2,710     |
| CLT         | Charlotte, N. C.      | 1,533    | 226.91  | 0.140         | 12,270     | 790      | 11,480  | 11,700  | 570         | 3,670     | 4,470     | 2,970     | 1,160     |
| IAH         | Houston-Bush          | 2,083    | 306.54  | 0.145         | 10,010     | 1,070    | 8,940   | 9,250   | 760         | 1,550     | 4,220     | 1,900     | 2,340     |
| STL         | St. Louis             | 2,090    | 241.73  | 0.111         | 9,960      | 890      | 9,070   | 9,350   | 610         | 2,510     | 4,840     | 820       | 1,790     |
| MSY         | New Orleans           | 1,792    | 263.48  | 0.143         | 9,910      | 1,510    | 8,400   | 9,650   | 260         | 1,210     | 4,930     | 1,290     | 2,480     |

**Detailed Origin-Destination Passenger Composition  
St. Thomas (Cont'd)**

|             |                      |          |         |               | Passengers |          |         |         |             |           |           |           |           |
|-------------|----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|-----------|-----------|-----------|-----------|
| Destination |                      | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| CLE         | Cleveland            | 1,893    | 260.44  | 0.119         | 9,870      | 460      | 9,410   | 9,180   | 690         | 2,530     | 2,850     | 1,320     | 3,170     |
| CVG         | Cincinnati, Ohio     | 1,868    | 248.41  | 0.122         | 9,860      | 410      | 9,450   | 9,190   | 670         | 2,340     | 3,560     | 1,080     | 2,880     |
| FLL         | Fort Lauderdale      | 1,115    | 228.45  | 0.196         | 8,730      | 2,970    | 5,760   | 8,470   | 260         | 1,670     | 3,720     | 1,370     | 1,970     |
| MSP         | Minneapolis-St. Paul | 2,467    | 309.81  | 0.122         | 8,530      | 840      | 7,690   | 8,340   | 190         | 2,980     | 2,320     | 650       | 2,580     |
| JAX         | Jacksonville         | 1,352    | 242.32  | 0.158         | 7,950      | 2,140    | 5,810   | 7,790   | 160         | 1,280     | 3,190     | 940       | 2,540     |
| PIT         | Pittsburgh           | 1,792    | 234.20  | 0.118         | 7,730      | 630      | 7,100   | 7,120   | 610         | 2,020     | 2,560     | 1,610     | 1,540     |
| CMH         | Columbus . Apt.      | 1,850    | 266.03  | 0.128         | 6,850      | 490      | 6,360   | 6,470   | 380         | 1,460     | 2,290     | 1,260     | 1,840     |
| BNA         | Nashville, Tennessee | 1,818    | 250.64  | 0.130         | 6,690      | 740      | 5,950   | 6,450   | 240         | 1,400     | 2,270     | 1,160     | 1,860     |
| SEA         | Seattle              | 3,804    | 329.52  | 0.084         | 6,400      | 850      | 5,550   | 5,210   | 1,190       | 1,440     | 3,070     | 500       | 1,390     |
| IND         | Indianapolis, In     | 1,963    | 260.20  | 0.124         | 5,770      | 520      | 5,250   | 5,470   | 300         | 2,130     | 1,890     | 730       | 1,020     |
| MCI         | Kansas City          | 2,308    | 290.94  | 0.120         | 5,710      | 760      | 4,950   | 5,280   | 430         | 1,690     | 1,700     | 740       | 1,580     |
| PVD         | Providence, R. I.    | 1,672    | 228.14  | 0.110         | 5,690      | 570      | 5,120   | 5,260   | 430         | 1,470     | 2,810     | 530       | 880       |
| PHX         | Phoenix              | 3,096    | 336.55  | 0.104         | 5,150      | 970      | 4,180   | 4,400   | 750         | 660       | 2,540     | 590       | 1,360     |
| ALB         | Albany, New York     | 1,776    | 220.65  | 0.113         | 4,800      | 470      | 4,330   | 4,520   | 280         | 1,610     | 1,670     | 360       | 1,160     |
| ORF         | Norfolk, Virginia    | 1,462    | 296.61  | 0.149         | 4,750      | 880      | 3,870   | 4,510   | 240         | 1,080     | 1,880     | 910       | 880       |
| AUS         | Austin               | 2,226    | 246.43  | 0.101         | 4,410      | 400      | 4,010   | 3,820   | 590         | 670       | 1,560     | 780       | 1,400     |
| SDF         | Louisville, Kentucky | 1,868    | 252.58  | 0.128         | 3,850      | 80       | 3,770   | 3,540   | 310         | 1,120     | 1,350     | 380       | 1,000     |
| SAN         | San Diego            | 3,392    | 358.59  | 0.097         | 3,790      | 510      | 3,280   | 3,480   | 310         | 400       | 1,780     | 670       | 940       |
| RIC         | Richmond, Virginia   | 1,531    | 268.14  | 0.140         | 3,630      | 290      | 3,340   | 3,390   | 240         | 1,350     | 1,250     | 690       | 340       |
| PDX         | Portland, Oregon     | 3,793    | 341.71  | 0.088         | 3,600      | 330      | 3,270   | 2,810   | 790         | 720       | 1,580     | 320       | 980       |
| BHM         | Birmingham, Alabama  | 1,719    | 247.82  | 0.140         | 3,390      | 240      | 3,150   | 3,050   | 340         | 660       | 1,040     | 650       | 1,040     |
| BUF         | Buffalo, New York    | 1,894    | 230.89  | 0.107         | 3,340      | 130      | 3,210   | 3,030   | 310         | 1,280     | 1,040     | 300       | 720       |
| SLC         | Salt Lake            | 3,195    | 279.25  | 0.085         | 3,280      | 170      | 3,110   | 2,960   | 320         | 610       | 1,440     | 290       | 940       |
| MEM         | Memphis              | 1,931    | 276.65  | 0.133         | 3,030      | 180      | 2,850   | 2,950   | 80          | 570       | 1,060     | 600       | 800       |
| LAS         | Las Vegas            | 3,300    | 351.07  | 0.102         | 2,950      | 1,270    | 1,680   | 2,820   | 130         | 440       | 1,320     | 410       | 780       |
| PWM         | Portland, Maine      | 1,788    | 245.68  | 0.118         | 2,910      | 410      | 2,500   | 2,720   | 190         | 1,370     | 1,080     | 220       | 240       |

**Detailed Origin-Destination Passenger Composition  
St. Thomas (Cont'd)**

|             |                      |          |         |               | Passengers |          |         |         |             |           |           |           |           |
|-------------|----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|-----------|-----------|-----------|-----------|
| Destination |                      | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| ROC         | Rochester, New York  | 1,879    | 234.56  | 0.114         | 2,900      | 310      | 2,590   | 2,520   | 380         | 1,100     | 980       | 500       | 320       |
| SAT         | San Antonio          | 2,258    | 298.26  | 0.119         | 2,670      | 500      | 2,170   | 2,530   | 140         | 240       | 1,360     | 290       | 780       |
| CHS         | Charleston, S. C.    | 1,382    | 271.34  | 0.148         | 2,620      | 400      | 2,220   | 2,530   | 90          | 610       | 580       | 390       | 1,040     |
| TYS         | Knoxville, Tennessee | 1,687    | 240.06  | 0.132         | 2,510      | 80       | 2,430   | 2,310   | 200         | 590       | 1,150     | 290       | 480       |
| DAY         | Dayton               | 1,893    | 266.46  | 0.128         | 2,490      | 190      | 2,300   | 2,280   | 210         | 780       | 750       | 160       | 800       |
| GSO         | Greensboro, N. C.    | 1,540    | 274.81  | 0.150         | 2,340      | 200      | 2,140   | 2,120   | 220         | 600       | 670       | 310       | 760       |
| RSW         | Fort Myers           | 1,219    | 246.13  | 0.190         | 2,280      | 690      | 1,590   | 2,220   | 60          | 450       | 840       | 250       | 740       |
| SYR         | Syracuse, New York   | 1,844    | 248.26  | 0.118         | 2,260      | 160      | 2,100   | 2,190   | 70          | 880       | 670       | 270       | 440       |
| SMF         | Sacramento           | 3,675    | 367.46  | 0.099         | 2,040      | 140      | 1,900   | 1,730   | 310         | 340       | 780       | 220       | 700       |
| GRR         | Grand Rapids, Mich.  | 2,092    | 321.45  | 0.140         | 2,010      | 60       | 1,950   | 1,820   | 190         | 730       | 610       | 70        | 600       |
| LIT         | Little Rock          | 2,033    | 251.56  | 0.109         | 2,010      | 220      | 1,790   | 1,890   | 120         | 360       | 660       | 390       | 600       |
| SAV         | Savannah             | 1,398    | 278.25  | 0.153         | 1,990      | 400      | 1,590   | 1,980   | 10          | 380       | 640       | 210       | 760       |
| OMA         | Omaha                | 2,433    | 327.73  | 0.131         | 1,990      | 80       | 1,910   | 1,690   | 300         | 530       | 600       | 210       | 650       |
| MKE         | Milwaukee, Wisconsin | 2,179    | 324.69  | 0.143         | 1,940      | 90       | 1,850   | 1,780   | 160         | 700       | 460       | 40        | 740       |
| TUL         | Tulsa, Oklahoma      | 2,264    | 262.52  | 0.108         | 1,880      | 220      | 1,660   | 1,670   | 210         | 390       | 820       | 390       | 280       |
| GSP         | Greenville, Sc       | 1,569    | 295.14  | 0.168         | 1,740      | 0        | 1,740   | 1,640   | 100         | 350       | 750       | 180       | 460       |
| MHT         | Manchester, N. H.    | 1,753    | 240.08  | 0.111         | 1,670      | 80       | 1,590   | 1,610   | 60          | 590       | 600       | 360       | 120       |
| JAN         | Jackson, Mississippi | 1,847    | 249.66  | 0.119         | 1,660      | 190      | 1,470   | 1,580   | 80          | 350       | 740       | 190       | 380       |
| SJC         | San Jose             | 3,685    | 322.60  | 0.083         | 1,650      | 130      | 1,520   | 1,280   | 370         | 170       | 630       | 370       | 480       |
| LEX         | Lexington, Kentucky  | 1,816    | 249.71  | 0.130         | 1,640      | 220      | 1,420   | 1,540   | 100         | 380       | 560       | 240       | 460       |
| HSV         | Huntsville           | 1,762    | 281.55  | 0.153         | 1,580      | 190      | 1,390   | 1,480   | 100         | 190       | 810       | 280       | 300       |
| OKC         | Oklahoma City        | 2,331    | 309.00  | 0.127         | 1,450      | 180      | 1,270   | 1,290   | 160         | 210       | 480       | 280       | 480       |
| ABQ         | Albuquerque          | 2,811    | 365.16  | 0.128         | 1,440      | 190      | 1,250   | 1,340   | 100         | 290       | 480       | 260       | 410       |
| DSM         | Des Moines, Iowa     | 2,345    | 313.47  | 0.130         | 1,360      | 120      | 1,240   | 1,170   | 190         | 400       | 500       | 160       | 300       |
| CAE         | Columbia             | 1,478    | 287.23  | 0.162         | 1,310      | 210      | 1,100   | 1,100   | 210         | 260       | 470       | 240       | 340       |

**Detailed Origin-Destination Passenger Composition  
St. Thomas (Cont'd)**

|             |                       |          |         |               | Passengers |          |         |         |             |           |           |           |           |
|-------------|-----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|-----------|-----------|-----------|-----------|
| Destination |                       | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| MOB         | Mobile, Alabama       | 1,700    | 330.50  | 0.170         | 1,210      | 60       | 1,150   | 1,090   | 120         | 180       | 500       | 230       | 300       |
| TUS         | Tucson                | 3,023    | 245.29  | 0.077         | 1,210      | 240      | 970     | 1,130   | 80          | 180       | 680       | 70        | 280       |
| MSN         | Madison, Wisconsin    | 2,241    | 302.90  | 0.131         | 1,200      | 140      | 1,060   | 1,020   | 180         | 300       | 420       | 0         | 480       |
| BTV         | Burlington, Vermont   | 1,880    | 255.21  | 0.128         | 1,170      | 180      | 990     | 1,050   | 120         | 450       | 490       | 130       | 100       |
| MDT         | Harrisburg            | 1,677    | 230.06  | 0.116         | 1,060      | 40       | 1,020   | 1,030   | 30          | 410       | 360       | 130       | 160       |
| ONT         | Ontario CA            | 3,423    | 337.05  | 0.097         | 1,010      | 150      | 860     | 880     | 130         | 140       | 400       | 110       | 360       |
| TLH         | Tallahassee, Florida  | 1,484    | 314.47  | 0.180         | 1,000      | 190      | 810     | 980     | 20          | 120       | 380       | 180       | 320       |
| COS         | Colorado Sprngs, Colo | 2,784    | 336.91  | 0.118         | 980        | 130      | 850     | 890     | 90          | 280       | 430       | 70        | 200       |
| BGR         | Bangor, Maine         | 1,855    | 217.89  | 0.111         | 920        | 70       | 850     | 870     | 50          | 330       | 320       | 90        | 180       |
| PNS         | Pensacola             | 1,636    | 296.81  | 0.157         | 910        | 250      | 660     | 890     | 20          | 130       | 310       | 170       | 300       |
| ROA         | Roanoke, Virginia     | 1,607    | 308.30  | 0.165         | 890        | 40       | 850     | 800     | 90          | 210       | 290       | 130       | 260       |
| ILM         | Wilmington, N. C.     | 1,368    | 242.26  | 0.132         | 880        | 30       | 850     | 760     | 120         | 340       | 380       | 40        | 120       |
| RNO         | Reno, Nevada          | 3,584    | 322.60  | 0.088         | 880        | 230      | 650     | 720     | 160         | 170       | 560       | 110       | 40        |
| TRI         | Tri Cities            | 1,653    | 304.65  | 0.168         | 830        | 30       | 800     | 780     | 50          | 80        | 350       | 100       | 300       |
| OAK         | Oakland               | 3,703    | 250.72  | 0.062         | 830        | 160      | 670     | 780     | 50          | 160       | 530       | 20        | 120       |
| XNA         | Northwest Arkansas    | 2,187    | 267.06  | 0.113         | 810        | 150      | 660     | 680     | 130         | 130       | 330       | 110       | 240       |
| SNA         | Orange County         | 3,436    | 501.36  | 0.143         | 810        | 100      | 710     | 720     | 90          | 180       | 300       | 90        | 240       |
| AVP         | Wilkes Barre-Scranton | 1,724    | 268.62  | 0.152         | 710        | 20       | 690     | 630     | 80          | 350       | 160       | 200       | 0         |
| MGM         | Montgomery            | 1,655    | 212.71  | 0.120         | 680        | 280      | 400     | 660     | 20          | 110       | 330       | 80        | 160       |
| EYW         | Key West              | 1,169    | 267.82  | 0.216         | 670        | 290      | 380     | 670     | 0           | 50        | 380       | 80        | 160       |
| GRB         | Green Bay, Wisconsin  | 2,264    | 301.08  | 0.127         | 670        | 100      | 570     | 650     | 20          | 190       | 280       | 40        | 160       |
| ABE         | Allentown, Penna.     | 1,674    | 249.04  | 0.126         | 620        | 20       | 600     | 500     | 120         | 140       | 150       | 150       | 180       |
| CHA         | Chattanooga, Tenn.    | 1,705    | 224.57  | 0.128         | 620        | 50       | 570     | 580     | 40          | 120       | 190       | 50        | 260       |
| HOU         | Houston-Hobby         | 2,073    | 307.40  | 0.130         | 600        | 240      | 360     | 520     | 80          | 60        | 180       | 120       | 240       |
| EVV         | Evansville, Indiana   | 1,937    | 229.52  | 0.112         | 560        | 10       | 550     | 560     | 0           | 150       | 160       | 130       | 120       |

**Detailed Origin-Destination Passenger Composition  
St. Thomas (Cont'd)**

|             |                       |          |         |               | Passengers |          |         |         |             |           |           |           |           |
|-------------|-----------------------|----------|---------|---------------|------------|----------|---------|---------|-------------|-----------|-----------|-----------|-----------|
| Destination |                       | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue | Non-Revenue | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| TOL         | Toledo, Ohio          | 1,966    | 271.27  | 0.118         | 540        | 40       | 500     | 520     | 20          | 100       | 360       | 40        | 40        |
| ICT         | Wichita               | 2,385    | 320.92  | 0.129         | 540        | 60       | 480     | 490     | 50          | 20        | 200       | 180       | 140       |
| MYR         | Myrtle Beach          | 1,376    | 235.89  | 0.125         | 530        | 110      | 420     | 470     | 60          | 130       | 200       | 80        | 120       |
| ELP         | El Paso               | 2,753    | 344.53  | 0.121         | 500        | 70       | 430     | 470     | 30          | 80        | 240       | 60        | 120       |
| PFN         | Bay County            | 1,548    | 223.53  | 0.120         | 490        | 50       | 440     | 430     | 60          | 30        | 240       | 60        | 160       |
| AVL         | Asheville, N. C.      | 1,608    | 258.96  | 0.150         | 490        | 100      | 390     | 490     | 0           | 170       | 110       | 50        | 160       |
| CID         | Cedar Rapids, Iowa    | 2,278    | 292.21  | 0.122         | 490        | 60       | 430     | 420     | 70          | 220       | 100       | 80        | 90        |
| BTR         | Baton Rouge, La.      | 1,856    | 281.18  | 0.122         | 490        | 60       | 430     | 490     | 0           | 70        | 300       | 60        | 60        |
| SHV         | Shreveport, La        | 2,052    | 288.53  | 0.121         | 490        | 180      | 310     | 470     | 20          | 30        | 320       | 100       | 40        |
| PBI         | West Palm Beach, Fla. | 1,131    | 193.56  | 0.094         | 480        | 60       | 420     | 390     | 90          | 50        | 100       | 50        | 280       |
| VPS         | Fort Walton Bch, Fla. | 1,615    | 281.52  | 0.150         | 480        | 90       | 390     | 480     | 0           | 40        | 240       | 40        | 160       |
| CRW         | Charleston, W. Va.    | 1,720    | 335.67  | 0.170         | 480        | 20       | 460     | 450     | 30          | 100       | 160       | 60        | 160       |
| SBN         | South Bend, Indiana   | 2,060    | 245.91  | 0.107         | 480        | 60       | 420     | 460     | 20          | 160       | 280       | 0         | 40        |
| TVC         | Traverse City, Mich.  | 2,193    | 340.91  | 0.143         | 480        | 50       | 430     | 440     | 40          | 140       | 250       | 10        | 80        |
| FWA         | Fort Wayne, Indiana   | 1,983    | 314.79  | 0.145         | 470        | 80       | 390     | 430     | 40          | 130       | 80        | 60        | 200       |
| SGF         | Springfield, Mo       | 2,173    | 174.47  | 0.073         | 460        | 20       | 440     | 380     | 80          | 80        | 240       | 60        | 80        |
| PIA         | Peoria, Illinois      | 2,142    | 292.05  | 0.132         | 420        | 20       | 400     | 380     | 40          | 160       | 200       | 20        | 40        |
| MLB         | Melbourne, Florida    | 1,209    | 267.47  | 0.130         | 380        | 40       | 340     | 380     | 0           | 120       | 120       | 0         | 140       |
| CRP         | Corpus Christi        | 2,176    | 342.76  | 0.136         | 370        | 120      | 250     | 330     | 40          | 30        | 180       | 60        | 100       |
| CHO         | Charlottesville, Va.  | 1,602    | 265.79  | 0.143         | 360        | 70       | 290     | 340     | 20          | 170       | 110       | 80        | 0         |
| AZO         | Kalamazoo, Michigan   | 2,060    | 228.71  | 0.099         | 360        | 20       | 340     | 280     | 80          | 190       | 120       | 10        | 40        |
| ISP         | Long Is. Macarthr, Ny | 1,636    | 251.65  | 0.122         | 340        | 80       | 260     | 340     | 0           | 110       | 120       | 10        | 100       |
| SBA         | Santa Barbara, Calif. | 3,553    | 230.19  | 0.063         | 340        | 0        | 340     | 320     | 20          | 0         | 180       | 0         | 160       |
| ANC         | Anchorage, Alaska     | 4,983    | 419.33  | 0.080         | 320        | 60       | 260     | 240     | 80          | 90        | 100       | 30        | 100       |
| AGS         | Augusta, Georgia      | 1,488    | 355.31  | 0.203         | 320        | 60       | 260     | 320     | 0           | 60        | 100       | 60        | 100       |

**Detailed Origin-Destination Passenger Composition  
St. Thomas (Cont'd)**

|             |                  |          |         |               | Passengers |          |         |           |             |           |           |           |           |
|-------------|------------------|----------|---------|---------------|------------|----------|---------|-----------|-------------|-----------|-----------|-----------|-----------|
| Destination |                  | Distance | Fare \$ | Yield \$/Mile | Total      | Outbound | Inbound | Revenue   | Non-Revenue | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| MDW         | Chicago Midway   | 2,117    | 275.33  | 0.126         | 320        | 40       | 280     | 300       | 20          | 60        | 100       | 0         | 160       |
| FSD         | Sioux Falls, SD  | 2,555    | 260.97  | 0.100         | 310        | 80       | 230     | 310       | 0           | 40        | 230       | 40        | 0         |
| BOI         | Boise, Idaho     | 3,455    | 312.64  | 0.086         | 300        | 40       | 260     | 220       | 80          | 60        | 80        | 60        | 100       |
| SBP         | S. Luis Obispo   | 3,602    | 322.00  | 0.084         | 300        | 0        | 300     | 280       | 20          | 80        | 100       | 60        | 60        |
| MAZ         | Mayaguez, PR     | 144      | 158.48  | 1.090         | 290        | 70       | 220     | 290       | 0           | 70        | 160       | 20        | 40        |
| MLI         | Moline, Illinois | 2,210    | 171.43  | 0.074         | 280        | 0        | 280     | 280       | 0           | 80        | 200       | 0         | 0         |
| LBB         | Lubbock          | 2,521    | 222.68  | 0.088         | 280        | 0        | 280     | 280       | 0           | 60        | 120       | 60        | 40        |
| AMA         | Amarillo, Texas  | 2,547    | 299.04  | 0.116         | 270        | 20       | 250     | 250       | 20          | 60        | 0         | 50        | 160       |
| FAT         | Fresno           | 3,559    | 306.55  | 0.084         | 240        | 60       | 180     | 200       | 40          | 20        | 40        | 40        | 140       |
| GNV         | Gainesville, Fl  | 1,351    | 477.84  | 0.247         | 230        | 110      | 120     | 190       | 40          | 40        | 60        | 30        | 100       |
| TYR         | Tyler, Texas     | 2,137    | 188.91  | 0.080         | 220        | 100      | 120     | 220       | 0           | 0         | 140       | 40        | 40        |
| GEG         | Spokane          | 3,589    | 288.30  | 0.074         | 220        | 0        | 220     | 200       | 20          | 150       | 40        | 30        | 0         |
| ORH         | Worcester, MA    | 1,714    | 243.14  | 0.099         | 210        | 30       | 180     | 210       | 0           | 140       | 60        | 10        | 0         |
| SWF         | Newburgh, NY     | 1,701    | 618.13  | 0.276         | 200        | 20       | 180     | 150       | 50          | 20        | 20        | 20        | 140       |
| RST         | Rochester, MN    | 2,397    | 288.50  | 0.119         | 200        | 20       | 180     | 160       | 40          | 60        | 60        | 40        | 40        |
| Sub-Total   |                  |          |         | 21.220        | 1,181,140  | 215,560  | 965,580 | 1,108,640 | 72,500      | 255,740   | 442,260   | 177,300   | 305,840   |
| Other       |                  |          | 293.02  | 0.107         | 7,710      | 1,380    | 6,330   | 6,920     | 790         | 1,990     | 2,800     | 1,060     | 1,860     |
| All         |                  |          | 224.45  | 0.135         | 1,188,850  | 216,940  | 971,910 | 1,115,560 | 73,290      | 257,730   | 445,060   | 178,360   | 307,700   |
| Share       |                  |          |         |               |            | 18.25%   | 81.75%  | 93.84%    | 6.16%       | 21.68%    | 37.44%    | 15.00%    | 25.88%    |

Source: United States Department of Transportation Database 1B. July 1 2001-June 30 2002



**APPENDIX K**

**INBOUND AIR ARRIVALS TO ST. CROIX**

## Inbound Air Arrivals to St. Croix Passengers

|     |                       | 1995   | 1996   | 1997   | 1998   | 1999   | 2000   | 2001   | 2002   |
|-----|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| SJU | San Juan, Puerto Rico | 38,300 | 36,950 | 35,860 | 35,140 | 36,930 | 43,190 | 38,410 | 42,660 |
| STT | Charlotte Amalie, Vi  | 52,580 | 50,190 | 46,520 | 42,960 | 39,550 | 39,810 | 25,150 | 23,860 |
| JFK | New York-Kennedy      | 15,660 | 16,140 | 15,200 | 14,410 | 14,710 | 15,680 | 17,170 | 18,800 |
| MIA | Miami                 | 10,370 | 10,950 | 10,080 | 11,310 | 10,040 | 10,710 | 13,980 | 16,880 |
| EWR | Newark                | 11,050 | 10,190 | 10,650 | 11,410 | 10,220 | 11,250 | 10,470 | 11,400 |
| BOS | Boston                | 5,700  | 6,700  | 8,410  | 6,500  | 7,290  | 8,390  | 9,630  | 10,280 |
| PHL | Philadelphia          | 5,910  | 6,920  | 9,510  | 9,850  | 8,850  | 9,200  | 9,490  | 9,960  |
| ATL | Atlanta               | 4,850  | 6,510  | 6,390  | 6,080  | 5,960  | 5,040  | 6,090  | 7,910  |
| IAH | Houston-Bush          | 2,050  | 3,160  | 2,670  | 2,700  | 2,860  | 4,370  | 6,500  | 7,590  |
| BWI | Baltimore, Maryland   | 3,260  | 6,730  | 5,830  | 4,330  | 4,400  | 3,840  | 5,620  | 7,160  |
| ORD | Chicago               | 3,520  | 4,000  | 4,660  | 4,040  | 4,070  | 4,430  | 6,200  | 6,550  |
| MCO | Orlando               | 1,600  | 3,140  | 3,090  | 2,520  | 3,130  | 3,470  | 4,660  | 5,090  |
| TPA | Tampa                 | 1,780  | 1,880  | 2,090  | 1,900  | 1,970  | 2,950  | 4,420  | 5,050  |
| IAD | Washington-Dulles     | 1,530  | 1,760  | 2,260  | 1,780  | 2,680  | 2,730  | 3,680  | 4,740  |
| BDL | Hartford              | 2,300  | 2,300  | 3,120  | 2,720  | 3,150  | 3,750  | 3,860  | 4,720  |
| MSY | New Orleans           | 1,200  | 1,930  | 1,670  | 1,240  | 1,430  | 2,390  | 3,890  | 4,450  |
| DFW | Dallas/Ft Worth       | 1,670  | 2,530  | 3,050  | 2,460  | 2,380  | 2,600  | 3,000  | 4,160  |
| LGA | La Guardia            | 2,260  | 3,140  | 4,160  | 3,530  | 3,120  | 2,760  | 3,900  | 3,940  |
| RDU | Raleigh/Durham, N.C.  | 1,600  | 2,560  | 2,170  | 1,780  | 2,490  | 1,910  | 2,770  | 3,880  |
| DTW | Detroit               | 1,510  | 2,060  | 2,030  | 1,580  | 1,870  | 2,100  | 2,470  | 2,880  |
| DCA | Washington Natnl.     | 2,620  | 3,090  | 3,580  | 3,460  | 3,310  | 3,530  | 3,260  | 2,760  |
| LAX | Los Angeles           | 1,410  | 1,840  | 1,650  | 1,350  | 1,540  | 1,720  | 2,320  | 2,710  |
| FLL | Fort Lauderdale       | 90     | 220    | 1,030  | 750    | 1,120  | 2,850  | 2,050  | 2,440  |
| JAX | Jacksonville          | 950    | 980    | 800    | 1,000  | 780    | 950    | 1,540  | 2,160  |
| CLE | Cleveland             | 1,390  | 1,760  | 1,800  | 1,560  | 1,500  | 1,570  | 1,690  | 1,950  |
| DEN | Denver                | 790    | 1,070  | 1,090  | 780    | 750    | 1,020  | 1,330  | 1,830  |
| SFO | San Francisco         | 1,040  | 1,200  | 1,460  | 1,370  | 1,130  | 1,330  | 1,320  | 1,460  |
| BNA | Nashville, Tennessee  | 610    | 980    | 770    | 730    | 790    | 950    | 1,280  | 1,390  |
| STL | St. Louis             | 930    | 880    | 920    | 610    | 860    | 640    | 510    | 1,310  |
| PHX | Phoenix               | 270    | 740    | 490    | 430    | 710    | 820    | 1,060  | 1,160  |
| PDX | Portland, Oregon      | 510    | 590    | 480    | 610    | 510    | 560    | 630    | 1,120  |
| SEA | Seattle               | 590    | 1,070  | 650    | 570    | 900    | 700    | 1,030  | 1,120  |
| CMH | Columbus              | 710    | 840    | 780    | 490    | 740    | 540    | 830    | 960    |
| PIT | Pittsburgh            | 720    | 1,280  | 1,280  | 1,120  | 1,340  | 1,270  | 1,040  | 930    |
| MSP | Minneapolis-St. Paul  | 470    | 1,350  | 1,020  | 910    | 980    | 740    | 840    | 890    |
| IND | Indianapolis, In      | 1,280  | 1,050  | 900    | 760    | 800    | 610    | 890    | 860    |
| PVD | Providence, R. I.     | 300    | 820    | 1,060  | 750    | 630    | 800    | 470    | 800    |
| ROC | Rochester, New York   | 440    | 600    | 690    | 620    | 460    | 570    | 570    | 740    |
| SAT | San Antonio           | 300    | 310    | 280    | 360    | 300    | 330    | 520    | 700    |
| CLT | Charlotte, N. C.      | 520    | 630    | 430    | 780    | 890    | 1,140  | 520    | 660    |
| MCI | Kansas City           | 720    | 870    | 840    | 570    | 510    | 410    | 520    | 630    |
| ALB | Albany, New York      | 440    | 710    | 1,010  | 590    | 600    | 420    | 530    | 620    |
| ORF | Norfolk, Virginia     | 950    | 920    | 980    | 1,030  | 780    | 720    | 530    | 590    |

### Inbound Air Arrivals to St. Croix Passengers (Cont'd)

|     |                      | 1995           | 1996           | 1997           | 1998           | 1999           | 2000           | 2001           | 2002           |
|-----|----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| AUS | Austin               | 260            | 480            | 450            | 350            | 300            | 420            | 550            | 570            |
| BUF | Buffalo, New York    | 350            | 640            | 550            | 450            | 460            | 260            | 360            | 510            |
| SYR | Syracuse, New York   | 620            | 590            | 990            | 600            | 500            | 310            | 330            | 490            |
| CVG | Cincinnati, Ohio     | 1,290          | 1,160          | 1,470          | 1,600          | 620            | 490            | 320            | 480            |
| PWM | Portland, Maine      | 70             | 90             | 30             | 170            | 200            | 210            | 220            | 480            |
| RSW | Fort Myers           | 210            | 270            | 300            | 230            | 300            | 200            | 290            | 470            |
| TUL | Tulsa, Oklahoma      | 170            | 350            | 100            | 190            | 200            | 300            | 320            | 460            |
| MKE | Milwaukee, Wisconsin | 250            | 330            | 360            | 470            | 250            | 370            | 370            | 420            |
| SAN | San Diego            | 240            | 660            | 230            | 270            | 390            | 300            | 250            | 360            |
| LIT | Little Rock          | 170            | 310            | 240            | 200            | 200            | 200            | 200            | 340            |
| OKC | Oklahoma City        | 180            | 230            | 110            | 170            | 160            | 170            | 190            | 330            |
| CRP | Corpus Christi       | 70             | 110            | 50             | 40             | 140            | 130            | 200            | 320            |
| HSV | Huntsville           | 100            | 110            | 80             | 90             | 130            | 80             | 170            | 310            |
| ICT | Wichita              | 210            | 120            | 80             | 80             | 150            | 90             | 230            | 300            |
| SDF | Louisville, Kentucky | 590            | 590            | 670            | 470            | 180            | 200            | 50             | 300            |
| SNA | Orange County        | 70             | 260            | 240            | 130            | 170            | 100            | 260            | 300            |
|     | Sub-total            | 191,600        | 209,840        | 209,360        | 194,950        | 193,380        | 208,590        | 210,950        | 238,190        |
|     | Other                | 10,180         | 14,460         | 13,510         | 11,750         | 10,790         | 9,350          | 10,190         | 11,240         |
|     | <b>Total</b>         | <b>201,780</b> | <b>224,300</b> | <b>222,870</b> | <b>206,700</b> | <b>204,170</b> | <b>217,940</b> | <b>221,140</b> | <b>249,430</b> |

Source: United States Department of Transportation Database 1B. July 1 2001-June 30 2002

**APPENDIX L**

**INBOUND AIR ARRIVALS TO ST. THOMAS**

## Inbound Air Arrivals to St. Thomas Passengers

|     |                       | 1995   | 1996   | 1997   | 1998   | 1999   | 2000   | 2001   | 2002    |
|-----|-----------------------|--------|--------|--------|--------|--------|--------|--------|---------|
| JFK | New York-Kennedy      | 78,360 | 51,520 | 67,290 | 79,270 | 82,530 | 90,690 | 90,690 | 113,860 |
| EWB | Newark                | 19,750 | 15,490 | 19,790 | 22,920 | 28,500 | 59,730 | 59,730 | 69,690  |
| BOS | Boston                | 27,680 | 18,470 | 29,420 | 28,570 | 29,000 | 58,740 | 58,740 | 66,090  |
| SJU | San Juan, Puerto Rico | 89,610 | 64,880 | 61,830 | 72,470 | 70,040 | 55,630 | 55,630 | 60,250  |
| ATL | Atlanta               | 25,110 | 18,240 | 26,000 | 25,530 | 27,330 | 40,280 | 40,280 | 56,350  |
| MIA | Miami                 | 32,150 | 25,260 | 27,770 | 31,910 | 30,780 | 36,080 | 36,080 | 45,550  |
| PHL | Philadelphia          | 21,190 | 13,580 | 25,440 | 36,610 | 38,030 | 37,970 | 37,970 | 40,290  |
| ORD | Chicago               | 19,120 | 10,620 | 16,920 | 19,400 | 21,630 | 31,530 | 31,530 | 39,630  |
| BWI | Baltimore, Maryland   | 22,610 | 19,580 | 21,120 | 17,690 | 18,200 | 23,720 | 23,720 | 32,500  |
| IAD | Washington-Dulles     | 5,120  | 4,360  | 7,380  | 9,130  | 10,090 | 16,570 | 16,570 | 23,030  |
| DFW | Dallas/Ft Worth       | 9,180  | 7,550  | 10,290 | 12,400 | 12,610 | 15,290 | 15,290 | 20,810  |
| BDL | Hartford              | 9,120  | 7,000  | 10,650 | 10,550 | 10,900 | 15,470 | 15,470 | 19,950  |
| LAX | Los Angeles           | 8,070  | 7,240  | 8,570  | 9,430  | 11,110 | 13,630 | 13,630 | 16,550  |
| DTW | Detroit               | 10,620 | 6,970  | 10,020 | 10,190 | 10,530 | 13,860 | 13,860 | 16,390  |
| RDU | Raleigh/Durham, N.C.  | 7,190  | 4,760  | 7,450  | 9,120  | 10,480 | 12,300 | 12,300 | 16,170  |
| MCO | Orlando               | 5,930  | 5,760  | 6,840  | 6,960  | 8,280  | 11,520 | 11,520 | 16,030  |
| STX | Christiansted, Vi     | 38,310 | 36,270 | 33,100 | 34,560 | 29,720 | 13,370 | 13,370 | 15,060  |
| DCA | Washington Natnl.     | 6,910  | 4,690  | 7,900  | 9,480  | 11,140 | 14,560 | 14,560 | 12,530  |
| SFO | San Francisco         | 5,760  | 4,740  | 7,100  | 6,640  | 8,290  | 9,680  | 9,680  | 12,370  |
| DEN | Denver                | 3,280  | 3,630  | 4,010  | 4,770  | 5,660  | 9,280  | 9,280  | 11,770  |
| CLT | Charlotte, N. C.      | 3,290  | 2,330  | 2,670  | 4,060  | 6,050  | 11,180 | 11,180 | 11,480  |
| TPA | Tampa                 | 4,250  | 4,080  | 5,560  | 5,610  | 5,660  | 9,510  | 9,510  | 11,280  |
| LGA | La Guardia            | 5,530  | 6,330  | 7,390  | 6,760  | 5,490  | 9,850  | 9,850  | 11,080  |
| CVG | Cincinnati, Ohio      | 5,610  | 3,710  | 5,350  | 4,940  | 4,880  | 6,730  | 6,730  | 9,450   |
| CLE | Cleveland             | 6,030  | 4,280  | 6,620  | 7,270  | 7,010  | 8,850  | 8,850  | 9,410   |
| STL | Lambert Int'l. Apt.   | 4,560  | 3,450  | 4,020  | 4,170  | 4,860  | 4,990  | 4,990  | 9,070   |
| IAH | Houston-Bush          | 4,440  | 3,390  | 4,490  | 4,510  | 5,260  | 7,030  | 7,030  | 8,940   |
| MSY | New Orleans           | 3,090  | 2,450  | 3,420  | 3,960  | 4,360  | 5,700  | 5,700  | 8,400   |
| MSP | Minneapolis-St. Paul  | 4,120  | 2,930  | 5,510  | 4,970  | 4,730  | 11,130 | 11,130 | 7,690   |
| PIT | Pittsburgh            | 6,140  | 3,790  | 5,260  | 6,270  | 6,390  | 6,020  | 6,020  | 7,100   |
| CMH | Columbus              | 4,500  | 2,710  | 3,780  | 3,430  | 3,720  | 5,950  | 5,950  | 6,360   |
| BNA | Nashville, Tennessee  | 2,780  | 1,970  | 2,760  | 4,070  | 4,110  | 5,090  | 5,090  | 5,950   |
| JAX | Jacksonville          | 2,230  | 2,120  | 2,570  | 2,370  | 2,960  | 3,920  | 3,920  | 5,810   |
| FLL | Fort Lauderdale       | 440    | 1,010  | 3,770  | 2,730  | 2,830  | 5,390  | 5,390  | 5,760   |
| SEA | Seattle               | 2,760  | 2,860  | 3,350  | 2,980  | 3,610  | 4,160  | 4,160  | 5,550   |
| IND | Indianapolis, In      | 4,830  | 2,660  | 3,780  | 3,770  | 4,770  | 4,140  | 4,140  | 5,250   |
| PVD | Providence, R. I.     | 3,020  | 2,500  | 3,440  | 4,220  | 3,380  | 3,210  | 3,210  | 5,120   |
| MCI | Kansas City           | 4,380  | 2,090  | 3,310  | 3,530  | 3,390  | 4,880  | 4,880  | 4,950   |
| ALB | Albany, New York      | 2,690  | 2,230  | 3,150  | 3,080  | 3,310  | 3,780  | 3,780  | 4,330   |
| PHX | Phoenix               | 1,740  | 1,710  | 2,390  | 2,100  | 2,780  | 3,090  | 3,090  | 4,180   |
| AUS | Austin                | 1,310  | 1,050  | 1,460  | 2,060  | 2,090  | 3,360  | 3,360  | 4,010   |
| ORF | Norfolk, Virginia     | 2,870  | 2,060  | 2,790  | 3,070  | 3,280  | 3,490  | 3,490  | 3,870   |

### Inbound Air Arrivals to St. Thomas Passengers (Cont'd)

|     |                      | 1995  | 1996  | 1997  | 1998  | 1999  | 2000  | 2001  | 2002  |
|-----|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| SDF | Louisville, Kentucky | 2,480 | 1,670 | 2,160 | 1,760 | 2,000 | 2,790 | 2,790 | 3,770 |
| RIC | Richmond, Virginia   | 2,920 | 1,580 | 2,570 | 3,250 | 3,620 | 2,930 | 2,930 | 3,340 |
| SAN | San Diego            | 1,440 | 1,790 | 1,430 | 1,790 | 1,610 | 3,020 | 3,020 | 3,280 |
| PDX | Portland, Oregon     | 1,660 | 1,740 | 1,960 | 1,990 | 2,330 | 2,550 | 2,550 | 3,270 |
| BUF | Buffalo, New York    | 2,760 | 1,780 | 3,160 | 2,350 | 1,980 | 2,350 | 2,350 | 3,210 |
| BHM | Birmingham, Alabama  | 2,140 | 1,290 | 1,670 | 1,710 | 1,990 | 2,800 | 2,800 | 3,150 |
| SLC | Salt Lake Internatl  | 2,110 | 2,060 | 1,990 | 1,880 | 3,140 | 2,330 | 2,330 | 3,110 |
| MEM | Memphis              | 1,900 | 1,100 | 1,830 | 2,230 | 2,070 | 2,640 | 2,640 | 2,850 |
| ROC | Rochester, New York  | 2,690 | 1,930 | 2,440 | 2,970 | 2,510 | 2,800 | 2,800 | 2,590 |
| PWM | Portland, Maine      | 820   | 510   | 190   | 1,200 | 900   | 1,360 | 1,360 | 2,500 |
| TYS | Knoxville, Tennessee | 2,170 | 1,000 | 1,130 | 1,210 | 1,420 | 1,640 | 1,640 | 2,430 |
| DAY | Dayton /J M Cox      | 1,770 | 1,250 | 1,360 | 1,310 | 1,490 | 1,720 | 1,720 | 2,300 |
| CHS | Charleston, S. C.    | 1,430 | 500   | 1,040 | 760   | 1,000 | 2,000 | 2,000 | 2,220 |
| SAT | San Antonio          | 980   | 780   | 1,470 | 1,060 | 1,170 | 1,610 | 1,610 | 2,170 |
| GSO | Greensboro, N. C.    | 1,900 | 1,320 | 2,050 | 980   | 1,250 | 2,320 | 2,320 | 2,140 |
| SYR | Syracuse, New York   | 3,000 | 1,910 | 3,430 | 3,100 | 2,440 | 2,380 | 2,380 | 2,100 |
| GRR | Grand Rapids, Mich.  | 720   | 1,050 | 1,370 | 1,550 | 1,300 | 1,790 | 1,790 | 1,950 |
| OMA | Omaha                | 920   | 470   | 1,150 | 1,340 | 1,130 | 1,690 | 1,690 | 1,910 |
| SMF | Sacramento Metro Apt | 460   | 870   | 990   | 640   | 830   | 1,360 | 1,360 | 1,900 |
| MKE | Milwaukee, Wisconsin | 1,640 | 1,240 | 1,890 | 1,520 | 1,570 | 1,580 | 1,580 | 1,850 |
| LIT | Little Rock          | 1,120 | 1,050 | 930   | 1,140 | 1,250 | 1,510 | 1,510 | 1,790 |
| GSP | Greenville, Sc       | 1,470 | 620   | 1,120 | 1,020 | 1,300 | 1,440 | 1,440 | 1,740 |
| LAS | Las Vegas            | 390   | 430   | 550   | 720   | 540   | 1,420 | 1,420 | 1,680 |
| TUL | Tulsa, Oklahoma      | 720   | 490   | 810   | 700   | 830   | 1,250 | 1,250 | 1,660 |
| MHT | Manchester, N. H.    | 170   | 190   | 270   | 920   | 910   | 1,290 | 1,290 | 1,590 |
| RSW | Fort Myers           | 1,000 | 500   | 820   | 790   | 710   | 1,140 | 1,140 | 1,590 |
| SAV | Savannah             | 860   | 490   | 590   | 720   | 930   | 1,450 | 1,450 | 1,590 |
| SJC | San Jose             | 300   | 420   | 490   | 500   | 550   | 1,920 | 1,920 | 1,520 |
| JAN | Jackson, Mississippi | 1,150 | 650   | 740   | 910   | 980   | 1,000 | 1,000 | 1,470 |
| LEX | Lexington, Kentucky  | 1,350 | 560   | 1,290 | 1,400 | 1,100 | 1,220 | 1,220 | 1,420 |
| HSV | Huntsville           | 640   | 540   | 650   | 480   | 760   | 740   | 740   | 1,390 |
| OKC | Oklahoma City        | 780   | 600   | 670   | 570   | 790   | 1,250 | 1,250 | 1,270 |
| ABQ | Albuquerque          | 1,000 | 820   | 1,370 | 760   | 780   | 1,240 | 1,240 | 1,250 |
| DSM | Des Moines, Iowa     | 390   | 560   | 590   | 460   | 830   | 1,010 | 1,010 | 1,240 |
| MOB | Mobile, Alabama      | 780   | 350   | 530   | 750   | 660   | 900   | 900   | 1,150 |
| CAE | Columbia Metropolit. | 1,140 | 620   | 830   | 780   | 920   | 1,060 | 1,060 | 1,100 |
| MSN | Madison, Wisconsin   | 370   | 230   | 310   | 520   | 540   | 1,100 | 1,100 | 1,060 |
| MDT | Harrisburg Int'L.    | 790   | 900   | 880   | 690   | 740   | 980   | 980   | 1,020 |
| BTU | Burlington, Vermont  | 480   | 520   | 290   | 680   | 620   | 960   | 960   | 990   |
| TUS | Tucson               | 400   | 400   | 510   | 570   | 430   | 490   | 490   | 970   |
| ONT | Ontario, Ca          | 310   | 270   | 400   | 230   | 510   | 520   | 520   | 860   |
| BGR | Bangor, Maine        | 230   | 60    | 70    | 380   | 230   | 520   | 520   | 850   |

### Inbound Air Arrivals to St. Thomas Passengers (Cont'd)

|     |                       | 1995           | 1996           | 1997           | 1998           | 1999           | 2000           | 2001           | 2002           |
|-----|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| COS | Colorado Sprngs, Colo | 120            | 530            | 640            | 440            | 390            | 650            | 650            | 850            |
| ILM | Wilmington, N. C.     | 230            | 180            | 240            | 340            | 130            | 550            | 550            | 850            |
| ROA | Roanoke, Virginia     | 970            | 600            | 710            | 540            | 490            | 910            | 910            | 850            |
| TLH | Tallahassee, Florida  | 1,070          | 720            | 360            | 700            | 660            | 640            | 640            | 810            |
| TRI | Tri Cities            | 680            | 220            | 220            | 270            | 290            | 550            | 550            | 800            |
| SNA | Orange County         | 410            | 280            | 460            | 500            | 650            | 650            | 650            | 710            |
| AVP | Wilkes Barre-Scranton | 170            | 340            | 360            | 710            | 790            | 520            | 520            | 690            |
| OAK | Oakland               | 80             | 110            | 140            | 130            | 140            | 180            | 180            | 670            |
| PNS | Pensacola             | 670            | 600            | 590            | 560            | 650            | 550            | 550            | 660            |
| XNA | Northwest Ark Regl    | 0              | 0              | 0              | 0              | 150            | 430            | 430            | 660            |
| RNO | Reno, Nevada          | 310            | 130            | 210            | 250            | 280            | 260            | 260            | 650            |
| ABE | Allentown, Penna.     | 320            | 700            | 690            | 670            | 430            | 760            | 760            | 600            |
| CHA | Chattanooga, Tenn.    | 940            | 310            | 470            | 370            | 280            | 390            | 390            | 570            |
| GRB | Green Bay, Wisconsin  | 100            | 140            | 220            | 460            | 260            | 390            | 390            | 570            |
| EVV | Evansville, Indiana   | 410            | 450            | 440            | 470            | 280            | 430            | 430            | 550            |
| TOL | Toledo, Ohio          | 410            | 250            | 270            | 280            | 80             | 210            | 210            | 500            |
|     | Sub-total             | 584,320        | 434,990        | 551,740        | 604,510        | 628,380        | 787,490        | 787,490        | 952,140        |
|     | Remainder             | 20,440         | 12,910         | 16,320         | 14,880         | 15,180         | 17,610         | 17,610         | 19,770         |
|     | <b>Total</b>          | <b>604,760</b> | <b>447,900</b> | <b>568,060</b> | <b>619,390</b> | <b>643,560</b> | <b>805,100</b> | <b>805,100</b> | <b>971,910</b> |

Source: United States Department of Transportation Database 1B. July 1 2001-June 30 2002

**APPENDIX M**

**INTERNATIONAL TRAFFIC TO AND FROM THE U.S. VIRGIN  
ISLANDS**



**International Traffic to and From the U.S. Virgin Islands**  
**British West Indian Airways**  
**St. Croix-Caribbean Traffic Volumes**  
**(Passengers)**

|                     | 1990         | 1991          | 1992         | 1993       |
|---------------------|--------------|---------------|--------------|------------|
| Antigua             | 487          | 2,014         | 1,283        | 116        |
| Kingston            | 364          | 3,224         | 859          | 109        |
| Montego Bay         | 35           | 45            | 12           |            |
| Barbados            | 1            | 3,633         | 70           |            |
| Port of Spain       | 162          | 4,117         | 161          |            |
| St. Lucia Hewanorra | 101          | 1,820         | 165          |            |
| <b>Total</b>        | <b>1,150</b> | <b>14,853</b> | <b>2,550</b> | <b>225</b> |

Source: United States Department of Transportation, Reports 28IS and 28IM, 1990-2002

**American Eagle**  
**St. Thomas-Caribbean Traffic Volumes**  
**(Passengers)**

|                  | 1990       | 1998      | 1999       | 2000         | 2001         | 2002       |
|------------------|------------|-----------|------------|--------------|--------------|------------|
| Anguilla         | 8          |           |            | 1,386        | 1,461        |            |
| St. Kitts        |            | 16        |            | 1,031        | 1,614        | 118        |
| Tobago           |            | 56        |            |              |              |            |
| Santo Domingo    |            |           | 398        | 317          | 58           |            |
| Pointe au Pitre  |            |           |            |              |              | 20         |
| St. Lucia Vigie  |            |           |            |              | 64           |            |
| Aruba            |            |           |            |              | 144          |            |
| La Romana DR     |            |           |            |              |              | 81         |
| Virgin Gorda BVI | 102        |           |            |              |              |            |
| <b>Total</b>     | <b>110</b> | <b>72</b> | <b>398</b> | <b>2,734</b> | <b>3,341</b> | <b>219</b> |

Source: United States Department of Transportation Database 298C

**American Eagle**  
**St. Croix-Caribbean Traffic Volumes**  
**(Passengers)**

|                 | 1994      | 1999       | 2000       | 2001       | 2002      |
|-----------------|-----------|------------|------------|------------|-----------|
| Anguilla        |           |            |            | 12         |           |
| Antigua         |           |            | 3          |            |           |
| Grenada         |           |            |            |            | 42        |
| La Romana DR    |           |            | 33         |            |           |
| Pointe au Pitre |           |            | 17         | 7          |           |
| Port of Spain   |           | 329        | 193        |            |           |
| Puerto Plata DR |           |            | 24         |            |           |
| Santo Domingo   |           |            | 63         |            |           |
| St. Kitts       | 35        |            | 3          |            |           |
| St. Lucia Vigie |           |            |            | 586        | 18        |
| <b>Total</b>    | <b>35</b> | <b>329</b> | <b>336</b> | <b>605</b> | <b>60</b> |

Source: United States Department of Transportation Database 298C

# **St. Thomas-London Gatwick Passengers**

|      | Airline   |            |          |              |
|------|-----------|------------|----------|--------------|
|      | Britannia | Caledonian | Air 2000 | Total        |
| 1998 | 844       |            |          | <b>844</b>   |
| 1999 | 2,299     | 4,984      |          | <b>7,283</b> |
| 2001 |           |            | 2,954    | <b>2,954</b> |
| 2002 |           |            | 5,734    | <b>5,734</b> |

Source: United States Department of Transportation, Reports 28IS and 28IM, 1990-2002

**APPENDIX N**

**THE SMALL COMMUNITY AIR SERVICE PILOT PROGRAM**

Posted: April 29, 2003

1:00 PM

Order 2003-4-22  
Served: April 29, 2003



**UNITED STATES OF AMERICA  
DEPARTMENT OF TRANSPORTATION  
OFFICE OF THE SECRETARY  
WASHINGTON, D.C.**

Issued by the Department of Transportation  
on the 29th day of April, 2003

In the Matter of Grant Applications

**SMALL COMMUNITY AIR SERVICE  
DEVELOPMENT PILOT PROGRAM**

**DOCKET OST-2003-15065**

under 49 U.S.C. 41743 *et seq.*

**ORDER SOLICITING  
COMMUNITY GRANT PROPOSALS**

**Summary**

By this order, the Department invites proposals from communities and/or consortia of communities interested in obtaining a Federal grant under the Small Community Air Service Development Pilot Program (Pilot Program) to address air service and air fare problems at their communities. Proposals should be submitted no later than June 30, 2003.

**Background**

On April 5, 2000, the President signed the Wendell H. Ford Aviation Investment and Reform Act for the 21st Century (AIR-21), P.L. 106-181. Among other things, the statute established a new pilot program designed to help smaller communities enhance their air service. The statute directs the Secretary of Transportation to assist communities in developing projects that will improve their access to the National air transportation system through public-private partnerships, and to help communities overcome factors that might be inhibiting improvements in their current air service.<sup>1</sup>

Specifically, the law authorizes the Secretary to provide financial assistance (direct financial assistance to an air carrier is limited to three years) to as many as 40 communities nationwide in each year for which program funds are appropriated, though no more than four of those may be from the same state.<sup>2</sup> Communities that are eligible to participate in the grant program are those communities that are served by an airport that was not larger than a small hub airport for

<sup>1</sup> See Appendix A for the actual text of the authorizing statute.

<sup>2</sup> The statute specifies that a consortium of communities should be considered as a single entity; therefore, throughout this order we use "community" to include consortia.

calendar year 1997, as defined by 49 U.S.C. 41743 (c)(1), and had insufficient air service or unreasonably high air fares.<sup>3</sup> Communities that currently do not have air service qualify, but the airport where service would be provided must meet the certification requirements of the Federal Aviation Administration for commercial airports. While no community is required to contribute a portion or share of the cost of this program, the law directs the Secretary to give priority to those communities where: (a) average air fares are higher than the air fares for all communities; (b) a portion of the cost of the activity contemplated by the community is provided from local, non-airport-revenue sources; (c) a public-private partnership has been or will be established to facilitate air carrier service to the public; and, (d) improved service will bring the material benefits of scheduled air transportation to a broad section of the traveling public, including businesses, educational institutions, and other enterprises whose access to the National air transportation system is limited.

The statute authorized the Pilot Program for a period of three years beginning in fiscal year 2001. No funds were appropriated for the first year the program was authorized, but in the Department's FY 2002 appropriation bill, P.L. 107-87, Congress appropriated \$20 million for the program, to remain available until expended. After soliciting proposals from interested communities, in June 2002, the Department made grant awards to 40 of the 180 communities that had submitted grant proposals. Order 2002-6-14. Those awards were subject to the communities completing a formal grant agreement with the Department for implementation of their grant projects. Two grant recipients did not execute agreements with the Department, and by

Order 2002-12-16, the Department reallocated those grant funds to two other communities.<sup>4</sup>

On February 20, 2003, as part of the Department's FY 2003 appropriations bill, P.L. 108-7, Congress appropriated another \$20 million for the program for FY 2003, also to remain available until expended. Given the overall limitation in the AIR-21 legislation regarding the total number of communities that could participate in the program, it was apparent that the Department could not use the appropriation for grants to additional communities without additional legislative authorization. On April 16, as a provision of the Emergency Wartime Supplemental Appropriations Act, 2003, P.L. 108-11, Congress amended the AIR-21 legislation to clarify that the numerical community limitations in the law were to be applied on a per year basis. Therefore, the Department is now in a position to solicit proposals from interested communities.

### **Community Proposals**

This is the second year that the Department is making grant awards under this program. There was an extraordinary response to the Pilot Program last year, with 180 applications filed. It is still too soon to evaluate the results of the projects authorized under the fiscal year 2002 grant awards. Nonetheless, we believe that the application process worked very well. Therefore, we generally intend to follow the same approach as we did last year and to provide communities as much flexibility as possible in developing their grant proposals. In this regard, there are a

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<sup>3</sup> A small hub is defined as a community that has at least 0.05%, but less than 0.25%, of the annual passenger boardings in the United States.

<sup>4</sup> Pasco, Washington, and the consortium of Houghton and Pellston, Michigan, declined the grant offers. The funds were reallocated to Chico, California, and Telluride, Colorado.

number of aspects about this program that we noted in last year's request for proposals that are important and we believe would be beneficial if they are repeated here.<sup>5</sup> Also, we clarify some issues that arose as communities were developing their proposals last year, as well as others based on our experience in reviewing those proposals and making the first grant awards.

### **Types of Proposals/Application Contents**

The law is very general about how program funding can be used. Moreover, we recognize that each community's circumstances may be different, and that each community needs some latitude in identifying its own objectives and developing strategies for accomplishing them. What should remain clear, however, is that program funding is intended to improve air service to those communities that are not receiving sufficient air service or are experiencing unreasonably high air fares, and not to shift existing costs from the local or state level to the Federal level.

There are many ways that a community might enhance its current air service or attract new service, such as: by promoting awareness among residents of locally available service; by attracting a new carrier through revenue guarantees or operating cost offsets; by offering an incumbent carrier financial incentives to lower its fares, increase its frequencies, add new routes, or deploy more suitable aircraft, including upgrading its equipment from turboprops to regional jets; by combining traffic support from surrounding communities with regionalized service through one airport; or by providing local ground transportation service to improve the community's access to air service. The core objective of the Pilot Program is to secure enhancements that will be responsive to a community's air transportation/air fare needs and whose benefits can be expected to continue after the initial expenditures.

Consequently, we encourage communities to consider a wide range of initiatives in developing their proposals. At the same time, we will not entertain general, vague, or unsupported proposals. The more highly defined the proposal, the more likely it will receive favorable consideration. At a minimum, we expect proposals to address specifically the following:

- A description of the community's existing air service, including the carrier(s) providing service, service frequency, direct and connecting destinations offered, available fares, and equipment types.
- A synopsis of the community's historical service including destinations, traffic levels, service providers, and any extenuating factors that might have affected traffic in the past or that can be expected to influence service needs in the near to intermediate term.
- An analysis of the community's air service needs or deficiencies, including a comparison of fares currently offered locally with those offered at similar communities in similarly served markets.

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<sup>5</sup> Order 2002-2-11, February 19, 2002, and published in the Federal Register on July 8, 2002; 67 FR 45168.

- A strategic plan for meeting those needs through the Pilot Program, including the community's specific project goal and a realistic timetable for attaining that goal.<sup>6</sup> Proposals should clearly identify the target audience of each component of the proposed transportation initiative, including all advertising and promotional efforts. As noted above, we expect that self-sufficiency of the new or improved service will be an integral part of the community's goal. Applicants should keep in mind that this is the last year that the program has been authorized. There is no certainty that the program will be reauthorized beyond fiscal year 2003. Therefore, in developing projects and project goals, communities should recognize that additional funding in subsequent years might not be available. Completion of the proposed transportation initiative should not be dependent upon receiving grant awards in subsequent years. Moreover, many communities may find that a single grant award would be sufficient to finance their projects or resolve their service or fare issues. However, communities do not need to use the funding within a one-year period. Proposed projects may include activities that would extend over a multi-year period under the single grant award to the extent reasonable and practicable.

To the extent that a proposed project is dependent upon or relevant to completion of other Federally funded capital improvement projects, the community should provide a description of, and the construction time-line for, those projects.

- A description of the public-private partnership, if there is one, or other sponsor, that will be responsible for the program developed at the local level. The partnership or other sponsor can either be an existing organization or an entirely new one. If the sponsor is a public-private partnership, a public member of the organization must be identified as the community's sponsor to accept program reimbursements. In this regard, communities can designate only a single government entity as the legal sponsor, even if a consortium, for example, consists of two or more local government entities. Private organizations are not permissible sponsors to accept reimbursements under this program.<sup>7</sup>

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<sup>6</sup> The projected timetable will be an integral part of the grant agreements between the selected communities and the Department. Therefore, there is *no* advantage to a community in proposing an aggressive timetable that cannot be met and there may be disadvantages if the community finds that it cannot meet its timetable. Rather, communities should carefully consider all factors affecting implementation of their projects and develop realistic timeframes for achieving those objectives.

<sup>7</sup> The community has the responsibility to ensure that the recipient of any funding has the legal authority under State and local laws to carry out all aspects of the grant.

- An analysis of the funding necessary for implementation of the community's project, including the Federal and non-Federal contributions. In calculating the non-Federal contribution, we will give *less* favorable consideration to contributions that simply continue already-existing programs or projects (*e.g.*, designating a portion of an airport's existing annual marketing budget); ideally, contributions should represent new financial resources devoted to attracting new or improved service, or addressing a specific high-fare or other service issue. Also, we will not consider in-kind trading (*e.g.*, reduced landing fees or terminal rent or non-cash transactions such as free advertising in exchange for reduced-fare travel) as part of the community's financial contribution to the project. As we have previously noted, in-kind trading is frequently hard to quantify and does not lend itself to comparison to proposals that include straight cash contributions. Of course, communities are free to include in-kind trading in their proposals. In fact, we encourage communities to offer in-kind inducements as an extra incentive to facilitate air service/fare improvements. These contributions, however, will be considered over and above what the community offers as a cash contribution to the proposed project.

There is no pre-established contribution level that is required of the applicant communities. Moreover, the law does not require communities to contribute toward a grant project. We emphasize, however, that a core objective of the Pilot Program is to promote community involvement in addressing air service/air fare issues through public/private partnerships. This includes not only participation in identifying and implementing the projects geared toward development of the community's air service, but, also, a financial commitment to achieve those developmental objectives. As a stakeholder in the process, the community gains greater control over the type, quality, and success of the air service initiatives that will best meet its needs, and a greater commitment towards achieving the stated goals. Furthermore, while we recognize that some communities may have greater financial resources available than others, we still expect there to be a direct relationship between the amount of Federal support that a community seeks and the amount that it is prepared to contribute toward the proposed initiative. The greater the Federal grant amount requested, the greater the amount that we would expect as the community's contribution.

Applicant communities should also keep in mind that, as part of the partnership between the Department and the community, we expect the community to meet its proposed financial contribution to the project. We believe that community participation with respect to all aspects, including the financial aspects, of the proposal is critical to the success of the authorized Pilot Program initiative. As with the fiscal year 2002 grant awards, receipt of the full Federal contribution awarded will thus be linked to the community's fulfillment of its financial contribution.

- An explanation of how the community will provide assurances that its own funding contribution is spent in the manner proposed.



- Descriptions of how the community will monitor the success of the program and how the community will identify critical milestones during the life of the program, including the need to modify, or discontinue funding if identified milestones cannot be met.

We will not dictate the format that applicants should use in submitting their applications, other than the guidance above concerning issues that we would like addressed in the community's application. The law provides considerable latitude to communities in developing their proposals and we do not want to stifle any innovation with a very strict format. However, given the high volume of applications received last year, and the delay in our ability to begin the grant process for this fiscal year, in this order, we are requiring applicants to submit Summary Information (attached as Appendix B to this order) at the beginning of their applications to assist our review of each proposal.

### **Use of Funds**

The Pilot Program provides considerable flexibility in how funds can be used to implement a community's proposal. For example, grant funds can be used to cover the expenses of any new advertising or promotional activities that can reasonably be related to improving the scheduled air service to the community. Funds may also be used for any type of new media advertising or other promotional activities; for new studies designed to measure air service deficiencies, or to measure traffic loss or diversion to other communities; as well as for the employment or use of new, dedicated air service development staff on a long-term basis, advertising or public relations agencies, universities, and consulting firms. In addition, grant funds may also be used for financial incentives, including subsidy or revenue guarantees, to air carriers in conjunction with their provision of air service or the fare levels charged, or to ground service providers in providing access to air transportation services.<sup>8</sup> Use of the funds for air carrier subsidy is limited to a maximum period of three years.

As noted above, applicants will be expected to meet the financial contributions that they proposed toward their service proposals. To the extent that applicants may include the use of travel banks or travel pledges as financial incentives to service providers (air or surface), they should have confirmation and verification of such pledges or commitments before they include them in their proposed financial contributions.

While the statute does not preclude communities from including capital expenditures, such as terminal/runway improvements or airport equipment in their grant requests, we do not encourage communities to do so. If our experience this year mirrors that of last year, we will have many more proposals for Federal assistance than we can accommodate under the limitations of the statute. Moreover, the FAA's Airport Improvement Program (AIP) and Facilities and Equipment Program (F&E) are specifically intended for such purposes and capital improvement requests are more appropriately considered under those programs. Therefore, while we will not categorically disallow such items, the inclusion of capital improvements may put the community at a competitive disadvantage when compared to communities that have not included such items in their grant requests. Of course, applicants may separately pursue capital improvement projects

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<sup>8</sup> Qualified expenses are set forth in Office of Management and Budget Circular A-87. See [www.whitehouse.gov/omb/circulars/a0087/a0087.html](http://www.whitehouse.gov/omb/circulars/a0087/a0087.html).

under the AIP and F&E programs in conjunction with their grant proposals under the Pilot Program.<sup>9</sup>

The law does not exclude small communities that currently receive subsidized air service under the Essential Air Service (EAS) program from seeking funds under the Pilot Program. A number of EAS subsidized communities applied last year and the Department made grant awards to some of those applicants. We intend to again permit subsidized EAS communities to seek grant funds under this year's appropriation, and we will entertain requests that are directed toward increasing ridership on the subsidized service. Any proposal from an EAS community seeking funds for service to a point other than its EAS hub will be considered very carefully, weighing, and with particular emphasis on, the potential negative effect of such a project on the cost to the government for the already Federally subsidized service.

### **Proposal Filing Date**

Proposals are due June 30, 2003. Given the limited time available to make these grant awards, proposals filed after that date will not be accepted. Interested communities should submit an original and four copies of their proposals, including the new Summary Information, bearing the title "Proposal under the Small Community Air Service Development Pilot Program" as well as the name of the community or consortium of communities applying, the legal sponsor, and the docket number as shown on the first page of this order, to Dockets Operations and Media Management, M-30, Room PL-401, Department of Transportation, 400 7th Street, SW, Washington DC 20590. Questions regarding the program or the filing of proposals should be directed to Teresa B. Bingham, Associate Director, Office of Aviation Analysis, for the Small Community Air Service Development Pilot Program at (202) 366-1032 or [terri.bingham@ost.dot.gov](mailto:terri.bingham@ost.dot.gov).<sup>10</sup>

Applicants will be able to provide certain information relevant to their proposals on a confidential basis. Under the Department's regulations, such information is limited to commercial or financial information whose disclosure would either significantly harm the competitive position of a business or enterprise or make it more difficult for the Government to obtain similar information in the future. Applicants seeking confidential treatment of a portion of their applications should segregate the confidential material in a sealed envelope marked "Confidential Submission of X (the applicant) in Docket OST-2003-15065" and include with that material a request in the form of a motion seeking confidential treatment of the material under 14 CFR 302.12 (Rule 12) of the Department's regulations. The applicant should submit an original and four copies of this material. The confidential material should not be included in the original or in any of the copies of the applicant's proposal that are submitted to the Department, although those submissions should indicate clearly where the confidential material would have been inserted. Under our practice, if you invoke Rule 12, the confidential portion of your filing will be treated as confidential unless and until we decide otherwise. All confidential material must also be received by June 30, 2003.

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<sup>9</sup> Each applicant is responsible for assuring that no part of its proposal would, if accepted, violate any of its AIP assurances.

<sup>10</sup> To the extent that applicants are interested in reviewing proposals that were submitted last year, those applications are publicly available in Docket OST-2002-11590 through the Department's docket management system at the following web address: <http://dms.dot.gov/>.

We recognize that a number of communities that filed applications last year were not awarded grants. Some of these communities may still be interested in pursuing the proposals that they submitted last year with or without any modifications. Others may want to change their proposals, but make no changes to the historical or other information that was provided in their fiscal year 2002 proposals. Communities that are interested in doing so may adopt their 2002 applications by reference to the extent that the information in that application remains relevant. They should submit in this docket, by the due date, however, any necessary amendments and/or updates to their previous applications and include the additional information that is required in this order, including the Summary Information.

We anticipate that some communities that were awarded grants last year may also want to seek additional funds to expand projects authorized last year or for entirely new projects. Those communities are free to submit grant proposals under this year's appropriation. However, the funds for this program are very limited and the interest in the program has far exceeded both the funds available and the number of communities that can participate under the statute. The fact that the community has already received one grant under the Pilot Program would be considered carefully in comparing a new proposal with those of other applicant communities.

### **Air Service Development Zone**

The statute provides that the Department will designate one of the communities awarded a grant as an Air Service Development Zone and work closely with the designated community or consortium on means to attract business to the areas surrounding the airport and to develop land use options for the area. In this regard, the Department will also coordinate with the Department of Commerce to provide data to the community/consortium relevant to this objective. There are no additional funds associated with this designation, and no special benefit or preference will be given to communities seeking this designation in receiving a grant under the Pilot Program. Rather, the Department will serve as a liaison between the community and other government agencies with respect to the community's development plans.

Communities that are interested in this designation should clearly indicate that interest in their applications separately from their grant proposals and should provide information in support of their selection for this designation. They should also clearly indicate this interest in the appropriate place in the Summary Information.

### **Department Review and Grant Awards**

The Department will carefully review each proposal and the staff may contact applicants and discuss their proposals with them if clarifications or more information is needed. Communities may amend their proposals at any time prior to the Department's selection of grant recipients and we will consider those amendments to the extent the review process permits. It is our intent to make the grant awards as quickly as possible so that communities awarded grants can complete the grant agreement process and proceed to implement their plans.

Given our experience of last year, it is likely that we will receive more applications than we will be able to fund under the limitations of the Pilot Program. We, therefore, expect to have to make many very difficult decisions. With this in mind, in making our selections we will take into

consideration the relative size of each applicant community; the geographic location of each applicant, including the community's proximity to larger centers of air service and low-fare service alternatives; the number of passengers expected to benefit from the proposed transportation initiative; the grant amount requested compared with total funds available for all communities; the proposed Federal grant amount compared with the local share offered; the uniqueness of applicants' claimed problem(s); the uniqueness of the applicant's proposed solution(s) to solving the problem(s); and the relative ability of the applicant to implement its proposed project and resolve or address the claimed problem(s). Finally, as stated above, we will consider whether the applicant community received a grant award under last year's appropriation.

An important overarching objective of the Pilot Program is to find solutions to transportation problems of small communities that could serve as models for other small communities to improve their access to air service and to the Nation's air transportation system. To this end, we hope to approve, as we did last year, a variety of different and innovative proposals at many communities experiencing different types of transportation issues, challenges, and opportunities.

Given the highly competitive nature of the grant process, the Department does not intend to meet with grant applicants with respect to their grant proposals, a process that is sometimes used in other grant programs. The Department's selection of communities for grant awards will be based on the community's written submissions to the Department.

Communities awarded grants will be expected to execute a grant agreement with the Department before they begin to spend funds under the grant award. We also remind communities that the grant funds will be provided on a reimbursable basis only and only for expenses incurred and billed during the period that the grant agreement is in effect. Applicants therefore should not assume they have received a grant, nor obligate or spend local funds prior to receiving and fully executing a grant agreement under this program. Expenditures made prior to the execution of a grant agreement cannot and will not be reimbursed for any reason. We also remind communities that numerous assurances are required to be made and honored when Federal funds are awarded (such as, non-discrimination, etc.); acceptance of the responsibilities of these assurances is a requirement for receiving a grant under the Pilot Program.

This order is issued under authority delegated in 49 CFR 1.56a(f).

**ACCORDINGLY,**

1. Community proposals for funding under the Small Community Air Service Development Pilot Program should be submitted no later than June 30, 2003;<sup>11</sup> and
2. This order will be published in the Federal Register and also will be served on the Council of Mayors, the National League of Cities, the National Governors Association, the National Association of State Aviation Officials, the Association of County Executives, the American

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<sup>11</sup> Proposals must be postmarked no later than June 30. The original application should be submitted on 8.5" X 11" paper, in dark ink (not green) and without tabs to facilitate inclusion in the Department's docket management system. The remaining copies may be tabbed and include use of any color ink.

Association of Airport Executives (AAAE), and the Airports Council International-North America (ACI).

By:

**READ C. VAN de WATER**  
Assistant Secretary for Aviation  
and International Affairs

(SEAL)

*An electronic version of this document is available  
on the World Wide Web at <http://dms.dot.gov>*

SEC. 203. IMPROVED AIR CARRIER SERVICE TO AIRPORTS NOT RECEIVING SUFFICIENT SERVICE.

(a) IN GENERAL- Subchapter II of chapter 417 is amended by adding at the end the following:

Sec. 41743. Airports not receiving sufficient service

`(a) SMALL COMMUNITY AIR SERVICE DEVELOPMENT PILOT PROGRAM- The Secretary of Transportation shall establish a pilot program that meets the requirements of this section for improving air carrier service to airports not receiving sufficient air carrier service.

`(b) APPLICATION REQUIRED- In order to participate in the program established under subsection (a), a community or consortium of communities shall submit an application to the Secretary in such form, at such time, and containing such information as the Secretary may require, including--

`(1) an assessment of the need of the community or consortium for access, or improved access, to the national air transportation system; and

`(2) an analysis of the application of the criteria in subsection (c) to that community or consortium.

`(c) CRITERIA FOR PARTICIPATION- In selecting communities, or consortia of communities, for participation in the program established under subsection (a), the Secretary shall apply the following criteria:

`(1) SIZE- For calendar year 1997, the airport serving the community or consortium was not larger than a small hub airport (as that term is defined in section 41731(a)(5)), and--

`(A) had insufficient air carrier service; or

`(B) had unreasonably high air fares.

`(2) CHARACTERISTICS- The airport presents characteristics, such as geographic diversity or unique circumstances, that will demonstrate the need for, and feasibility of, the program established under subsection (a).

`(3) STATE LIMIT- No more than four communities or consortia of communities, or a combination thereof, may be located in the same State.

`(4) OVERALL LIMIT- No more than 40 communities or consortia of communities, or a combination thereof, may be selected to participate in the program [in each year for which funds are appropriated for the program]. Note: Bracketed language was added by the Emergency Wartime Supplemental Appropriations Act, 2003, P.L. 108-11.

`(5) PRIORITIES- The Secretary shall give priority to communities or consortia of communities where--

`(A) air fares are higher than the average air fares for all communities;

`(B) the community or consortium will provide a portion of the cost of the activity to be assisted under the program from local sources other than airport revenues;

`(C) the community or consortium has established, or will establish, a public-private partnership to facilitate air carrier service to the public; and

`(D) the assistance will provide material benefits to a broad segment of the traveling public, including business, educational institutions, and other enterprises, whose access to the national air transportation system is limited.

`(d) TYPES OF ASSISTANCE- The Secretary may use amounts made available under this section--

`(1) to provide assistance to an air carrier to subsidize service to and from an underserved airport for a period not to exceed 3 years;

`(2) to provide assistance to an underserved airport to obtain service to and from the underserved airport; and

`(3) to provide assistance to an underserved airport to implement such other measures as the Secretary, in consultation with such airport, considers appropriate to improve air service both in terms of the cost of such service to consumers and the availability of such service, including improving air service through marketing and promotion of air service and enhanced utilization of airport facilities.

`(e) AUTHORITY TO MAKE AGREEMENTS-

`(1) IN GENERAL- The Secretary may make agreements to provide assistance under this section.

`(2) AUTHORIZATION OF APPROPRIATIONS- There is authorized to be appropriated to the Secretary \$20,000,000 for fiscal year 2001 and \$27,500,000 for each of fiscal years 2002 and 2003 to carry out this section. Such sums shall remain available until expended.

`(f) ADDITIONAL ACTION- Under the pilot program established under subsection (a), the Secretary shall work with air carriers providing service to participating communities and major air carriers (as defined in section 41716(a)(2)) serving large hub airports (as defined in section 41731(a)(3)) to facilitate joint-fare arrangements consistent with normal industry practice.

`(g) DESIGNATION OF RESPONSIBLE OFFICIAL- The Secretary shall designate an employee of the Department of Transportation--

`(1) to function as a facilitator between small communities and air carriers;

`(2) to carry out this section;

`(3) to ensure that the Bureau of Transportation Statistics collects data on passenger information to assess the service needs of small communities;

`(4) to work with and coordinate efforts with other Federal, State, and local agencies to increase the viability of service to small communities and the creation of aviation development zones; and

`(5) to provide policy recommendations to the Secretary and Congress that will ensure that small communities have access to quality, affordable air transportation services.

`(h) AIR SERVICE DEVELOPMENT ZONE- The Secretary shall designate an airport in the program as an Air Service Development Zone and work with the community or consortium on means to attract business to the area surrounding the airport, to develop land use options for the area, and provide data, working with the Department of Commerce and other agencies.'.

(b) CONFORMING AMENDMENT- The analysis for subchapter II of chapter 417 is amended by adding at the end the following:

`41743. Airports not receiving sufficient service.'.

**SMALL COMMUNITY AIR SERVICE DEVELOPMENT PILOT PROGRAM  
DOCKET OST-2003-15065**

**SUMMARY INFORMATION**

All applicants must submit this information along with their proposal. Previous applicants may incorporate by reference all or any portion of their initial proposals in Docket OST-2002-11590, but must also submit this summary information to be considered for a grant award from the FY 2003 funding for the Pilot Program in this docket.

**A. APPLICANT INFORMATION: (CHECK ALL THAT APPLY)**

☐ **Consortium**

☐ **Community now receives EAS subsidy**

Community Name \_\_\_\_\_  
Address1 \_\_\_\_\_  
Address2 \_\_\_\_\_  
City, State Zipcode \_\_\_\_\_  
Point of Contact: \_\_\_\_\_

Point of Contact:

Phone: \_\_\_\_\_  
Fax: \_\_\_\_\_  
Email: \_\_\_\_\_  
County: \_\_\_\_\_

Community Name \_\_\_\_\_  
Address1 \_\_\_\_\_  
Address2 \_\_\_\_\_  
City, State Zipcode \_\_\_\_\_  
Point of Contact: \_\_\_\_\_

Phone: \_\_\_\_\_  
Fax: \_\_\_\_\_  
Email: \_\_\_\_\_  
County: \_\_\_\_\_

Community Name \_\_\_\_\_  
Address1 \_\_\_\_\_  
Address2 \_\_\_\_\_  
City, State Zipcode \_\_\_\_\_  
Point of Contact: \_\_\_\_\_

Phone: \_\_\_\_\_  
Fax: \_\_\_\_\_  
Email: \_\_\_\_\_  
County: \_\_\_\_\_

**DESIGNATED LEGAL SPONSOR: (MUST BE A GOVERNMENT ENTITY)**

Name \_\_\_\_\_  
Title \_\_\_\_\_  
Organization \_\_\_\_\_  
Address1 \_\_\_\_\_  
Address2 \_\_\_\_\_  
City, State Zipcode \_\_\_\_\_

Point of Contact

Phone: \_\_\_\_\_  
Fax: \_\_\_\_\_  
Email: \_\_\_\_\_



**PUBLIC/PRIVATE PARTNERSHIPS: (LIST ORGANIZATION NAMES)**

| <u>Public</u> | <u>Private</u> |
|---------------|----------------|
| 1.            | 1.             |
| 2.            | 2.             |
| 3.            | 3.             |
| 4.            | 4.             |
| 5.            | 5.             |

**B. PROJECT INFORMATION**

**PROJECT PROPOSAL: (CHECK ALL THAT APPLY)**

|                                               |                                                    |                                                 |
|-----------------------------------------------|----------------------------------------------------|-------------------------------------------------|
| <input type="checkbox"/> Marketing            | <input type="checkbox"/> Upgrade Aircraft          | <input type="checkbox"/> New Route              |
| <input type="checkbox"/> Personnel            | <input type="checkbox"/> Increase Frequency Secure | <input type="checkbox"/> Low Fare Service       |
| <input type="checkbox"/> Travel Bank          | <input type="checkbox"/> Service Restoration       | <input type="checkbox"/> Surface Transportation |
| <input type="checkbox"/> Subsidy              | <input type="checkbox"/> Regional Service          | <input type="checkbox"/> Other (specify)        |
| <input type="checkbox"/> Revenue Guarantee    | <input type="checkbox"/> Launch New Carrier        |                                                 |
| <input type="checkbox"/> Start Up Cost Offset | <input type="checkbox"/> First Competitive Service |                                                 |
| <input type="checkbox"/> Study                | <input type="checkbox"/> Secure Additional Carrier |                                                 |

**PROJECT GOAL: PROJECT IS INTENDED TO ADDRESS PROBLEMS INVOLVING (CHECK ALL THAT APPLY)**

|                                                                          |                                                   |                                                      |
|--------------------------------------------------------------------------|---------------------------------------------------|------------------------------------------------------|
| <input type="checkbox"/> High Fares                                      | <input type="checkbox"/> Insufficient Air Service | <input type="checkbox"/> Unique Airport Circumstance |
| <input type="checkbox"/> Access to National Transportation System Needed |                                                   |                                                      |
| <input type="checkbox"/> Other (specify)                                 |                                                   |                                                      |

Please provide a brief synopsis (in one paragraph) of the highlights of your proposal.

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**PROJECT COST:**

Federal amount requested: \_\_\_\_\_  
Total local financial contribution: \_\_\_\_\_  
    Airport funds: \_\_\_\_\_  
    Non-Airport funds: \_\_\_\_\_  
State financial contribution: \_\_\_\_\_  
    Existing funds: \_\_\_\_\_  
    New funds: \_\_\_\_\_  
In-kind contribution: \_\_\_\_\_  
(amount & description) \_\_\_\_\_  
Total cost of project: \_\_\_\_\_

**C. AIR SERVICE DEVELOPMENT ZONE: (CHECK BOX IF INTERESTED IN DESIGNATION)** ☐

**D. AIRPORT INFORMATION: (WHERE SERVICE WOULD BE PROVIDED)**

Airport Name: \_\_\_\_\_  
Airport City: \_\_\_\_\_  
Airport State: \_\_\_\_\_  
Airport Code: \_\_\_\_\_

**AIRPORT CLASSIFICATION: (AS OF JUNE 2002, PER FAA'S AIRPORT HANDBOOK)**

☐ Non Hub                      ☐ Small Hub                      ☐ Medium Hub                      ☐ Other

**EXISTING LANDING AIDS:**

☐ Full ILS                      ☐ Outer/Middle Marker                      ☐ Published Instrument Approach  
☐ Localizer                      ☐ Other (specify) \_\_\_\_\_

**EXISTING SERVICE:**

☐ Jet service                      ☐ Low Fare Service                      ☐ Turboprop

**AIR CARRIER(S) SERVING AIRPORT:**

| <u>Air Carriers</u> |  | <u>Air Carriers</u> |  |
|---------------------|--|---------------------|--|
| 1.                  |  | 6.                  |  |
| 2.                  |  | 7.                  |  |
| 3.                  |  | 8.                  |  |
| 4.                  |  | 9.                  |  |
| 5.                  |  | 10.                 |  |

**CURRENT FLIGHT INFORMATION: (please provide attachment if you need more room)**

Number of non-stop roundtrip flights per destination: \_\_\_\_\_

Number of one-stop, single-plane roundtrip flights  
per destination per week (identify services that are \_\_\_\_\_  
seasonal and dates of service):

Aircraft Type (include number of seats): \_\_\_\_\_

**Enplanements (last five calendar years to the extent applicable)**

1998 \_\_\_\_\_ 2001 \_\_\_\_\_

1999 \_\_\_\_\_ 2002 \_\_\_\_\_

2000 \_\_\_\_\_

**E. AIRFARES: (PROVIDE CURRENT AVAILABLE AIRFARES FOR TOP 3 O&D MARKETS-IF APPLICABLE)**

O&D Market: \_\_\_\_\_ Airfare: \_\_\_\_\_

O&D Market: \_\_\_\_\_ Airfare: \_\_\_\_\_

O&D Market: \_\_\_\_\_ Airfare: \_\_\_\_\_

**F. PROXIMITY OF OTHER AIRPORTS: (PER JUNE 2002 FAA HANDBOOK)**

What is your closest:

|                         |            |
|-------------------------|------------|
| Non-hub (w/jet service) | Name _____ |
| Small Hub               | Name _____ |
| Medium Hub              | Name _____ |
| Large Hub               | Name _____ |
| Low-fare service        | Name _____ |